



Council's Annual Action Plan demonstrates how Melton City Council's activities are being delivered against the Council and Wellbeing Plan's objectives and strategies. This report provides a detailed breakdown of all actions in Council's 2017/18 Annual Action Plan. The Action Plan contains 153 actions. Completion dates for all actions are 30 June 2018 unless shown specified differently

| Status       |  | Symbol | Number of Actions | % of Actions |
|--------------|--|--------|-------------------|--------------|
| Achieved     | The Action is completed.   | ✓      | 0                 |              |
| On Track     | The action is on track and expected to be completed by the current timeline  |        | 0                 |              |
| Not On Track | The Action has been delayed impacting on the current timeline. An explanation and any remedial action and revised due date, where appropriate, is provided in the 'progress comments' column |        | 0                 |              |
| Postponed    | The Action has been deferred for the financial year. An explanation is provided in the 'progress comments' column.   |        | 0                 |              |
|              |  | Total  | 0                 |              |

Health and wellbeing is embedded throughout the Council and Wellbeing Plan, cutting through each theme, outcome, objective, strategy and indicator. The areas with a stronger link to health and wellbeing are displayed with a heart icon ♥

### Outcome 1: A City of people leading happy and healthy lives

Objective 1.1: A community where all people feel welcome, valued and proud Strategies:

- 1.1.1 Create opportunities for people of all backgrounds to share and express cultural and religious experiences, knowledge, stories and traditions♥
- 1.1.2 Provide opportunities for meaningful community engagement and community capacity building initiatives
- 1.1.3 Contribute to a welcoming environment which embraces diversity♥
- 1.1.4 Provide opportunities and support initiatives that promote empowerment, development and participation for all

| CAP No. | CP Strategy | Action  | Status<br>Symbol | Progress Comments | Service Unit           | Timeline  |
|---------|-------------|---|------------------|-------------------|------------------------|-----------|
| 1       | 1.1.1       | Support the development of Interfaith relationships and initiatives♥                                |                  |                   | Community<br>Planning  |           |
| 2       | 1.1.1       | Deliver a publication to celebrate the 150 years of Library history as a local government body      |                  |                   | Libraries              |           |
| 3       | 1.1.2       | Delivery of the Youth Advisory Council (YAC)  |                  |                   | Recreation & Youth     |           |
| 4       | 1.1.3       | Deliver Harmony Day, Refugee Week and other cultural events throughout the year♥                    |                  |                   | Community<br>Planning  |           |
| 5       | 1.1.4       | Deliver community development initiatives for residents in small townships and new developments♥    |                  |                   | Community<br>Planning  |           |
| 6       | 1.1.4       | Develop an 'All Life Stages Strategy' incorporating Ageing Well, Disability, Early Years and Youth▼ |                  |                   | Community<br>Planning  | 31-Dec-17 |
| 7       | 1.1.4       | Deliver actions from the 'All Life Stages Strategy' relative to Ageing Well▼                        |                  |                   | Community Care         |           |
| 8       | 1.1.4       | Deliver actions from the 'All Life Stages Strategy' relative to Disability♥                         |                  |                   | Community Care         |           |
| 9       | 1.1.4       | Deliver actions from the 'All Life Stages Strategy' relative to Early Years♥                        |                  |                   | Families &<br>Children |           |
| 10      | 1.1.4       | Deliver actions from the 'All Life Stages Strategy' relative to Youth♥                              |                  |                   | Recreation &<br>Youth  |           |
| 11      | 1.1.4       | Deliver children's events and activities that celebrate the diversity of children and families♥     |                  |                   | Families &<br>Children |           |

### Objective 1.2: A safe and equitable community Strategies:

- 1.2.1 Promote a sense of safety in all settings and among all people♥
- 1.2.2 Advocate for increased police numbers including within the Family Violence Response Unit
- 1.2.3 Support and promote safety and environment through education and the protection of the amenity of the municipality♥
- 1.2.4 Contribute to a gender equitable community to prevent violence against women♥
  - Contribute to reducing inequalities among marginalised community groups including children and adults with a disability, older adults, underrepresented cultural groups, Aboriginal and
- 1.2.5 Torres Strait Islander communities and LGBTIQ people♥
- 1.2.6 Enhance the capacity of communities experiencing challenges to develop effective solutions♥
- 1.2.7 Provide, promote and support initiatives and programs that encourage people to build personal identity, wellbeing, confidence and a sense of belonging to the community.

