

Melton City Council Draft Budget 2018/2019

A thriving community where everyone belongs



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Mayor's Introduction



It's a pleasure to present Melton City Council's 2018/2019 Draft Budget.

This budget demonstrates Council's commitment to delivering on our key community priorities, and providing high quality programs, services and infrastructure to our residents, now and well into the future.

This budget has been framed around a 2.25 per cent rates increase, which will help us deliver on the community's expectations for high quality services and infrastructure within the State Government's rate capping environment.

In 2018/2019, Council has committed to the ongoing delivery of services to our community within a budget of \$134.0 million. We will also continue to invest in new and renewal infrastructure projects totalling \$77.096 million, including roads (\$17.15 million); bridges (\$4.71 million); recreational facilities (\$24.67 million); footpaths and cycle ways (\$1.15 million); capital renewal expenditure (\$897,000); public art (\$90,000) and other assets (\$1.415 million).

The more significant projects in the 2018/2019 Budget include: female change room upgrade program (\$700,000); design and construction City Vista sporting ovals, tennis and netball courts, and pavilion (\$2.9 million); completion of Caroline Springs Leisure Centre redevelopment and construction of Sub-regional Tennis Facility (\$2.7 million); completion of Stage 2 Burnside Children's and Community Centre (\$417,000); completion of Hume Drive duplication project (\$915,000), and Westwood Drive Bridge (\$4.78 million); design and construction of Weir Views Park and Wetlands (\$690,000), Arnolds Creek Playground (\$300,000), and Allenby Reserve (\$300,000); redevelopment of Bill Cahill Reserve (\$300,000) and Hannah Watts Park (\$850,000); design and construction of Fraser Rise (\$4 million) and Aintree (\$2.58 million) Children's and Community Centres; design and construction of Kurunjang Neighbourhood House (\$2.4 million); redevelopment of Macpherson Park Regional Facility (\$5.9 million); Stage 1 and 2 installation of lighting around Lake Caroline and surrounds (\$450,000); design and construction of Melton Central Community Hub (\$2.685 million); design Stage 1 Eynesbury sports ground, playground, pavilion, lighting and car park (\$500,000); pedestrian level crossing upgrades at Hopkins, Troups, Leakes, Paynes, Mt Cottrell and Ferris Roads (\$3.151 million); and a sealed road resurfacing program (\$2.23 million).

Once again, community consultation informed Council's 2018/2019 Budget deliberations. I'd like to extend my personal thanks to all the residents and community groups who shared their ideas and visions for the City during the budget engagement sessions in November 2017. Your insight has been invaluable and has enabled us to prepare a budget that's fair, equitable and strives to ensure the timely delivery of infrastructure, programs and services for our community.

Cr Bob Turner Mayor Melton City Council

CEO's Introduction

Executive summary

Council has prepared a Budget for 2018/19 which is aligned to the vision in the Council Plan 2017/2021. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community, and do this within the rate increase mandated by the State Government.

This Budget projects an adjusted underlying surplus of \$9.0m after adjusting for capital grants, developer contributions and gifted assets.

Key things we are funding

- 1. Ongoing delivery of services to the Melton City community funded by a budget of \$134.0 million. These services are summarised in Section 2.1.
- 2. Continued investment in Infrastructure assets (\$77.10 million) for capital works in 2018/19. This includes roads (\$13.90 million), buildings (\$22.0 million), furniture, fittings, computer and telecommunications (0.43 million), bridges (\$4.71 million); drainage (\$0.044 million); recreational, (\$24.67 million); plant equipment and furniture (1.25 million): library books (\$0.41 million): Footpaths and Cycle-ways (\$1.15 million): other infrastructure (\$2.24 million) and carry forward works (\$11.80 million). The Statement of Capital Works can be found in Section 3 and further details on the capital works budget is also provided in Sections 4.5.

Strategic Objective 1: A proud, inclusive and safe community: A City of people leading happy and healthy lives

- 3. Provision of services for children 0-12 years and their families. Programs include Maternal and Child Health, Child Care services, Kindergarten enrolment, playgroup and children's programs, family parenting programs, family support services, preschool field officer program, best start program and housing support (to vulnerable individuals and families). The service also facilitates Council's Early Years Partnership committee delivering Melton's Municipal Early Years Plan.
- 4. Provision of leisure and aquatic centres, sports infrastructure, reserves, youth support services and youth programs through Melton and Taylors Hill Youth Centres. The service also provides advice to Council on open space planning, sport development, leisure needs and access to recreation activities.

Strategic Objective 2: A thriving and resilient natural environment: A City that preserves and enhances its natural environment for future generations

5. The Maternal and Child Service received an increase in funding from the Department of Education and Training for the additional family violence consultations in the 2017-18 financial year which is ongoing. The Maternal and Child Health Service received funding for a Right@Home Pilot in the 2017-18 financial year, which will be rolled over into and likely concluded, in the 2018-19 financial year. The Supported Playgroups program received a \$0.119 million increase in funding in the 2017-18 year, which will be continued into the 2018-19 financial year.

- 6. The Families and Children services review their program budget costs annually and identify strategies to reduce the net cost to Council. Family Day Care has business plan that identifies certain programs at nil net cost to Council by Financial Year 2018/19. This is through negotiating funding agreements on new programs for the state Government that deliver nil net cost to Council.
- 7. Provision of waste management and cleaning services that include kerbside waste, recycling and organics collection, street and footpath sweeping services, litter collection, graffiti removal and the operation of the Melton Recycling Facility. Maintenance of our parks, open spaces, trees, property, drainage and roads.
- 8. Environmental Enhancement Program (EEP), our Environmental Unit work on reserves and ongoing membership of Western Alliance for Greenhouse Action (WAGA).

Strategic Objective 3: A well planned and built City: A City with a clear vision to manage growth in sustainable and accessible way

- 9. Capital Projects is responsible for the planning, design and construction of a complex suite of new civil and community infrastructure within an operational framework delivering a works program via project management processes and controls. The unit's primary responsibility is to achieve the timely programming and roll-out of Council's capital projects.
- 10. Provision of design for capital works, traffic management planning, built assets management, civil and landscape infrastructure planning, and geographic information systems.
- 11. Work with Victorian Planning Authority on Growth areas.

Strategic Objective 4: A strong local economy and a Lifelong Learning City: A City rich in local employment and education opportunities

- 12. Provision of public library services including collections, programs, activities and access to technology from two library locations, online and via outreach services to promote reading, learning and literacy. Provision of arts and cultural activities.
- 13. Provision of early learning services, Men's Shed and work of Learning Board.

Strategic Objective 5: A high performing organisation demonstrating leadership and advocacy: An organisation operating with innovation, transparency, accountability and sustainability.

14. Information Services provides leadership, support and improvement capability in the area of information and technology so that the organisation can deliver effective services. The delivery of effective Council services is largely influenced by staff capability, optimal business processes and aligned information systems. The newly commissioned and current ongoing Business Process Transformation Program aims to improve Council service delivery by aligning its people, processes and technology. In the current year Council is investing approximately \$2.837 million to continue delivering this transformation program.

- 15. Provision of inbound call handling and counter services, communication campaigns and media management, hosting of events, artistic and cultural activities, facilitation of economic development & tourism outcomes and advocacy promoting Council priorities.
- 16. Annual household survey to measure community satisfaction and identify emerging issues.
- 17. Advocacy work to promote Council's key priorities to Government.

The Rate Rise

- a. The average rate will rise by 2.25% in line with the order by the Minister for Local Government on 21 December 2017 under the Fair Go Rates System.
- b. Key drivers
 - To fund the increase in the level of infrastructure needs of the growing city population and the resultant impact this has on the operating costs in 2018/19 and future years
- c. This is a revaluation year. Valuations will be as per the last General Revaluation dated 1 January 2018 (as amended by supplementary valuations).
- d. Council has chosen not to make any changes to the existing rate differential.
- e. Refer to Sections 4.1.1 for further rates and charges details.

Key Statistics

•	Total Revenue:	\$262.9 million	(2017/18 forecast = \$253.4 million)
	<u>Total Revenue</u> (Excluding non-cash revenue)	\$215.8 million	(2017/18 forecast = \$191.4 million)
•	Total Expenditure:	\$169.6 million	(2017/18 forecast = \$155.4 million)
•	Accounting Result: Surplus *Before revaluation increment	\$93.3 million*	(2017/18 forecast = \$98.0 million*)

(Note: Accounting result is based on total income of \$262.9 million which includes capital grants, cash and non-cash contributions (Refer to Income Statement in Section 3)

• <u>Underlying operating result:</u> Surplus of \$9.0 million (2017/18F surplus of \$6.4 million)

(Note: Underlying operating result is an important measure of financial sustainability as it excludes income which is to be used for capital, from being allocated to cover operating expenses-Refer to Analysis of operating Budget in Section 4)

- Cash result: \$14.6 million surplus 2017/18 forecast 26.4m surplus)
 - (Refer Statement of Cash Flows in Section 3)
 - This is the net funding result for the year after considering the funding requirements to meet capital expenditure, loan principal repayments and reserve transfers.
- Total <u>Capital Works Program</u> of \$77.1 million which includes \$11.8 million carry forward works from 2017/18. The total capital works program is funded as follows:
 - o \$27.70 million from Council operations (rates funded)
 - o \$27.24 million from developer contributions
 - o \$10.35 million from capital grants
 - o \$11.81 million from carry forward surplus

Strategic Objectives

A high level Strategic Resource Plan for the years 2018/19 to 2021/22 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The latest Strategic Resource Plan projects that Council's underlying result will gradually improve over the term of this Strategic Resource Plan. The Council's operating result is projected to deliver an underlying surplus of \$9.0 million in 2018/19 which will increase to \$41.0 million by 2021/22. The underlying operating result demonstrates that Council is not reliant on one off grants and contributions to support and sustain its recurrent operations.