| CAP No. | CP Strategy | Action   | Status<br>Symbol | Progress Comments | Service Unit           | Timeline |
|---------|-------------|--|------------------|-------------------|------------------------|----------|
| 12      | 1.2.1       | Develop the Safer City Plan♥   |                  |                   | Community<br>Planning  |          |
| 13      | 1.2.1       | Advocate to State Government regarding urgent need for increased police numbers♥                                   |                  |                   | Engagement & Advocacy  |          |
| 14      | 1.2.3       | Continue to roll out the "Responsible Pet Ownership" program to the community                                      |                  |                   | Compliance             |          |
| 15      | 1.2.3       | Continue to roll out a community education program for Domestic Swimming Pool Safety Barriers to the community♥    |                  |                   | Compliance             |          |
| 16      | 1.2.4       | Develop the Preventing Violence Against Women Through Gender Equity Strategy (carry over)▼                         |                  |                   | Community<br>Planning  |          |
| 17      | 1.2.4       | Provide MCH Family Violence support to identified women at risk♥   |                  |                   | Families &<br>Children |          |
| 18      | 1.2.5       | Advocate and increase opportunities for marginalised community to access affordable and sustainable accommodation♥ |                  |                   | Families &<br>Children |          |
| 19      | 1.2.6       | Facilitate African Communities Working Group   |                  |                   | Community<br>Planning  |          |
| 20      | 1.2.6       | Deliver projects to the community with the focus on preventing incidences of homelessness♥                         |                  |                   | Families &<br>Children |          |
| 21      | 1.2.7       | Deliver Seniors Festival Week activities   |                  |                   | Community Care         |          |
| 22      | 1.2.7       | Deliver Citizenship Ceremonies for City of Melton residents  |                  |                   | Legal &<br>Governance  |          |

## Objective 1.3: Equitable, inclusive and accessible community and health infrastructure and services Strategies:

- 1.3.1 Advocate and plan for long term health infrastructure♥
- 1.3.2 Deliver localised services and programs that are based on community need♥
- 1.3.3 Support existing and attract new community service organisations to ensure the current and future needs of the community are met♥
- 1.3.4 Plan, advocate and provide services and facilities that respond to the changing needs and life stages of the community▼
- 1.3.5 Provide, promote and support initiatives and services that contribute to improving access, inclusion and equity for all

| CAP No. | CP Strategy | Action   | Status<br>Symbol | Progress Comments | Service Unit           | Timeline |
|---------|-------------|--|------------------|-------------------|------------------------|----------|
| 23      | 1.3.1       | Advocate for the provision of a purpose-built community health facility♥   |                  |                   | Engagement & Advocacy  |          |
| 24      | 1.3.1       | Advocate to State government to promote improved health facilities including day procedure facility and general hospital♥          |                  |                   | Engagement & Advocacy  |          |
| 25      | 1.3.2       | Develop Neighbourhood Centres Strategy (carry over)  |                  |                   | Community<br>Planning  |          |
| 26      | 1.3.2       | Develop and roll out a "School Crossing Education" program   |                  |                   | Compliance             |          |
| 27      | 1.3.2       | Review Council's Playgroups Program (carry over)♥  |                  |                   | Families &<br>Children |          |
| 28      | 1.3.3       | Support delivery of the Adolescent, Young Adult and Family Counselling services ♥  |                  |                   | Recreation & Youth     |          |
| 29      | 1.3.3       | Provide project management services for construction of Hope Street Youth Refuge   |                  |                   | Capital Projects       |          |
| 30      | 1.3.3       | Advocate for aged and disability service providers to be locally based in the municipality♥  |                  |                   | Community Care         |          |
| 31      | 1.3.4       | Identify service needs within the municipality♥  |                  |                   | Community<br>Planning  |          |
| 32      | 1.3.5       | Implement the Intercultural Action Plan 2017-2021  |                  |                   | Community<br>Planning  |          |
| 33      | 1.3.5       | Deliver the Adult Literacy Innovation Project in partnership with Djerriwarrh Community & Education Services                       |                  |                   | Libraries              |          |
| 34      | 1.3.5       | Deliver the Integrated Family Support Program to vulnerable families as referred through the Brimbank Melton Child FIRST Alliance♥ |                  |                   | Families &<br>Children |          |

| 35 | 1.3.5  | Deliver Breastfeeding support services to families ♥                    |  | Families &<br>Children |  |
|----|--------|---|--|------------------------|--|
| 36 | 1 1.55 | Review Maternal & Child Health Positive Parenting Program (carry over)♥ |  | Families & Children    |  |

## Objective 1.4: A resilient community promoting social cohesion Strategies:

- 1.4.1 Engage, encourage and provide opportunities for community leaders and elders to support their communities♥
- 1.4.2 Facilitate a culture of volunteerism♥
- 1.4.3 Increase opportunities for cultural expression, sharing and celebration♥
- 1.4.4 Support sporting and community organisations to deliver community benefits♥
- 1.4.5 Facilitate relationship development between groups and individuals in the community♥
- 1.4.6 Provide opportunities for all people, including new and emerging communities to participate in all aspects of community life♥
- 1.4.7 Provide opportunities for arts participation and appreciation

| CAP No. | CP Strategy | Action  | Status<br>Symbol | Progress Comments | Service Unit          | Timeline |
|---------|-------------|---|------------------|-------------------|-----------------------|----------|
| 37      | 1.4.1       | Implement a program to enhance and strengthen community leadership skills and networks  |                  |                   | Community<br>Planning |          |
| 38      | 1.4.2       | Assist our Emergency Management partner organisations in the promotion of Emergency Management volunteerism                               |                  |                   | Risk &<br>Performance |          |
| 39      | 1.4.3       | Deliver Pop Culture events as a community gathering opportunity   |                  |                   | Engagement & Advocacy |          |
| 40      | 1.4.4       | Administer Council's Annual Grant Program   |                  |                   | Community<br>Planning |          |
| 41      | 1.4.6       | Facilitate neighbourhood networks in Rockbank and Diggers Rest townships  |                  |                   | Community<br>Planning |          |
| 42      | 1.4.7       | Deliver a range of artistic & cultural events and exhibitions at Caroline Springs Gallery incorporating professional and amateur practice |                  |                   | Libraries             |          |
| 43      | 1.4.7       | Deliver the 'Active through the Arts: Everyone Belongs' project♥  |                  |                   | Libraries             |          |