The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan.

Melton City Council has a strong track record of sound management of the fiscal and physical resources of the community of Melton. Council has a heavy responsibility for the stewardship and governance of the assets entrusted to it by the community. I believe that the 2018/19 Budget represents a continuation of those efforts.

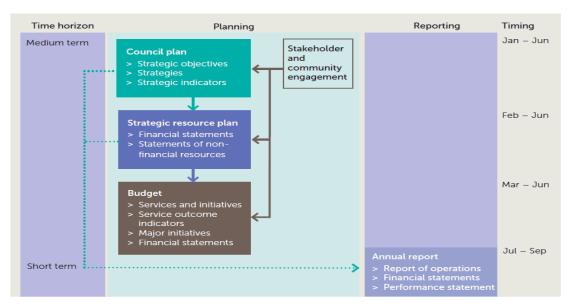
Kelvin Tori Chief Executive

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling fouryear plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

In addition to the above, Council has a long term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

1.2 Our purpose

Our vision

A Thriving Community Where Everyone Belongs

Our mission

Support the growth, wellbeing and aspirations of our community through leadership, excellence and inclusion

Our values

Continuous Improvement

- We encourage and support innovation and creativity.
- We commit to driving continuous improvement.
- We constantly review what we do.
- We embrace and respond to change as it occurs.
- We strive to deliver the best possible outcomes.

Recognition

- We recognise and encourage the contributions of others.
- We actively support and promote our colleagues.
- We acknowledge and reward employees exceeding performance expectations.
- We give credit where credit is due.
- We celebrate success.

Accountability

- We work in an open and transparent manner and follow through on commitments.
- We take responsibility for our personal decisions and actions.
- We adhere to policies and procedures.
- We make the best use of our time and resources.
- We all take responsibility for the way we treat each other.

Fairness

- We show respect when speaking to and about others.
- We build trusting and productive relationships.
- We deal with others fairly and consistently.
- We actively listen and respond appropriately.
- We respect all people and celebrate our diversity.

Teamwork

- We help each other to achieve organisational goals.
- We involve team members in solving problems and decision making.
- We encourage everyone's contribution to the team.
- We communicate clearly, openly and respectfully,
- We provide positive, constructive and timely feedback.

Strategic Objective	Description
A Proud, Inclusive and Safe Community - a City of people leading happy and healthy lives	Our community is at the heart of everything we do. Council is committed to supporting a strong and inclusive community that elicits pride. People in our City have told us they value a sense of community, want to feel and be safe in their homes and neighbourhoods and want opportunities to participate in community programs and gatherings. Proud, inclusive and safe communities are created through strong partnerships, local leadership, services and programs and environments that promote and protect community wellbeing.

2. A Thriving and Resilient Natural Environment - a City that preserves and enhances its natural environment for future generations

Council is committed to protecting and enhancing its natural environments including grasslands, forests, waterways and its flora and fauna. We recognise the adverse effects of climate change and are committed to actively taking steps to reduce its effects. Our community values the City's natural spaces and wants to ensure that they are preserved, accessible and welcoming now and for future generations. They recognise the many benefits of the natural environment - including for health and wellbeing. A whole-of-community commitment will be required to ensure a thriving natural environment for current and future generations.

3. A Well Planned & Built City - a City with a clear vision to manage growth in a sustainable and accessible way

Council is committed to ensuring that the growth and development of the City occurs in an accessible, fair and responsible way. Our community has told us that community infrastructure and connected and flexible transport networks will continue to be important. Public spaces should be created and maintained, providing places for everyone. The City should grow in a way that supports the health and wellbeing of the community. Council will not be able to achieve this alone and will be an advocate and partner with planning and service providers to work towards achieving this.

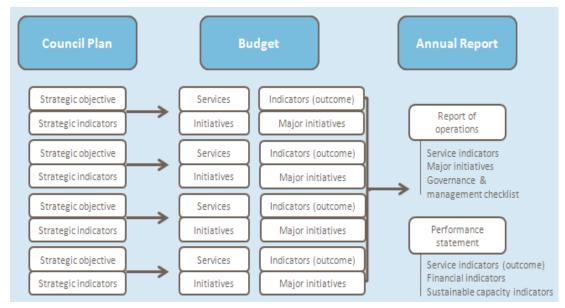
4. A Strong Local Economy and a Lifelong Learning City a City rich in local employment and education opportunities

A strong local economy offers a variety of education, training, employment and visitor opportunities for all ages and life stages. Our community has told us that as the population grows, the need for local schools and tertiary providers will become critical. They want to study and work locally and have more local employment opportunities. Council is committed to creating a lifelong learning City, full of opportunities for all. We will work in partnership with the community, private sector and other levels of government to achieve this

5. A High Performing Organisation Demonstrating Leadership and Advocacy an organisation operating with innovation, transparency, accountability and sustainability Council is committed to providing strategic leadership and working in collaboration to better engage, represent and communicate with our diverse community. We will ensure our services and facilities are efficient, effective and appropriate to get the best outcomes for our community. We will manage the municipality in an innovative, responsible and financially sustainable way that meets the needs and aspirations of current and future communities.

2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2018/19 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1

A proud, inclusive and safe community: A City of people leading happy and healthy lives

G6 Services

Service area	Description of services provided		2017/18 Forecast \$'000	2018/19 Budget \$'000
Families and Children's Services	Provision of services for children 0-12 years and their families. Programs include Maternal and Child Health, Child Care services, Kindergarten enrolment, playgroup and children's programs, family parenting programs,	Ехр	9,638	10,076
	family support services, preschool field officer program, best start program	Rev	6,262	6,070
	and housing support (to vulnerable individuals and families). The service also facilitates Council's Early Years Partnership committee delivering Melton's Municipal Early Years Plan.	NET	3,376	4,006
Community Care	Provision of a range services and programs for the older people, people with a disability and their carers including delivered and centre based	Ехр	7,855	7,385
	meals, personal care, domestic assistance, community transport ,property	Rev	5,297	4,985
	maintenance, community and centre based respite and Men's Shed.	NET	2,558	2,400
Recreation and Youth	Provision of leisure and aquatic centres, sports infrastructure, reserves, youth support services and youth programs through Melton and Taylors Hill	Ехр	5,157	5,628
	Youth Centres. The service also provides advice to Council on open space $\label{eq:control} % \begin{center} $	Rev	1,591	1,526
	planning, sport development, leisure needs and access to recreation activities.	NET	3,566	4,102
Community Planning	Plans, promotes and supports a more inclusive, engaged, sustainable, healthier, learned and safer community. This is delivered through the provision of strategic planning, policy development, and program delivery	Ехр	4,448	4,552
	services in the functions of Council planning, social research, social planning, community infrastructure planning, health and wellbeing, community safety, road safety and active travel, the prevention of violence	Rev	1,277	1,188
	against women, community capacity development, reconciliation, culturally and linguistically diverse engagement, community engagement, policy management, community funding, neighbourhood houses, community facilities management, and community learning planning and programs.	NET	3,171	3,364

G6 Major Initiatives

1) Toilet facility at Tenterfield Park Burnside Heights (\$200,000)

Other

Initiatives

- 2) Support the development and maintenance of the Melton Botanical Garden (\$35,000)
- 3) Employ a Place Manager for the Woodlea Estate (\$20,000)
- 4) Upgrade plumbing, water tank and pump at Brookside Pre-school (\$10,000)
- 5) Install storage facilities at the Bridge Road Sporting Complex (\$5,000)
- 6) Provide outdoor shade cover over the BBQ area at Diggers Rest Bowling Club (\$8,000)
- 7) Install storage facilities at the Caroline Springs Hockey Club (\$10,000)
- 8) Replacement of a fence at the Melton Equestrian Park (\$60,850)
- 9) Roof on range 4 at the Melton Pistol Club (\$175,000)
- 10) Undertake report and provide options for the recommissioning of the fountain at the Caroline Springs lake (\$60,000)
- 11) Improve amenities by upgrading toilet facilities at the Melton Bowling Club (\$60,000)
- 12) Relocation of the Caroline Springs RSL War Memorial (\$40,000)
- 13) Installation of a playground at Morton Homestead (\$40,000)
- 14) Installation/Relocation of football goals at Boronia Reserve (\$10,000)