## Objective 1.5: Environments that enable and encourage positive public health and wellbeing outcomes Strategies:

- 1.5.1 Contribute to reducing harm caused by gambling, liquor, tobacco and fast food consumption▼
- 1.5.2 Invest in health promotion initiatives to prevent poor health outcomes♥
- 1.5.3 Design, build and maintain the public realm to enable the promotion of formal and informal physical activity♥
- 1.5.4 Promote public health and safety through education and enforcement •
- 1.5.5 Create opportunities to encourage healthy lifestyles and choices through education and program delivery

| CAP No. | CP Strategy | Action   | Status<br>Symbol | Progress Comments | Service Unit          | Timeline |
|---------|-------------|--|------------------|-------------------|-----------------------|----------|
| 44      | 1.5.1       | Develop an Alcohol Management Framework informed by harm minimisation and health promotion principles (carry over)♥    |                  |                   | Community<br>Planning |          |
| 45      | 1.5.1       | Provide education and training for community organisations in the areas of gambling, alcohol, tobacco and other drugs♥ |                  |                   | Recreation & Youth    |          |
| 46      | 1.5.1       | Conduct annual sale of tobacco to minors testing program in accordance with the MAV funding agreement                  |                  |                   | Compliance            |          |
| 47      | 1.5.2       | Coordinate Heart Foundation Walking Groups♥  |                  |                   | Community<br>Planning |          |
| 48      | 1.5.2       | Actively participate in the 'Action for Equity' partnership♥   |                  |                   | Community<br>Planning |          |
| 49      | 1.5.3       | Support the development of the Melton Botanic Gardens via the Masterplan review  |                  |                   | Recreation & Youth    |          |
| 50      | 1.5.4       | Finalise and roll out the "Building Site Amenity" program  |                  |                   | Compliance            |          |
| 51      | 1.5.5       | Develop and roll out a "Domestic Animals Adoption" program   |                  |                   | Compliance            |          |
| 52      | 1.5.5       | Deliver vaccinations in accordance with the Australian Immunisation Schedule for children up to 18 years of age♥       |                  |                   | Compliance            |          |

# Objective 1.6: Reconciliation to support healthy communities Strategies:

- 1.6.1 Enhance relationships based on mutual trust, respect and understanding
- 1.6.2 Take action to mitigate inequities that exist between Indigenous and non-Indigenous Australians♥
- 1.6.3 Promote and celebrate the culture and history of Australia's first peoples'
- 1.6.4 Identification, protection and where appropriate interpretation of places of significance for Indigenous people

| CAP No. | CP Strategy | Action   | Status<br>Symbol | Progress Comments | Service Unit           | Timeline |
|---------|-------------|--|------------------|-------------------|------------------------|----------|
| 53      | 1.6.1       | Facilitate the Reconciliation Advisory Committee♥  |                  |                   | Community<br>Planning  |          |
| 54      | 1.6.2       | Support the activation of the Kirrip Aboriginal Community Hub  |                  |                   | Community<br>Planning  |          |
| 55      | 1.6.2       | Develop Reconciliation Roadmap 2018-21   |                  |                   | Community<br>Planning  |          |
| 56      | 1.6.2       | Collaborate with Djerriwarrh Health Services to deliver the Koolin Balit project to enhance the health and development outcomes for Aboriginal children and their families |                  |                   | Families &<br>Children |          |
| 57      | 1.6.2       | Explore professional development opportunities for early years educators to develop education programs that are inclusive of indigenous residents.                         |                  |                   | Families &<br>Children |          |
| 58      | 1.6.3       | Recognise and celebrate Reconciliation Week, NAIDOC Week and other key cultural events   |                  |                   | Community<br>Planning  |          |
| 59      | 1.6.4       | Engage with local Aboriginal communities to consider opportunities for meaningful recognition of historical events in the City   |                  |                   | Community<br>Planning  |          |

### Outcome 2: A City that preserves and enhances its natural environment for future generations

#### Objective 2.1: A resource efficient City

#### Strategies:

- 2.1.1 Reduce use of potable water
- 2.1.2 Increase use of wastewater from alternate supplies
- 2.1.3 Consider the waste hierarchy to promote a whole of life-cycle approach to purchasing decisions
- 2.1.4 Facilitate municipal waste management strategies to reduce waste to landfill

| CAP No. | CP Strategy | Action  | Status<br>Symbol | Progress Comments | Service Unit                              | Timeline  |
|---------|-------------|---|------------------|-------------------|---|-----------|
| 60      | 2.1.1       | Develop an Integrated Water Management Plan   |                  |                   | City Design,<br>Strategy &<br>Environment |           |
| 61      | 2.1.4       | Develop a Waste Strategy for the municipality that will guide waste and resource management into the future |                  |                   | Operations                                |           |
| 62      | 2.1.4       | Review the operation of the Melton Recycling Facility (carry over)  |                  |                   | Operations                                | 31-Dec-17 |