2.2 Strategic Objective 2
A thriving and resilient natural environment: A City that preserves and enhances its natural environment for future generations

G6 Services

Service area	Description of services provided		2017/18 Forecast \$'000	2018/19 Budget \$'000
City Design, Strategy and Environment	Provision of strategic planning and administration of the Melton Planning Scheme, environmental planning and management, environmental education programs, urban design and landscape architecture for	Ехр	3,829	3,859
	assessment of planning permits, design and delivery of council assets and	Rev	148	156
	facilities.	NET	3,681	3,703
Operations	Provision of waste management and cleaning services that include	Ехр	41,732	48,340
	kerbside waste, recycling and organics collection, street and footpath sweeping services, litter collection, graffiti removal and the operation of the	Rev	3,584	2,897
	Melton Recycling Facility. Maintenance of our parks, open spaces, trees, property, drainage and roads.	NET	38,148	45,443

2.1 Strategic Objective 3A well planned and built City: A City with a clear vision to manage growth in sustainable and accessible way

G6 Services

Service area	Description of services provided		2017/18 Forecast \$'000	2018/19 Budget \$'000
Engineering Services	Provision of design for capital works, traffic management planning, built assets management, civil and landscape infrastructure planning, and	Ехр	6,435	6,916
	geographic information systems	Rev	3,281	3,175
	-		3,154	3,741
Planning	Provision of assessment of planning and subdivision proposals under the relevant planning and subdivision legislation, and ensuring compliance with	Ехр	2,355	2,265
	the planning controls. Services provided include the assessment of Planning and Subdivision Applications, pre-application consultation, planning advice, post permit approvals, issue of Statements of Compliance, and collection, monitoring and reporting of development contributions	Rev	1,111	1,288
		NET	1,244	977
Capital Projects	Capital Projects is responsible for the planning, design and construction of a complex suite of new civil and community infrastructure within an	Ехр	2,277	3,484
1 10,000	operational framework delivering a works program via project management	Rev	273	25
	processes and controls. The unit's primary responsibility is to achieve the timely programming and roll-out of Council's capital projects		2,004	3,459

Major Initiatives
 15) Upgrade of Tarletons Road to a rural standard sealed road (\$550,000)

Initiatives 16) Desi Design pedestrian crossing on Taylors Road (\$50,000)

2.1 Strategic Objective 4
A strong local economy and a Lifelong Learning City: A City rich in local employment and education opportunities

G6 Services

Service area	Description of services provided		2017/18 Forecast \$'000	2018/19 Budget \$'000
Libraries	Provision of public library services including collections, programs,	Ехр	4,121	4,267
	activities and access to technology from two library locations, online and	Rev	1,056	978
	via outreach services to promote reading, learning and literacy. Provision of	NET	3,065	3,289
	arts and cultural activities			

2.1 Strategic Objective 5
A high performing organisation demonstrating leadership and advocacy: An organisation operating with innovation, transparency,

G6 Services

Service area	Description of services provided		2017/18 Forecast \$'000	2018/19 Budget \$'000
Compliance	Administer general local laws enforcement, planning enforcement, building	Ехр	6,725	5,503
	services, environmental health (Food Safety & Immunisation programs),	Rev	3,996	3,983
	animal management, parking enforcement and school crossings	NET	2,729	1,520
Engagement & Advocacy	Provision of inbound call handling and counter services, communication campaigns and media management, hosting of events, artistic and cultural	Ехр	5,468	5,796
-	activities, facilitation of economic development & tourism outcomes and	Rev	195	269
	advocacy promoting Council priorities	NET	5,273	5,527
Finance	Provision of financial services to both internal and external customers	Ехр	5,733	4,521
	including the management of Council's finances, raising and collection of	Rev	9,218	16,565
	rates and charges and property valuation.	NET	- 3,485 -	12,044
Information Services	Information Services provides leadership, support and improvement capability in the area of information and technology so that the organisation	Ехр	10,427	12,874
	can deliver effective services.	Rev	70	70
		NET	10,357	12,804
People and Culture	Provision of human resources, learning and development payroll, industrial relations	Ехр	1,748	1,849
		Rev	-	-
		NET	1,748	1,849
Executive and Councillors	This area of governance includes the Mayor, Councillors, Chief Executive Officer and Executive Management Team and associated support which	Ехр	2,578	2,495
	cannot be easily attributed to the direct service provision areas.	Rev	190	195
	,	NET	2,388	2,300
Legal & Governance	Provision of a range of internal services to Council including governance, legal, procurement, insurance, contractual and internal audit services. Also	Ехр	2,573	2,557
	administrative support to the Mayor and Councillors	Rev	685	259
		NET	1,888	2,298
Risk & Performance	Provides risk management services through occupational health and safety programs, workers' compensation services, health and wellbeing initiatives,	-	1,582	1,638
	fraud and corruption control, municipal fire prevention, business continuity management, and community emergency management (planning,	Rev	282	280
	preparedness and recovery). Provides performance management through corporate planning and performance reporting functions	NET	1,300	1,358

Service Performance Outcome Indicators

Service		Indicator	Performance Measure	Computation
Governance	Satisfaction		Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Statutory planning	Decision making		VCAT. (Percentage of planning application	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction		Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Council has performed on the condition of sealed
Libraries	Participation		Active library members. (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Waste collection	Waste diversion			[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of municipal	Number of visits to aquatic facilities / Municipal population
Animal Management	Health and safety	Animal management prosecutions. (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
		Participation in MCH service by Aboriginal children. (Percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

G8 2.3 Reconciliation with budgeted operating result

	Net Cost (Revenue)	Expenditure	Revenue
	\$'000	\$'000	\$'000
Strategic Objective 1	13,872	27,641	13,769
Strategic Objective 2	49,146	52,199	3,053
Strategic Objective 3	8,177	12,665	4,488
Strategic Objective 4	3,289	4,267	978
Strategic Objective 5	15,612	37,233	21,621
Total	90,096	134,005	43,909
Expenses added in:			
Depreciation	34,484		
Finance costs	785		
Others	-		
Deficit before funding sources	125,365		
Funding sources added in:	•		
Rates and charges revenue	101,047		
Waste charge revenue	13,427		
Other Income	19,870		
Total funding sources	134,344		
Operating (surplus)/deficit for the year	(8,979)		
Less			
Capital grants	10,349		
Capital contributions	73,988		
Underlying (surplus)/deficit for the year	(93,316)		
Less			
Additional rates funded Capex beyond depreciation	-		
Loan principal repayments			
Transfer from reserves to operating budget	-		
Transfer to reserves from operating budget	-		
(Surplus)/Deficit funds for the year	(93,316)		

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2018/19 has been supplemented with projections to 2021/22 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the Local Government Act 1989 and the Local Government (Planning and Reporting) Regulations 2014.

Comprehensive Income Statement Balance Sheet Statement of Changes in Equity Statement of Cash Flows Statement of Capital Works Statement of Human Resources

Comprehensive Income StatementFor the four years ending 30 June 2022

		Strategic Resource Plan Projections				
Budgeted Comprehensive	Forecast	Budget	Proje	ctions		
Income Statement	2017/18	2018/19	2019/20	2020/21	2021/22	
Year Ended 30th June	\$'000	\$'000	\$'000	\$'000	\$'000	
Income						
Rates and charges	105,563	114,474	127,232	140,936	157,051	
Statutory fees and fines	5,295	5,185	5,368	5,555	5,750	
User fees	9,887	9,687	10,026	10,377	10,740	
Contributions - monetary	18,327	26,900	22,717	19,573	14,107	
Contributions - non-monetary assets	62,000	47,088	60,652	61,451	62,573	
Grants - Operating (recurrent)	19,795	27,224	28,163	29,154	30,185	
Grants - Operating (non-recurrent)	833	479	510	522	530	
Grants - Capital (non-recurrent)	11,199	10,349	17,348	7,175	7,354	
Net gain on disposal of assets	14,706	16,878	17,209	18,153	28,273	
Other income	5,838	4,674	4,181	4,701	5,464	
Share of net P/Lof assoc. and joint ventures		-				
Total Income	253,443	262,938	293,406	297,597	322,027	
Expenses		_				
Employee costs	52,349	58,166	61,219	64,586	68,138	
Materials and services	66,458	69,507	71,941	74,458	77,064	
Bad and doubtful debts	400	450	465	481	498	
Depreciation and amortisation	29,417	34,484	35,966	37,663	39,500	
Finance costs	961	785	812	840	869	
Other expenses	5,876	6,230	8,060	9,525	10,922	
Total Expenses	155,463	169,622	178,463	187,553	196,991	
Surplus/(Deficit)	97,981	93,316	114,943	110,044	125,036	
our plus (belief)		=	,	,	,	
Other comprehensive income						
Items that will not be reclassified to surplus or deficit:						
Net revaluation increment/decrement	31,500	32,000	32,500	33,000	33,500	
Share of other comprehensive Income of assoc. and Joint vent.						
Items that may be reclassified to surplus or deficit in future periods						
Total Comprehensive Result	129,481	125,316	147,443	143,044	158,536	