# Objective 2.2: A 'low-carbon city' well-adapted to changing climate conditions Strategies:

- 2.2.1 Reduce greenhouse gas emissions♥
- 2.2.2 Foster community resilience to a changing climate♥
- 2.2.3 Employ the principles of climate change adaptation in Council infrastructure♥
- 2.2.4 Increase tree canopies and enhance habitat corridors♥

| CAP No. | CP Strategy | Action   | Status<br>Symbol | Progress Comments | Service Unit                              | Timeline |
|---------|-------------|--|------------------|-------------------|---|----------|
| 63      |             | Deliver a project to provide Tree seedlings for four year olds attending Kindergarten      |                  |                   | Families &<br>Children                    |          |
| 64      | 1 223       | Embed the 'Climate Resilient Infrastructure Checklist' into the asset management process♥  |                  |                   | City Design,<br>Strategy &<br>Environment |          |
| 65      | 2.2.4       | Deliver the annual Street Tree Planting and Beautification Program across the municipality |                  |                   | Operations                                |          |
| 66      | 2.2.4       | Develop a Melton Municipal Street Tree Strategy (2 year project) (carry over)              |                  |                   | City Design,<br>Strategy &<br>Environment |          |

# Objective 2.3: A City with healthy waterways, biodiversity and ecosystems Strategies:

- 2.3.1 Ensure biodiversity is well managed and protected including Council's environmental reserves and private land
- 2.3.2 Maintain and improve rural land to ensure it is healthy and productive
- 2.3.3 Advocate to water authorities regarding the maintenance and protection of waterways
- 2.3.4 Reduce the inflow of contaminants and litter in bodies
- 2.3.5 Improve the management of rural areas

| CAP No. | CP Strategy | Action   | Status<br>Symbol | Progress Comments | Service Unit                              | Timeline |
|---------|-------------|--|------------------|-------------------|---|----------|
| 67      | 1 7 3 7     | Undertake condition audits of Council environmental reserves and complete maintenance work as required |                  |                   | Operations                                |          |
| 68      | 2.3.2       | Develop Western Plains South Green Wedge Management Plan (2 year project) (carry over)                 |                  |                   | City Design,<br>Strategy &<br>Environment |          |
| 69      | 2.3.4       | Deliver the Water Sensitive Urban Design Construction program  |                  |                   | Engineering<br>Services                   |          |
| 70      | 2.3.5       | Deliver the Environment Enhancement Program  |                  |                   | City Design,<br>Strategy &<br>Environment |          |

# Objective 2.4: A City growing and developing sustainably Strategies:

- 2.4.1 Employ the principles of ecologically sustainable development in Council infrastructure
- 2.4.2 Advocate against noxious industries that adversely affect the wellbeing of the community or environment♥

| CAP No. | CP Strategy | Action  | Status<br>Symbol | Progress Comments | Service Unit                              | Timeline |
|---------|-------------|---|------------------|-------------------|---|----------|
| 71      | 2.4.1       | Development Environmentally Sustainable Design Guidelines |                  |                   | City Design,<br>Strategy &<br>Environment |          |

# Objective 2.5: An environmentally aware community that appreciates the City's unique environmental assets Strategies:

- 2.5.1 Educate and engage the community in local environmental and sustainability issues♥
- 2.5.2 Facilitate access to and appreciation of local natural assets
- 2.5.3 Promote and support the interpretation of natural landscapes and cultural heritage

| CAP No. | CP Strategy | Action   | Status<br>Symbol | Progress Comments | Service Unit                              | Timeline |
|---------|-------------|--|------------------|-------------------|---|----------|
| 72      | 2.5.1       | Support local environment groups and school based programs |                  |                   | City Design,<br>Strategy &<br>Environment |          |
| 73      | 2.5.2       | Continue to deliver the Environmental Education Programs   |                  |                   | City Design,<br>Strategy &<br>Environment |          |
| 74      | 2.5.3       | Implement the Significant Landscape Features Strategy      |                  |                   | City Design,<br>Strategy &<br>Environment |          |

#### Outcome 3: A City with a clear vision to manage growth in a sustainable and accessible way

## Objective 3.1: A City that strategically plans for growth and development Strategies:

- 3.1.1 Appropriately plan for future development of greenfield land and ensure linkages to existing communities and assets
- 3.1.2 Undertake integrated open space planning to ensure new neighbourhoods have timely access to reserves, parks, gardens, heritage places and natural assets.
- 3.1.3 Advocate, plan and deliver a City that connects people to education, employment, tourism and social interactions♥
- 3.1.4 Advocate and support development and availability of diverse and affordable housing options♥
- 3.1.5 Advocate to and work with State government in planning for the City's growth areas
- 3.1.6 Support the conservation and restoration of heritage places

| CAP No. | CP Strategy | Action   | Status<br>Symbol | Progress Comments | Service Unit                              | Timeline |
|---------|-------------|--|------------------|-------------------|---|----------|
| 75      | 3.1.2       | Plan and deliver open spaces as per the Parks Development<br>Program♥  |                  |                   | Recreation &<br>Youth                     |          |
| 76      | 3.1.3       | Develop the Rockbank Town Centre Urban Design Framework (2 year project)   |                  |                   | City Design,<br>Strategy &<br>Environment |          |
| 77      | 3.1.4       | Develop an annual inspection program of the quality and liveability of new developments (carry over)♥                      |                  |                   | Planning Services                         |          |
| 78      | 3.1.4       | Implement the Housing Diversity Strategy   |                  |                   | City Design,<br>Strategy &<br>Environment |          |
| 79      | 3.1.5       | Contribute to State Government processes in the identified Precinct Structure Plans and Infrastructure Contributions Plans |                  |                   | City Design,<br>Strategy &<br>Environment |          |
| 80      | 3.1.6       | Undertake assessments of Conservation Desirable sites to implement key action from the Adoption Heritage Strategy          |                  |                   | City Design,<br>Strategy &<br>Environment |          |

### Objective 3.2: Community facilities, infrastructure and services that are equitably planned for, provided and maintained Strategies:

- 3.2.1 Identify and address gaps in community infrastructure and open space
- 3.2.2 Ensure facilities are designed and built to accommodate growth, diverse needs and future flexibility
- 3.2.3 Ensure facilities are accessible, safe and well maintained♥
- 3.2.4 Ensure existing assets are adequately renewed, maintained, fit for purpose and resilient to changing climate conditions
- 3.2.5 Provide spaces and places for the community to meet, reflect and 'just be'▼
- 3.2.6 Explore opportunities for the flexible delivery of Council services
- 3.2.7 Advocate to resource providers to ensure secure public access to essential services

| CAP No. | CP Strategy | Action   | Status<br>Symbol | Progress Comments | Service Unit                              | Timeline |
|---------|-------------|--|------------------|-------------------|---|----------|
| 81      | 3.2.1       | Develop Macpherson Park Future Directions Plan (carry over)  |                  |                   | Recreation & Youth                        |          |
| 82      | 3.2.2       | Construction of the Taylor's Hill West sports precinct♥  |                  |                   | Recreation & Youth                        |          |
| 83      | 3.2.2       | Construction of the Caroline Springs sub regional tennis facility (carry over)▼                                  |                  |                   | Recreation & Youth                        |          |
| 84      | 3.2.2       | Delivery of the 2017/18 Capital Works Program  |                  |                   | Capital Projects                          |          |
| 85      | 3.2.2       | Develop a Strategic Telecommunications Infrastructure Strategy (carry over)                                      |                  |                   | City Design,<br>Strategy &<br>Environment |          |
| 86      | 3.2.3       | Plan and deliver outcomes of the Female Friendly Facility Change rooms program♥                                  |                  |                   | Recreation &<br>Youth                     |          |
| 87      | 3.2.4       | Undertake a condition audit of all Council buildings to guide the production of maintenance and renewal programs |                  |                   | Operations                                |          |
| 88      | 3.2.5       | Design the Kurunjang Community Hub   |                  |                   | Community<br>Planning                     |          |
| 89      | 3.2.6       | Develop the Domestic Animal Management Plan  |                  |                   | Compliance                                |          |
| 90      | 3.2.6       | Review service model and undertake a competitive tender process for operational activities                       |                  |                   | Operations                                |          |

# Objective 3.3: Public spaces that are vibrant and engaging places for all Strategies:

- 3.3.1 Create diverse and inclusive opportunities for all people to enjoy and share time and spaces♥
- 3.3.2 Provide existing and new public spaces that are accessible, safe and well maintained♥
- 3.3.3 Provide appropriate facilities and resources across the public space network
- 3.3.4 Provide and promote public art

| CAP No. | CP Strategy | Action  | Status<br>Symbol | Progress Comments | Service Unit                              | Timeline |
|---------|-------------|---|------------------|-------------------|---|----------|
| 91      |             | Develop a site and costing analysis for an Amphitheatre at the Caroline Springs Civic Centre            |                  |                   | City Design,<br>Strategy &<br>Environment |          |
| 92      | 3.3.2       | Deliver Stage Three of the Pride of Melton project  |                  |                   | Engineering<br>Services                   |          |
| 93      |             | Deliver improvements to Council's passive recreation reserves via the Passive Parks Development Program |                  |                   | Recreation & Youth                        |          |
| 94      | 3.3.4       | Develop a new Public Art Strategy and Policy (carry over)   |                  |                   | Libraries                                 |          |

# Objective 3.4: A flexible, safe and health promoting transport network that enables people to move around Strategies:

- 3.4.1 Advocate for public transport which creates a better developed network within and outside the municipality
- 3.4.2 Promote active transport options in the road and open space network♥
- 3.4.3 Ensure road networks are adequate, safe and contribute to the wellbeing of the community
- 3.4.4 Support creation of a connected and active community through the design and delivery of walking and cycling networks♥

| CAP No. | CP Strategy | Action  | Status<br>Symbol | Progress Comments | Service Unit                              | Timeline  |
|---------|-------------|---|------------------|-------------------|---|-----------|
| 95      | 3.4.1       | Advocate for public transport networks♥   |                  |                   | Engagement & Advocacy                     |           |
| 96      | 3.4.1       | Advocate for inclusion of pedestrian rail crossings in the Melton rail duplication project♥                                       |                  |                   | Engineering<br>Services                   |           |
| 97      | 3.4.2       | Support the planning and implementation of active sustainable transport initiatives♥  |                  |                   | Community<br>Planning                     |           |
| 98      | 3.4.3       | Implement the Road 2 Zero Action Plan♥  |                  |                   | Community<br>Planning                     |           |
| 99      | 3.4.3       | Implement Moving Melton, Council's integrated transport strategy♥   |                  |                   | City Design,<br>Strategy &<br>Environment |           |
| 100     | 3.4.3       | Complete the Abbey Road bridge construction to provide a vital link between Melton South and the Toolern Growth area (carry over) |                  |                   | Engineering<br>Services                   | 30-Sep-17 |
| 101     | 3.4.4       | Construction of walking and cycling networks♥   |                  |                   | Engineering<br>Services                   |           |