Balance Sheet

For the four years ending 30 June 2022

Balance Sheet		S	Strategic Resource Plan Projections		
As at 30 June	Forecast	Budget Projections			
	2017/18	2018/19	2019/20	2020/21	2021/22
	\$'000	\$'000	\$'000	\$'000	, \$'000
Current assets					
Cash and cash equivalents	126,652	141,287	193,511	255,642	333,239
Trade and other receivables	50,651	68,097	73,610	67,915	69,946
Other Financial assets					
Inventories	25	25	25	25	25
Non Current Assets held for resale	250	275	300	325	350
Other assets	15,000	16,000	17,000	18,000	19,000
Total current assets	192,578	225,684	284,446	341,907	422,560
Non-current assets					
Trade & other Receivables					
Property Plant & Equipment	1,954,988	2,043,862	2,130,498	2,214,438	2,290,152
Inventories	41	45	47	49	52
Investment property	7,000	7,500	7,500	8,000	8,500
Intangible assets	3,685	3,358	3,031	2,704	2,377
Other assets	1,410	1,425	1,440	1,450	1,475
Total non-current assets	1,967,124	2,056,189	2,142,516	2,226,641	2,302,556
Total Assets	2,159,702	2,281,873	2,426,961	2,568,548	2,725,116
Current liabilities Trade and other payables	10,750	11,100	11,200	11,350	11,100
Trust funds & deposits	2,151	2,238	2,291	2,345	2,399
Provisions	10,772	11,189	11,525	11,871	12,227
Interest-bearing loans and borrowings	2,826	2,967	2,306	2,402	2,502
Other current liabilities					
Total Current Liabilities	26,499	27,494	27,322	27,968	28,228
Non-current liabilities					
Provisions	2,202	2,227	2,073	2,073	2,023
Interest bearing loans & borrowings	15,947	12,980	10,674	8,272	5,770
Other non current liabilities	3,150	3,465	3,742	4,042	4,365
Total non current liabilities	21,299	18,672	16,489	14,387	12,158
Total Liabilities	47,798	46,165	43,811	42,354	40,385
Net Assets	2,111,904	2,235,708	2,383,151	2,526,195	2,684,731
Equity					
· ,		1,217,122	1,289,572	1,354,327	1,436,745
Accumulated surplus	1,160,771	_			
· ·	1,160,771 843,032	875,032	907,532	940,532	974,032
Accumulated surplus		_	907,532 186,047	940,532 231,336	974,032 273,954

Statement of Changes in Equity For the four years ending 30 June 2022

Budgeted Statement of Changes in				
Equity		Accumulated	Revaluation	Other
For the years ending	Total	Surplus	Reserve	Reserves
	\$'000_	\$'000	\$'000	\$'000
Year Ended 30th June 2019				
Balance at begining of the financial year	2,111,904	1,160,771	843,032	108,101
Interest Income		-2,226	<u> </u>	2,226
Comprehensive result	93,316	93,316		
Net asset revaluation Increment/(decrement)	32,000		32,000	
Other PSP related Transfers	-1,512			-1,512
Transfers for reserves		25,859		-25,859
Transfers to Reserves		-60,598		60,598
Balance at end of Financial Year	2,235,708	1,217,122	875,032	143,554
L				
Year Ended 30th June 2020	0.005.700	1 017 100	075 000	140 554
Balance at begining of the financial year	2,235,708	1,217,122	875,032	143,554
Interest Income		-2,477		2,477
Comprehensive result	114,943	114,943	20.500	
Net asset revaluation Increment/(decrement)	32,500		32,500	
Impairment losses on revalued assets				
Other PSP related Transfers		10.700		40.700
Transfers for reserves		13,790		-13,790
Transfers to Reserves	<u> </u>	-53,806		53,806
Balance at end of Financial Year	2,383,151	1,289,572	907,532	186,047
Year Ended 30th June 2021				
Balance at begining of the financial year	2,383,151	1,289,572	907,532	186,047
Interest Income	2,000,101	-2,757	00.,002	2,757
Comprehensive result	110,044	110,044		
Net asset revaluation Increment/(decrement)	33,000	,	33,000	
Transfers for reserves	30,000	9,126		-9,126
Transfers to Reserves		-51,658		51,658
Balance at end of Financial Year	2,526,195	1,354,327	940,532	231,336
Year Ended 30th June 2022				
Balance at begining of the financial year	2,526,195	1,354,327	940,532	231,336
Interest Income		-3,068		3,068
Comprehensive result	125,036	125,036		5,500
Net asset revaluation Increment/(decrement)	33,500	120,000	33,500	
Other PSP related Transfers			55,500	
		E 166		E 100
Transfers to Records		5,466		-5,466 45,017
Transfers to Reserves	2.004.704	-45,017	074 000	45,017
Balance at end of Financial Year	2,684,731	1,436,745	974,032	273,954

Statement of Cash Flows

For the four years ending 30 June 2022

Budgeted Statement of Cash Flows		Strategic Resource Plan Projections			
As at 30 June	Forecast	Budget	ctions		
	2017/18	2018/19	2019/20	2020/21	2021/22
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating					
Receipts					
General rates	105,295	114,374	126,932	140,586	156,951
Grants Income - Operating & Capital	31,827	38,052	46,021	36,851	38,419
Interest	3,170	3,102	3,206	3,602	3,73′
User charges	15,010	14,777	15,139	15,677	16,585
Contributions & Reimbursements	18,327	26,900	22,717	19,573	14,107
Other revenue	3,633	2,695	2,745	2,848	3,127
Total Receipts	177,262	199,900	216,760	219,137	232,920
Payments					
Employee costs	51,460	57,724	61,037	64,240	67,832
Contractor payments	40,488	42,583	43,981	45,461	47,026
Other expenses	32,978	35,373	37,019	39,521	44,459
Financing Costs					
Total Payments	124,926	135,680	142,037	149,222	159,317
Net cash provided by operating activities	52,335	64,220	74,722	69,914	73,603
Cash flows from investing activities		=			
Proceeds from sales of property, plant and					
equipment	29,826	32,635	31,315	32,275	31,063
Payments for property, plant and equipment	-46,335	-77,096	-50,201	-37,249	-24,260
PSP Rolling Credit Payments	-5,130	-1,511			
Net cash used in investing activities	-21,637	-45,973	-18,886	-4,974	6,803
Cash flows from financing activities	-21,037	-45,815	-10,000	-4,314	0,000
Finance costs	-961	-785	-644	-503	-406
Proceeds from borrowings	-301	-103	-U 11	-000	-400
<u> </u>	-3,380	-2,826	-2,967	-2,306	-2,402
Renayment of horrowings	-3,300	-2,020	-2,301	-2,500	² Z, 4 Uz
· · ·	-4 341	-3 611	-3 611	-2 809	-2 80
Repayment of borrowings Net Cash used in financing activities	-4,341	-3,611	-3,611	-2,809	
· · ·	-4,341 26,356 100,296	-3,611 14,636 126,652	-3,611 52,225 141,287	-2,809 62,132 193,511	-2,808 77,598 255,642

Statement of Capital Works For the four years ending 30 June 2022

		Strategic Resource Plan Projections				
Budgeted Statement of Capital Works	Forecast	Budget				
For the years ending	2017/18	2018/19	2019/20	2020/21	2021/22	
30th June	\$'000	\$'000	\$'000	\$'000	\$'000	
Property		_	•			
Land	1,030	2,829	1,375			
Total Land	1,030	2,829	1,375			
Buildings & Building Improvements		=				
Buildings	6,810	30,044	18,058	5,467	650	
Building Improvements		_				
Total Buildings	6,810	30,044	18,058	5,467	650	
Total Property	7,841	32,873	19,433	5,467	650	
Plant and equipment						
Plant, machinery and equipment	1,250	1,250	1,250		270	
Fixtures, fittings and furniture	225	100	188	38	38	
Computers and telecommunications	279	328	290	312	334	
Library books	397	407	407	407	407	
Total Plant and Equipment	2,151	2,085	2,135	757	1,049	
Infrastructure						
Roads	16,527	17,158	18,777	26,199	18,427	
Bridges	4,260	4,711	720	820	920	
Drainage	735	44	274	274	274	
Recreational, leisure and community facilities	10,274	16,672	5,442	1,323	2,308	
Footpaths and Cycleways	1,305	1,305	1,150	1,405	250	
Other infrastructure	3,242	2,248	2,270	1,003	382	
Total infrastructure	36,343	42,139	28,634	31,025	22,561	
Total capital works expenditure	46,335	77,096	50,201	37,249	24,260	
Represented by:						
Asset renewal expenditure	16,314	5,773	3,492	5,553	1,561	
New asset expenditure	19,718	52,521	35,541	26,978	11,665	
Asset Upgrade expenditure	3,493	15,763	11,168	4,718	6,783	
Asset expansion expenditure	6,810	3,039	0	0	4,251	
Total capital works expenditure	46,335	77,096	50,201	37,249	24,260	
Represented by:						
Grants Income	5,465	10,349	17,348	7,175	7,354	
Developer Contributions	5,653	27,236	12,258	7,847	1,366	
Funded from Operating Surplus	35,217	39,511	20,595	22,227	15,540	
Total capital works expenditure	46 225	77.006	E0 204	27 240	24 200	
i otai capitai works experiulture	46,335	77,096	50,201	37,249	24,260	