# Objective 3.5: A City that encourages and enables people to work, shop and spend time locally Strategies:

- 3.5.1 Encourage a mix of retail, industrial and commercial development locally
- 3.5.2 Support local place making initiatives
- 3.5.3 Facilitate the delivery of high quality public realm in all retail and commercial precincts♥
- 3.5.4 Maintain and enhance the amenity of the public realm through graffiti removal, public art, street sweeping and beautification initiatives

| CAP No. | CP Strategy | Action  | Status<br>Symbol | Progress Comments | Service Unit                              | Timeline  |
|---------|-------------|---|------------------|-------------------|---|-----------|
| 102     |             | Develop Toolern Employment Area Urban Design Framework & Revise the Toolern Town Centre Urban Design Framework (2 year project) (includes carry over) |                  |                   | City Design,<br>Strategy &<br>Environment |           |
| 103     | 3.5.3       | Develop Public Realm Design Guidelines  |                  |                   | City Design,<br>Strategy &<br>Environment | 31-Mar-18 |
| 104     | 3.5.4       | Graffiti education program delivered in Schools across the municipality   |                  |                   | Operations                                |           |

### Outcome 4: A City rich in local employment and education opportunities

Objective 4.1: A diverse economy that fosters business growth, encourages new investment and leads and responds to change Strategies:

- 4.1.1 Encourage competitive and sustainable business practices
- 4.1.2 Identify strategies and initiatives to support businesses to establish and grow
- 4.1.3 Engage and partner with businesses to understand their needs and objectives
- 4.1.4 Explore business opportunities linked to the digital economy and a digitally connected community

| CAP No. | CP Strategy | Action   | Status<br>Symbol | Progress Comments | Service Unit          | Timeline |
|---------|-------------|--|------------------|-------------------|-----------------------|----------|
| 105     |             | Develop and implement an annual Economic Development and Tourism Action Plan |                  |                   | Engagement & Advocacy |          |
| 106     | 4.1.4       | Deliver actions within the Digital Business Strategy 2016 - 2019             |                  |                   | Engagement & Advocacy |          |

# Objective 4.2: More local employment options with an increasing number of residents employed Strategies:

- 4.2.1 Facilitate pathways that encourage local employment in local businesses
- 4.2.2 Advocate to State and Federal government and private industry for increased local employment opportunities♥
- 4.2.3 Advocate for improved public transport to connect residents with local employment opportunities♥

| CAP No. | CP Strategy | Action   | Status<br>Symbol | Progress Comments | Service Unit             | Timeline |
|---------|-------------|--|------------------|-------------------|--------------------------|----------|
| 107     | 4.2.1       | Deliver actions defined within Theme 4: Future Growth & Enabling Assets of the 2016-19 Investment Attraction Strategy                |                  |                   | Engagement & Advocacy    |          |
| 108     | 4.2.2       | Deliver actions defined within Theme 2: Investment Facilitation & Business Development of the 2016-19 Investment Attraction Strategy |                  |                   | Engagement &<br>Advocacy |          |

# Objective 4.3: A visitor economy that adds value to local businesses Strategies:

- 4.3.1 Promote and support existing tourism operators and attractions to increase visitation to the City and improve yield
- 4.3.2 Provide targeted visitor information and support services
- 4.3.3 Develop, deliver and support festivals, events and celebrations in partnership with community and business♥
- 4.3.4 Increase investment in intercultural festivals and celebrations

| CAP No. | CP Strategy | Action  | Status<br>Symbol | Progress Comments | Service Unit             | Timeline |
|---------|-------------|---|------------------|-------------------|--------------------------|----------|
| 109     | 4.3.1       | Review and deliver an incentive based Buy Local program           |                  |                   | Engagement &<br>Advocacy |          |
| 110     | 4.3.3       | Run community events including Djerriwarrh & Summersault Festival |                  |                   | Engagement &<br>Advocacy |          |