Statement of Human ResourcesFor the four years ending 30 June 2022

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

		Strategic Resource Plan Projections			
Budgeted Statement of	Forecast	Budget	Proje	ections	
Human Resources	2017/18	2018/19	2019/20	2020/21	2021/22
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff Expenditure					
Employee Costs - Operating	52,349	58,166	61,219	64,586	68,138
Employee Costs - Capital					
Total Staff Costs	52,349	58,166	61,219	64,586	68,138
Staff Numbers	FTE	FTE	FTE	FTE	FTE
Total Staff Numbers (FTE)	588.0	600.0	612.8	624.8	634.2

	Strategic Resource Plan Projections				
Budgeted Statement of	Forecast	Budget	Proje	ections	
Human Resources	2017/18	2018/19	2019/20	2020/21	2021/22
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff Expenditure					
Executive Management	1,717	1,841	1,937	2,044	2,156
Corporate Services Management	10,026	12,507	13,164	13,888	14,651
Planning and Development Management	16,635	18,824	19,813	20,902	22,052
Community Services Management	23,972	24,994	26,305	27,752	29,279
Total Staff	52,349	58,166	61,219	64,586	68,138

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements.

4.1 Comprehensive Income Statement

Budgeted Income		Forecast	Budget	Variance	Change
buugeleu income	Note	2017/18	2018/19	variance	ununge
Income Types	NOIC	\$'000	\$'000	\$'000	%
Income			_		
Rates and charges	4.1.1	105,563	114,474	8,911	8.4%
Statutory fees and fines	4.1.2	5,295	5,185	-110	-2.1%
User fees	4.1.3	9,887	9,687	-200	-2.0%
Contributions - monetary	4.1.4	18,327	26,900	8,573	46.8%
Contributions - non-monetary assets	4.1.4	62,000	47,088	-14,912	-24.1%
Grants - Operating (recurrent)	4.1.5	19,795	27,224	7,429	37.5%
Grants - Operating (non-recurrent)	4.1.5	833	479	-354	-42.5%
Grants - Capital (non-recurrent)	4.1.6	11,199	10,349	-850	-7.6%
Net gain on disposal of assets	4.1.7	14,706	16,878	2,172	14.8%
Other income	4.1.8	5,838	4,674	-1,164	-19.9%
Share of net P/Lof assoc. and joint ventures			_		
Total Income		253,444	262,938	9,496	3.7%
Expenses Employee costs	4.1.9	52,349	58,166	-5,817	-11.1%
Materials and services	4.1.10	66,458	69,507	-3,049	-4.6%
Bad and doubtful debts	4.1.11	400	450	-50	-12.5%
Depreciation and amortisation	4.1.12	29,417	34,484	-5,067	-17.2%
Finance costs	4.1.13	961	785	176	18.3%
Other expenses	4.1.14	5,876	6,230	-354	-6.0%
Total Expenses		155,463	169,622	-14,161	-9.1%
SURPLUS/DEFICIT		97,981	93,316	-4,665	-4.8%
Other comprehensive income			70,010	.,000	
deficit/surplus in future periods			_		
Net revaluation increment/decrement	4,1,15	31,500	32,000	-500	-1.6%
Share of other comprehensive Income of		· ·			
assoc. and Joint vent.					
Items that may be reclassified to surplus or					
deficit in future periods					
Total		31,500	32,000	-500	-1.6%
Total Comprehensive Result		129,481	125,316	-4,165	-3.2%
			1		

4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2018/19 the FGRS cap has been set at 2.25%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will increase by 2.25% in line with the rate cap.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual Budget		Change	%
	\$'000	\$'000	\$'000	
General rates*	84,452	90,818	6,366	7.54%
Municipal charge*	7,655	8,286	631	8.24%
Waste management charge	12,201	13,427	1,226	10.05%
Environmental enhancement rebate	- 1,750	- 1,900	- 150	8.57%
Council pensioner rebate	- 480	- 490	- 10	2.08%
Supplementary rates and rate adjustments	3,500	4,336	836	23.89%
Total rates and charges	105,578	114,477	8,899	8.43%

^{*}These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2017/18 cents/\$CIV	2018/19 cents/\$CIV*	Change %
General Rate	0.33285	0.26477	-20.45%
Vacant Land	0.49928	0.39716	-20.45%
Extractive Industry Land	0.95861	0.76255	-20.45%
Commercial/Industrial Developed Land	0.53256	0.42364	-20.45%
Commercial/Industrial Vacant Land	0.66570	0.52955	-20.45%
Retirement Village Land	0.28292	0.22506	-20.45%
Rural Living Land	0.29957	0.23830	-20.45%
Rural Land	0.23965	0.19064	-20.45%
Urban Growth Land	0.24964	0.19858	-20.45%

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2017/18	2018/19	Change	
Type of class of land	\$'000	\$'000	\$'000	%
General Rate	61,038	69,365	8,327	13.64%
Vacant Land	5,165	6,433	1,268	24.55%
Extractive Industry Land	453	477	24	5.30%
Commercial/Industrial Developed Land	10,207	9,058	- 1,149	-11.26%
Commercial/Industrial Vacant Land	1,698	1,825	127	7.48%
Retirement Village Land	504	440	- 64	-12.70%
Rural Living Land	501	454	- 47	-9.38%
Rural Land	1,938	1,530	- 408	-21.05%
Urban Growth Land	2,948	1,236	- 1,712	-58.07%
Sub-Total	84,452	90,818	6,366	7.54%
Less EER Rebate	-1,750	- 1,900	- 150	8.57%
Less Pension Rebate	-480	- 490	- 10	2.08%
Total amount to be raised by general rates	82,222	88,428	6,206	7.55%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2017/18	2018/19	Change	
Type of class of failu	Number	Number		%
General Rate	45,645	48,106	2,461	5.39%
Vacant Land	4,038	4,509	471	11.66%
Extractive Industry Land	7	7	-	0.00%
Commercial/Industrial Developed Land	2,182	2,335	153	7.01%
Commercial/Industrial Vacant Land	289	256	- 33	-11.42%
Retirement Village Land	560	560	-	0.00%
Rural Living Land	228	224	- 4	-1.75%
Rural Land	568	547	- 21	-3.70%
Urban Growth Land	393	207	- 186	-47.33%
Total number of assessments	53,910	56,751	2,841	5.27%

^{4.1.1(}e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2017/18	2018/19	Change	
Type of class of land	\$'000	\$'000	\$'000	%
General Rate	18,337,911	26,197,995	7,860,084	42.86%
Vacant Land	1,034,416	1,619,726	585,310	56.58%
Extractive Industry Land	47,228	62,255	15,027	31.82%
Commercial/Industrial Developed Land	1,916,557	2,138,119	221,562	11.56%
Commercial/Industrial Vacant Land	254,299	344,589	90,290	35.51%
Retirement Village Land	178,296	195,634	17,338	9.72%
Rural Living Land	167,253	190,533	23,280	13.92%
Rural Land	808,738	802,497 -	6,241	-0.77%
Urban Growth Land	1,180,831	622,146 -	558,685	-47.31%
Total value of land	23,925,529	32,173,494	8,247,965	34.47%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of	f Charge	Per Rateable Property 2017/18	Per Rateable Property 2018/19	Change	
		\$	\$	\$	%
Municipal		142	146	4	2.82%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2017/18	2017/18 2018/19		Change	
Type of Charge	\$	\$	\$	%	
Municipal	7,655,220	8,285,700	630,480	8.24%	

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2017/18	Per Rateable Property 2018/19	Change	
	\$	\$	\$	%
Waste Service –Option A	319	335	16	5.02%
120L Garbage, 240L Recycling, 240L Green				
Waste Service –Option B	289	298	9	3.11%
80L Garbage, 240L Recycling, 240L Green				
Waste Service –Option C	273	287	14	5.13%
120L Garbage, 240L Recycling, 120L Green				
Waste Service –Option D	238	250	12	5.04%
80L Garbage, 240L Recycling, 120L Green				
Waste Service –Option E	227	238	11	4.85%
120L Garbage, 240L Recycling				
Waste Service –Option F	195	205	10	5.13%
80L Garbage, 240L Recycling				
Waste Service –Extra bin service	139	146	7	5.04%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2017/18 2018/19		Change		
Type of Charge	\$	\$	\$	%	
Waste Service –Option A	3,274,216	3,612,975	338,759	10.35%	
Waste Service –Option B	621,676	693,148	71,472	11.50%	
Waste Service –Option C	3,028,116	3,405,829	377,713	12.47%	
Waste Service –Option D	1,274,490	1,406,500	132,010	10.36%	
Waste Service –Option E	2,372,377	2,555,406	183,029	7.72%	
Waste Service –Option F	1,324,245	1,400,765	76,520	5.78%	
Waste Service –Extra bin service	305,383	352,590	47,207	15.46%	
Total	12,200,503	13,427,213	1,226,710	10.05%	

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2017/18	2018/19	Change	
	\$'000	\$'000	\$'000	%
Rates and charges after rebates	82,222	88,428	6,206	7.55%
Municipal charge	7,655	8,286	631	8.24%
Waste service charge	12,201	13,427	1,226	10.05%
Supplementary rates (including new Waste Services)	2,205	4,336	2,131	96.64%
Total Rates and charges	104,283	114,477	10,194	9.78%

4.1.1(I) Fair Go Rates System Compliance

Melton City Council is fully compliant with the State Government's Fair Go Rates System

	2017/18	2018/19
Total Rates	\$ 90,295,718	\$ 96,920,411
Number of rateable properties	54,300	56,751
Base Average Rates	\$ 1,663	\$ 1,708
Maximum Rate Increase (set by the State Government)	2.00%	2.25%
Capped Average Rate	\$ 1,696	\$ 1,746
Maximum General Rates and Municipal Charges Revenue	\$ 92,101,633	\$ 99,101,120
Budgeted General Rates and Municipal Charges Revenue	\$ 92,101,449	\$ 99,100,200

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2018/19: estimated \$4,336,409 and 2017/18: \$2,205,184)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

Each differential rate will be determined by multiplying the Capital Improved Value of rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believe each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate are set out below.

General Rate

General Rate is any land which does not have the characteristics of:

- 1. Vacant Land;
- 2. Extractive Industry Land;
- Commercial/Industrial Developed Land;
- 4. Commercial/Industrial Vacant Land;
- Retirement Village Land;
- 6. Rural Living Land;
- 7. Rural Land; or
- 8. Urban Growth Land.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

- Implementation of good governance and sound financial stewardship: and
- 2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4. Provision of strategic and economic management, town planning and general support services; and
- Promotion of cultural, heritage and tourism aspects of Council's municipal district.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

Vacant Land

Vacant Land is any land:

- 1. on which no building with an approved occupancy permit is erected; and
- 2. located in a precinct structure plan, and with an approved planning permit for residential subdivision; and
- 3. which does not have the characteristics of:
 - 3.1 Commercial/Industrial Vacant Land;
 - 3.2 Rural Living Land;
 - 3.3 Rural Land; or
 - 3.4 Urban Growth Land.

The objective of this differential is to encourage the development of land for non-commercial and non-industrial purposes, and ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

- 1. Implementation of good governance and sound financial stewardship: and
- 2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4. Provision of strategic and economic management, town planning and general support services; and
- 5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
- 6. To discourage land banking, and ensure an adequate supply of residential zoned land to the market demand

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Extractive Industry Land

Extractive Industry Land is any land which is:

- 1. used primarily for the extraction or removal of stone, including the treatment of stone; and
- 2. located within a Special Use Zone 1 under the Melton Planning Scheme.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

- 1. Implementation of good governance and sound financial stewardship: and
- 2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4. Provision of strategic and economic management, town planning and general support services; and
- Promotion of cultural, heritage and tourism aspects of Council's municipal district.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

Commercial/Industrial Developed Land

Commercial/Industrial Developed land is any land which:

- 1. is used or adapted or designed to be used primarily for commercial or industrial purposes; or
- 2. does not have the characteristics of Extractive Industry Land.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the capacity of such land to be used to yield income and the demands such land make on Council's infrastructure. These include the:

- 1. Implementation of good governance and sound financial stewardship: and
- 2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4. Provision of strategic and economic management, town planning and general support services; and
- 5. Promotion of cultural, heritage and tourism aspects of Council's municipal district.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

Commercial/Industrial Vacant Land

Commercial/Industrial Vacant Land is any land:

- 1. on which no building with an approved occupancy permit is erected; and
- 2. which is located within:
 - 2.1 a Business 1 Zone;
 - 2.2 a Comprehensive Development Zone;
 - 2.3 a Mixed Use Zone;
 - 2.4 an Industrial Zone 1;
 - 2.5 an Industrial Zone 3;
 - 2.6 Special Use Zone 4;
 - 2.7 Special Use Zone 3;
 - 2.8 Special Use Zone 6;
 - 2.9 Special Use Zone 7; or
- 2.10 Urban Growth Zone located in a precinct structure plan, and with an approved planning permit for commercial/industrial use.

under the Melton Planning Scheme.

The objective of this differential is to encourage the commercial/industrial development and ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

- 1. Implementation of good governance and sound financial stewardship: and
- 2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4. Provision of strategic and economic management, town planning and general support services; and
- 5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
- 6. To discourage land banking, and ensure an adequate supply of commercial/industrial zoned land to the market demand.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

Retirement Village Land

Retirement Village Land is any land which is located within a retirement village land under the Retirement Villages Act 1986.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

1. Implementation of good governance and sound financial stewardship: and

- 2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4. Provision of strategic and economic management, town planning and general support services; and
- 5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
- 6. Recognition of the services undertaken by the retirement village sector.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

Rural Living Land

Rural Living Land is any land which is:

- 1. two (2) or more hectares but less than ten (10) hectares in area; and
- 2. located within:
 - 2.1 a Green Wedge A Zone;
 - 2.2 a Green Wedge Zone;
 - 2.3 a Rural Conservation Zone;
 - 2.4 a Farming Zone; or
 - 2.5 Special Use Zone 5.

under the Melton Planning Scheme.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

- 1. Implementation of good governance and sound financial stewardship: and
- 2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services: and
- 4. Provision of strategic and economic management, town planning and general support services; and
- 5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
- 6. To assist in the maintenance of rural properties.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

Rural Land

Rural Land is any land which is:

- 1. ten (10) hectares or more in area; and
- 2. located within:
 - 2.1 a Green Wedge A Zone;
 - 2.2 a Green Wedge Zone;
 - 2.3 a Rural Conservation Zone;
 - 2.4 a Farming Zone; or
 - 2.5 Special Use Zone 5.

under the Melton Planning Scheme.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. These include the:

- 1. Implementation of good governance and sound financial stewardship: and
- 2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services; and
- 4. Provision of strategic and economic management, town planning and general support services; and
- 5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
- 6. To recognise the impact of urban land speculation on the valuation of farm land; and
- 7. To encourage agricultural activity.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

Urban Growth Land

Urban Growth Land is any land which is:

- 1. two (2) or more hectares in area; and
- 2. located within an Urban Growth Zone under the Melton Planning Scheme in respect of which no precinct structure plan has been approved.

The objective of this differential is to ensure that such rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, having regard to the capacity of such land to be developed (or future developed) and the demands that such land make on Council's infrastructure. These include the:

- 1. Implementation of good governance and sound financial stewardship: and
- 2. Construction, renewal, upgrade, expansion and maintenance of infrastructure assets; and
- 3. Development and provision of health, environmental, conservation, leisure, recreation, youth and family community services: and
- 4. Provision of strategic and economic management, town planning and general support services; and
- 5. Promotion of cultural, heritage and tourism aspects of Council's municipal district; and
- 6. Planning & preparation of Precinct Structure Plan.

The types and classes of rateable land within this differential are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improvement, is any use of land.

The planning scheme zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant Planning Scheme.

The types of buildings on the land within this differential rate are all buildings already constructed on the land or which will be constructed prior to the expiry of the financial year.

4.1.2 Statutory fees and fines

Statutory Fees and Charges	Noto	Forecast 2017/18	Budget 2018/19	Variance	Change
	Note	\$'000	\$'000	\$'000	%
Infrigements and Costs		2,021		-236	-11.7%
Town planning fees		165		-35	-21.2%
Land information certificates		130		37	28.6%
Permits		2,035	2,118	84	4.1%
Property Information Requests		395		40	10.1%
Court Recoveries		550	550		
otal Statutory Fees and Charges		5,295	5,186	-110	-2.1%

4.1.2 Statutory fees and fines (\$0.110 million decrease)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, Health Act registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory fees are projected to reduce by 2.1% or \$0.110 million compared to 2017/18 forecast. The decrease is largely attributable to reduction in fees in local laws such as parking fines, electoral fines and other regulatory fees.