# Objective 4.4: A City with a variety of local education facilities and programs Strategies:

- 4.4.1 Advocate and plan for opportunities for local primary and secondary schools
- 4.4.2 Advocate and plan for opportunities for tertiary and vocational education and training providers
- 4.4.3 Advocate for inclusive education opportunities for all
- 4.4.4 Support local pathways between education, training and employment♥
- 4.4.5 Invest in programs that support children's growth and development♥
- 4.4.6 Facilitate local, national and international opportunities for education and lifelong learning

| CAP No. | CP Strategy | Action  | Status<br>Symbol | Progress Comments | Service Unit             | Timeline |
|---------|-------------|---|------------------|-------------------|--------------------------|----------|
| 111     | 4.4.1       | Advocate for Primary and Secondary school provision♥  |                  |                   | Engagement &<br>Advocacy |          |
| 112     | 4.4.2       | Promote and support programs that bring a tertiary experience to the community via a blended learning mode▼           |                  |                   | Community<br>Planning    |          |
| 113     | 4.4.3       | Advocate for ongoing funding for the provision of 15 hours of universal access to kindergarten for 4 year olds♥       |                  |                   | Families &<br>Children   |          |
| 114     | 4.4.4       | Promote and provide activities and programs that support pathways and enable employability skill development♥         |                  |                   | Community<br>Planning    |          |
| 115     | 4.4.5       | Provide support opportunities to Grandparents who are providing kinship care  |                  |                   | Families &<br>Children   |          |
| 116     | 4.4.6       | Design and implement a Lifelong Learning Festival to increase opportunities for learning and education                |                  |                   | Community<br>Planning    |          |
| 117     | 4.4.6       | Participate in the Committee of Management meetings of Brimbank Melton Local Learning and Employment Network (BMLLEN) |                  |                   | Recreation &<br>Youth    |          |

## Objective 4.5: Lifelong learning opportunities are available and promoted Strategies:

- 4.5.1 Partner with community organisations and the employment and education sectors to identify skills shortages and provide employment pathways
- 4.5.2 Promote learning for all aspects and stages of life♥
- 4.5.3 Facilitate flexible lifelong learning opportunities for all abilities through neighbourhood houses, community facilities and library services♥
- 4.5.4 Create a learning culture in the City through early engagement with and support for children, young people and families♥

| CAP No. | CP Strategy | Action  | Status<br>Symbol | Progress Comments | Service Unit          | Timeline |
|---------|-------------|---|------------------|-------------------|-----------------------|----------|
| 118     | 4.5.1       | Support and implement learning activities, events and projects that enhance current and future skills and employment pathways   |                  |                   | Community<br>Planning |          |
| 119     | 4.5.1       | Participate in the Western Youth Employment Network   |                  |                   | Recreation & Youth    |          |
| 120     | 4.5.2       | Promote and provide a learner-centred programme of relevant, accessible, equitable and inclusive lifelong learning initiatives, events and activities that is responsive to local needs ♥ |                  |                   | Community<br>Planning |          |
| 121     | 4.5.2       | Promote library services and learning programs through a quarterly library 'What's on' brochure   |                  |                   | Libraries             |          |
| 122     | 4.5.3       | Implement the online Learning Directory and promote active use with both Community Learning Providers and learners  |                  |                   | Community<br>Planning |          |
| 123     | 4.5.3       | Deliver learning, literacy and social connection programs through libraries and library outreach sessions at community facilities♥  |                  |                   | Libraries             |          |
| 124     | 4.5.3       | Enhance access to online library services by updating the library catalogue mobile app  |                  |                   | Libraries             |          |
| 125     | 4.5.4       | Implement the 1000 Books Before School program in partnership with State Library of Victoria♥   |                  |                   | Libraries             |          |

### Outcome 5: A organisation operating with innovation, transparency, accountability and sustainability

Objective 5.1: Deliberative engagement and effective communication with the community that informs planning and decision making Strategies:

- 5.1.1 Explore opportunities for deliberative community engagement
- 5.1.2 Develop and deliver meaningful community engagement initiatives
- 5.1.3 Provide meaningful engagement opportunities with under-represented and disengaged groups
- 5.1.4 Deliver early engagement with new communities including newly arrived and settled communities and communities in growth precincts.
- 5.1.5 Explore new and emerging technologies to promote and provide accessible communication and engagement opportunities

| CAP No. | CP Strategy | Action   | Status<br>Symbol | Progress Comments | Service Unit             | Timeline |
|---------|-------------|--|------------------|-------------------|--------------------------|----------|
| 126     | 5.1.1       | Provide target opportunities for engagement as per the Community Engagement Guidelines   |                  |                   | Community<br>Planning    |          |
| 127     | 5.1.2       | Deliver the annual Community Engagement Calendar   |                  |                   | Community<br>Planning    |          |
| 128     | 5.1.5       | Maintain our current social media presence and continually assess emerging communication channels to better engage with and inform the community |                  |                   | Engagement &<br>Advocacy |          |

## Objective 5.2: A flexible, innovative and creative organisation that responds to rapidly changing community and operating environments Strategies:

- 5.2.1 Implement effective work practices supported by suitable technology to deliver services
- 5.2.2 Promote and support the health and wellbeing of employees, Councillors, contractors and volunteers♥
- 5.2.3 Plan for levels of service that balance community need with organisational capacity
- 5.2.4 Leverage and partner with other levels of government, community organisations and the private sector to ensure community needs are met
- 5.2.5 Invest in a skilled, motivated, aligned and performing workforce
- 5.2.6 Practice a strategic evidence based approach to all Council processes