4.1.3 User fees

User Fees	Note	Forecast 2017/18	Budget 2018/19	Variance	Change
	Note	\$'000	\$'000	\$'000	%
Recreation Fees		1,576	1,457	-118	-7.5%
Child Care and Children's Program Fees		793	857	64	8.1%
Aged Services Fees		427	350	-77	-18.0%
Registration Fees		1,167	1,215	48	4.1%
Building Services Fees		385	335	-50	-13.0%
Youth Program Fees		110	118	8	7.5%
Infrastructure Management Fees		190	195	5	2.6%
Sundry Fees and Charges		1,422	1,110	-312	-21.9%
Subdivision fees		1,867	1,950	83	4.4%
Transfer Station fees		1,950	2,100	150	7.7%
Fotal User Fees		9,887	9,687	-199	-2.0%

4.1.3 User fees (\$0.119 million decrease)

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include subdivision construction supervision fees, transfer station and recyclable procession fees. Other fees and charges in leisure and recreation, community facilities including the provision of community services such as occasional care and HACC home care services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases are in line with the increases in the cost of providing the services or market levels.

User charges are projected to decrease by 2.0% or \$0.199 million over 2017/18 forecast. Items contributing to the decrease include recreation fees \$0.118 million, aged care services 0.077 million due to revised funding arrangements, and other sundry fees and charges where the reduction is mainly attributable to reduction in valuation data (\$0.118 million) and insurance recoveries (\$0.200 million). The reduction however, is partly offset by projected increase in fees mainly in gate takings at transfer station fees (0.150 million), childcare and children program fees (0.064 million), Registration fees mainly in animal registration (\$0.048), and subdivision fees (\$0.083 million).

A detailed listing of fees and charges is included in section 6.

4.1.4 Contributions

Contributions		Forecast	Budget	Variance	Change
	Note	2017/18	2018/19		
		\$'000	\$'000	\$'000	%
Developer Cash Contributions	3.4.1	18,327	26,900	8,573	46.8%
Developer Contributions- Non Monetary Assets	3.4.3	62,000	47,088	-14,912	-24.1%
Total Contributions		80,327	73,988	-6,339	-7.9%

4.1.4 Contribution (\$6.339 million decrease)

Cash contributions relate to monies paid by developers in regard to precinct structure plan (PSP) developer contributions, public open space and recreation, drainage and car parking in accordance with planning permits issued for property development. Cash developer contributions are projected to increase by \$8.573 million or 46.8% compared to 2017/18. The increase in the projected non cash contributions in 2018/19 are based on the level of major property developments that are currently ongoing in 2017/18 and other projects in 2018/19 that are expected to complete by the end of the 2018/19 financial year.

Based on current estimates the non-cash contributions are projected to decrease in overall terms by \$14.9 million in 2018/19 compared to 2017/18 forecast. Developer contributions received varies from year to year, while the contributions received are treated as income in the accounting period they are received, they are nevertheless set aside during the year, in reserve accounts for future capital works.

4.1.5 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

Grants		Forecast	Budget	Variance	Change
	Note	2017/18	2018/19		
		\$'000	\$'000	\$'000	%
			_		
Grants were received in respect of the following:					
Summary of Grants			_		
Commonwealth Funded Grants		12,601	20,328	7,727	61.3%
State Funded Grants		8,026	7,375	-651	-8.1%
Total Grants Received		20,628	27,704	7,076	34.3%
Recurrent - Commonwealth		-	-		
Financial Assistance Grant			_		
Local Roads		948	1,940	992	104.6%
General		6,992	13,608	6,616	94.6%
Family and Children (R)		1,265	1,398	133	10.5%
Other (R)		3,396	3,264	-132	-3.9%
Recurrent - State			_		
Aged and disability services (R)		1,839	1,850	11	0.6%
Children services (R)		2,243	2,227	-15	-0.7%
Children Services Centres (R)		303	303		
Community Health (R)		114	94	-20	-17.5%
Community support and development (R)		1,066	929	-137	-12.9%
Libraries (R)		888	882	-6	-0.7%
Other (R)		338	343	5	1.3%
Other (R)		327	301	-27	-8.2%
Other Aged and Disability (R)		28	40	12	42.1%
Youth Services (R)		47	45_	-2	-4.3%
Non-recurrent - Commonwealth			_		
Other (NR)			118	118	
Non-recurrent - State					
Aged and disability services (NR)		5		-5	-100.0%
Children Services Centres (NR)		2	2		
Community support and development (NR)		132	120	-12	-8.8%
Environment (NR)		61		-61	-100.0%
Libraries (NR)		30	28	-2	-6.7%
Other (NR)		85		-85	-100.0%
Other (NR)		101	1	-101	-99.5%
Other Childrens Services (NR)		219		-219	-100.0%
Other Family, Youth and Housing (NR)		17	30	13	74.7%
School Crossing Supervisors (NR)		81	81		
Youth Services (NR)		100	100		
Total Operating Grants		20,628	27.704	7,076	34.3%
Total Operating Oranto		20,020	27,704	1,010	J4.J /0

4.1.5 Operating Grants (\$7.076 million increase)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers.

The level of operating grants is projected to increase by only \$7.076 million or 34.3% compared to 2017/18 forecast. Significant proportion of this increase in 2018/19 is due to the timing of payments of the Grants Commission financial assistance grants. In 2016/17 50% of the 2017/18 grants were received in advance. The 2018/19 grants component is estimated with a CPI increase and an increase for population growth and it is assumed that the full year grants will be received in 2018/19.

Excluding the financial assistance grants, the overall grants income in 2018/19 is lower by \$0.532 million compared to 2017/18 forecast. This is due to receipt of number of one-off non-recurrent grants in 2017/18 which have no corresponding income in 2018/19.

4.1.6 Capital Grants (0.850 million decrease)

Capital Grants	Note	Forecast 2017/18 \$'000	Budget 2018/19 \$'000	Variance \$'000	Change %
Recurrent - State Government			_		
Library			22	22	
Total recurrent capital grants					
Non-recurrent - State Government					
Buildings		1,000	2,330	1,330	133.0%
Roads		4,765	3,885	-880	-18.5%
Recreation		5,259	3,862	-1,397	-26.6%
Other Assets		175	250	75	42.9%
Total non-recurrent capital grants					
Total Capital Grants		11,199	10,349	-850	-7.6%

Capital grants include all monies received from State, Federal and community sources for the Purpose of funding the capital works program.

The level of capital grants varies from year to year. The 2018/19 estimate is \$0.850 lower than the 2017/18 forecast.

The 2018/19 capital grants of \$10.3 million is made up of \$2.35 million for Kurunjang community pavilion, \$2.2 million for Melton town centre streetscapes improvements, \$1.0 million for Macpherson park redevelopment. \$1.0 million for Melton central community and \$3.75 million for various other capital programs.

4.1.7 Net Gain on Disposal of Assets

Net Gain/Loss on Disposals of Assets	Note	Forecast 2017/18	Budget 2018/19	Variance	Change
		\$'000	\$'000	\$'000	%
Proceeds from Sale of Assets		29,826	32,635	2,808	9.4%
Costs of Assets Sold		-15,121	-15,756	-636	4.2%
Net Gain/(Loss) on Disposals of Assets		14,706	16,878	2,172	14.8%

4.1.7 Net Gain on Disposal of Assets (2.172 million increase)

Proceeds from the sale of Council assets are budgeted at \$32.63 million for 2018/19 of which \$32.25 million relate to income from the sale of Council land assets under developer agreements. Land sales are projected to increase by \$2.8 million compared to 2017/18 forecast of \$29.45 million. The forecast increase in land sales is mainly attributable to the continued improvement in housing market conditions expected in 2018/19. The cost of assets sold represents the written down value of plant and properties including land assets held for resale budgeted to be sold in 2018/19. The value of assets sold is forecast to be higher than 2017/18 forecast, resulting in an unfavourable variance of \$0.636 million in 2018/19.

4.1.8 Other income

Other Income	Note	Forecast 2017/18	Budget 2018/19	Variance	Change
		\$'000	\$'000	\$'000	%
Program Revenue		740	665	-76	-10.2%
Festival Sponsorship	37		51	14	36.7%
Other	1,020		943	-76	-7.5%
Property hire/rental		287	285	-2	-0.6%
Recyclable Processing		1,065		-1,065	-100.0%
Interest		2,690	2,730	40	1.5%
Fotal Other Income		5,839	4,674	-1,165	-20.0%

4.1.8 Other Income (\$1.165 million decrease)

Other income relates to a range of items such as interest revenue on investments including interest on rate arrears, recoveries and reimbursements, and other miscellaneous income items. Other income is forecast to decrease by 20.4% or \$1.17 million compared to 2017/18.

The reduction is mainly due to no recyclable processing income being budgeted in 2018/19, compared to \$1.06 million in 2017/18. Other reductions include one off recoveries from Abbey Road Toolern Creek project of \$0.215 million in 2017/18 which does not have a corresponding income in 2018/19. Interest income is projected to be higher due increase in level of funds available for investment as a result higher cash balance.