| CAP No. | CP Strategy | Action  | Status<br>Symbol | Progress Comments | Service Unit              | Timeline |
|---------|-------------|---|------------------|-------------------|---------------------------|----------|
| 129     | 5.2.1       | Implement Year One actions from the Business Transformation<br>Program  |                  |                   | Information<br>Technology |          |
| 130     | 5.2.2       | Implement the 2017/18 actions from the 'Healthier Us', Melton City Council 2015/18 Workplace Health & Wellbeing Strategy♥ |                  |                   | Risk &<br>Performance     |          |
| 131     | 5.2.2       | Implement Year 2 of 2016 - 2019 Occupational Health and Safety Strategy♥  |                  |                   | Risk &<br>Performance     |          |
| 132     | 5.2.3       | Review internal processes for Planning Applications   |                  |                   | Planning Services         |          |
| 133     | 5.2.3       | Coordinate the annual testing, review and evaluation of Council's Business Continuity Plans                               |                  |                   | Risk &<br>Performance     |          |
| 134     | 5.2.4       | Apply for State Government funding opportunities to support female participation in sport♥                                |                  |                   | Recreation & Youth        |          |
| 135     | 5.2.4       | Participate in the National Growth Areas Alliance   |                  |                   | Engagement & Advocacy     |          |
| 136     | 5.2.5       | Develop an 'Introduction to Local Government' training program  |                  |                   | Legal &<br>Governance     |          |
| 137     | 5.2.5       | Develop Service Unit Workforce Plans (carry over)   |                  |                   | People & Culture          |          |
| 138     | 5.2.6       | Review "Naming of Council Community Facilities and Open Space Policy" (carry over)  |                  |                   | Recreation &<br>Youth     |          |

### Objective 5.3: Effective civic leadership, advocacy, partnerships and good governance Strategies:

- 5.3.1 Provide local leadership to ensure community interests and needs are met and planned for
- 5.3.2 Provide training and development opportunities for Councillors to build their capacity as local leaders♥
- 5.3.3 Work with regional partnerships to advocate for the needs of the community
- 5.3.4 Continue to build a culture of emergency management preparedness within the organisation and community♥
- 5.3.5 Actively pursue alternate means for funding to minimise the potential burden on the rate base
- 5.3.6 Provide and maintain a high level of transparent, accountable, representative and effective governance
- 5.3.7 Ensure Councillors are aware of their responsibilities under the Local Government Act 1989

| CAP No. | CP Strategy | Action  | Status<br>Symbol | Progress Comments | Service Unit          | Timeline |
|---------|-------------|---|------------------|-------------------|-----------------------|----------|
| 139     | 5.3.1       | Convene the Family Violence Advisory Committee♥   |                  |                   | Community<br>Planning |          |
| 140     | 5.3.2       | Ensure Councillors are informed and supported in undertaking professional development opportunities relevant to their responsibilities to Council and in their service to the community |                  |                   | Legal &<br>Governance |          |
| 141     | 5.3.3       | Advocate with relevant Water Authorities to include unsewered areas in sewer backlog programs   |                  |                   | Compliance            |          |
| 142     | 5.3.4       | Test and assess Emergency Response and Recovery Preparedness in accordance with the Emergency Management Act 2013 through annual desktop and event exercises                            |                  |                   | Risk &<br>Performance |          |
| 143     | 5.3.5       | Advocate for government road transport infrastructure funding   |                  |                   | Engagement & Advocacy |          |
| 144     | 5.3.6       | Undertake the annual review of the 2017 – 2021 Council and Wellbeing Plan and where required, update the Plan♥  |                  |                   | Risk &<br>Performance |          |
| 145     | 5.3.7       | Ensure Councillors are appraised of their statutory responsibilities through training, briefings and dissemination of information   |                  |                   | Legal &<br>Governance |          |

# Objective 5.4: An organisation that demonstrates excellence in local government leadership and customer and community service Strategies:

- 5.4.1 Comply with statutory requirements
- 5.4.2 Maintain responsible and sustainable financial management
- 5.4.3 Engage with all levels of government to support Council's capacity to deliver community outcomes and respond to changes in legislation
- 5.4.4 Build community trust through responsible governance and transparent decision making
- 5.4.5 Deliver effective and efficient customer service outcomes

| CAP No. | CP Strategy | Action   | Status<br>Symbol | Progress Comments | Service Unit             | Timeline  |
|---------|-------------|--|------------------|-------------------|--------------------------|-----------|
| 146     | 5.4.1       | Publish Council's Annual Report  |                  |                   | Engagement &<br>Advocacy | 30-Nov-17 |
| 147     | 5.4.1       | Develop an inspection program of new developments to ensure compliance with planning permits       |                  |                   | Planning Services        |           |
| 148     | 5.4.2       | Deliver the annual community budget engagement sessions  |                  |                   | Finance                  | 28-Feb-18 |
| 149     | 5.4.2       | Manage the annual Budget process in accordance with legislation                                    |                  |                   | Finance                  | 30-Jun-18 |
| 150     | 5.4.2       | Review and update the Strategic Resource Plan and the Long Term Financial Plan                     |                  |                   | Finance                  | 30-Jun-18 |
| 151     | 5.4.2       | Implementation of the Project Management Framework (carry over)                                    |                  |                   | Capital Projects         | 30-Nov-17 |
| 152     | 5.4.4       | Implement outstanding actions from Year 3 of the 2014 - 2017 Risk Management Strategy (carry over) |                  |                   | Risk &<br>Performance    |           |
| 153     | 5.4.5       | Development of the Portfolio Office Business Case  |                  |                   | Capital Projects         |           |