4.1.9 Employee costs

Employee Costs	Note	Forecast 2017/18	Budget 2018/19	Variance	Change
	Note	\$'000	\$'000	\$'000	%
Salaries and Wages		42,625	47,180	4,554	10.7%
Casual Staff	1,262 2,200		.,000	423 65	33.5%
Annual Leave and Long Service Leave					3.0%
Superannuation		4,039	4,120	81	2.0%
Other		852	1,926	1,073	125.9%
Workcover	1,250		781	-469	-37.6%
Fringe benefits tax		120	210	90	75.0%
otal Employee Costs		52,349	58,166	5,817	11.1%

4.1.9 Employee costs (\$5.817 million increase)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as allowances, annual leave loading, long service leave and employer superannuation, work cover premium and payment to contract employees.

Employee costs are forecast to increase by \$5.817 million compared to 2017/18 forecast result. The overall increase in employee costs in 2018/19 relates to a number of key factors:

- The Enterprise Bargaining Agreement (EBA) with wages growth at 2.5%.
- Increase in FTE mainly in Information and Technology.
- Reclassification of existing staff positions, increased hours of service delivery costs and band increase.

4.1.10 Materials and services

Materials and Services	Note	Forecast 2017/18 \$'000	Budget 2018/19 \$'000	Variance \$'000	Change %
Administrative Support		8,076	10,419	2,343	29.0%
Audit Fees		193	202	9	4.7%
Consultants		547	353	-193	-35.3%
Contract Labour		5,260	2,121	-3,139	-59.7%
Contract payments		33,503	36,613	3,110	9.3%
Contributions and Donations	638 408		633	-4	-0.7%
Councillors allowances			340	-68	-16.6%
Garbage Collection and Disposal		639	1,047	408	63.8%
Insurances		1,159	1,205	47	4.0%
Maintenance		7,070	7,216	145	2.1%
Other		2,172	2,114	-58	-2.7%
Professional Fees		2,815	3,184	368	13.1%
Program Exp Youth Family Aged and Childn.		3,501	3,779	277	7.9%
Transport and Vehicle Operations		478	282	-196	-41.0%
Total Materials and Services		66,458	69,507	3,050	4.6%

4.1.10 Materials and services (\$3.050 million increase)

Materials and services include the purchases of consumables and payments to contractors for the provision of services.

Materials and services are forecast to increase by 4.9% or \$3.050 million in 2018/19 compared to 2017/18. A significant portion of the increase (\$2.343 million) is attributable to the increase in administrative support expenses relating to the business transformation project in information services.

Increase in garbage collection disposal, maintenance, profession fees and program expenses in youth, family and aged care are due to growth.

The overall increase is partly offset by savings in contract labour expenses of \$3.139 million, mainly in information services area.

4.1.11 Depreciation and amortisation

epreciation and Amortisation	Note	Forecast 2017/18	Budget 2018/19	Variance	Change
	Note	\$'000	\$'000	\$'000	%
Buildings		3,431	4,072	641	18.7%
Plant and Machinery		850	944	94	11.0%
Furniture and Equipment		110	115	5	4.5%
Roads and Streets	16,919		19,985	3,066	18.1%
Bridges	236		245	9	3.7%
Drainage		3,917	4,401	484	12.4%
Recreation Facilities		3,231	3,936	704	21.8%
Others		96	110	14	14.9%
Library books		300	350	50	16.7%
Intangibles - Amortisation		327	327		
otal Depreciation and Amortisation		29,417	34,484	5,067	17.2%

4.1.11 Depreciation and amortisation (\$5.067 million increase)

The significant increase in depreciation in 2018/19 is mainly due to significant increase in the valuation of infrastructure assets. Council's infrastructure asset values are increasing at a very significant rate each year. This is not only due to increasing levels of capital expenditure and the combined impact of revaluation, but also due to the significant levels of contributed assets transferred over to Council each year from completed development works within the City.

4.1.12 Bad and doubtful debts

Bad and Doubtful Debts	Note	Forecast 2017/18	Budget 2018/19	Variance	Change
		\$'000	\$'000	\$'000	%
			_		
Infringements		370	415	45	12.16%
Other		30	35	5	16.67%
Total Bad and Doubtful Debts		400	450	50	12.5%

4.1.12 Bad and doubtful debts (\$0.050 million increase)

Bad and doubtful debts in 2017/18 are projected to increase by \$0.050 million due to increased level of outstanding infringement debtors.

4.1.13 Borrowing Costs

Borrowing Costs	Note	Forecast 2017/18 \$'000	Budget 2018/19 \$'000	Variance \$'000	Change %
Interest - borrowings		961	785	-176	-18.31%
Total Borrowing Costs		961	785	-176	-18.3%

4.1.13 Borrowing Costs (\$0.176 million decrease)

Borrowing costs relate to interest charged by financial institutions on borrowed funds. Borrowing costs are expected to reduce by \$0.176 million in 2018/19 compared to 2017/18 forecast. Since no new borrowings are planned in 2017/18 or 2018/19, the decrease in finance cost is mainly attributable to the lower level of loans due to principle repayments.

4.1.14 Other expenses

Other Expenses	Note	Forecast 2017/18	Budget 2018/19	Variance	Change
	Note	\$'000	\$'000	\$'000	%
Tours.					
Utilities			_		
Electricity		2,299	2,315	16	0.7%
Gas		350	359	9	2.6%
Water & Sewerage		1,079	1,140	62	5.7%
Total		3,728	3,815	86	2.3%
Information Technology & Telephony Expenses			-		
Mobile Phones		202	204	2	1.0%
Fixed Phones		309	315	6	2.0%
Alarm Monitoring		17	18	1	4.8%
Network Communications		733	846	113	15.5%
Server Hosting		888	1,033	145	16.3%
Total		2,148	2,415	267	12.5%
Total Utilities and Other		5,876	6,230	354	6.0%

4.1.14 Other Expenditure - Utilities and other (\$0.354 million increase)

Utilities, information technology and telephony expenses are projected to increase by \$0.354 million due to growth in services and facilities.

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4.2 Balance Sheet

		Forecast	Budget	Variance
Balance Sheet	Note	2017/18	2018/19	
		\$'000	\$'000	\$'000
Current assets				
Cash and cash equivalents		126,652	141,287	14,635
Trade and other receivables		50,651	68,097	17,446
Other Financial assets				
Inventories		25	25	
Non Current Assets held for resale		250	275	25
Other assets		15,000	16,000	1,000
Total Current Assets	4.2.1.1	192,578	225,684	33,106
Non-current assets				
Trade & other Receivables				
Property Plant & Equipment		1,954,988	2,043,863	88,874
Inventories		41	45	3
Investment property		7,000	7,500	500
Intangible assets		3,685	3,358	-327
Other assets		1,410	1,425	15
Total Non Current Assets	4.2.1.2	1,967,124	2,056,190	89,066
Total Assets		2,159,702	2,281,874	122,172
Current liabilities				
Trade and other payables		10,750	11,100	350
Trust funds & deposits		2,151	2,238	87
Provisions		10,772	11,189	417
Interest-bearing loans and borrowings		2,826	2,967	141
Other current liabilities				
Total Current Liabilities	4.2.2.1	26,499	27,494	995
Non-current liabilities				
Provisions		2,202	2,227	25
Interest bearing loans & borrowings		15,947	12,980	-2,967
Other non current liabilities		3,150	3,465	315
Total Non Current Liabilities	4.2.2.2	21,299	18,672	-2,627
Total Liabilities		47,798	46,166	-1,632
			=	
Net Assets		2,111,904	2,235,708	123,804
Equity		4 400 == :		
Accumulated surplus		1,160,771	1,217,122	56,351
Asset revaluation reserve	400	843,032	875,032	32,000
Other reserves	4.3.2	108,101	143,554	35,453
Total Equity	4.3.1	2,111,904	2,235,708	123,804

4.2.1 Assets

4.2.1.1 Current Assets (\$33.106 million increase)

The current assets in 2018/19 are projected to increase by \$33.1 million compared to 2017/18 forecast. This is mainly attributable to the significant increase cash balances by the end of the year largely due to developer cash contributions and assets sales. Trade and receivables are budgeted increase by \$17.45 million due to Precinct Structure Plan (PSP) rolling credit debtors. Other increases include other assets which are mainly accrued land sales at balance date.

4.2.1.2 Non-Current Assets (\$89.066 million increase)

Non-current assets are budgeted increase by \$89.1 million. This is mainly attributable to the increase in property plant and equipment of \$88.87 million, which is the net result of developer-contributed assets and the projected capitalised component of the planned capital works program. This is offset by the depreciation of non-current assets for 2018/19 year and written down value of assets disposed during the year through sale of assets. Investment properties are expected to be \$0.500 million higher than previous year while intangible assets will be lower by the amortization component charged to operating results in 2018/19.

4.2.2 Liabilities

4.2.2.1 Current Liabilities (\$0.995 million increase)

The current liabilities (that is, obligations Council must pay within the next year) are expected to increase by \$1.0 million. Amounts owed to suppliers are expected to increase by \$0.350 million. Trust deposits are expected increase by \$0.087 million and provisions for employee entitlements are also expected to increase by \$0.417 million. The liability of interest bearing loans is the principal repayment payable within the financial period ending 30 June 2020 and this is expected to be higher by \$0.141 million from 2017/18 balance.

4.2.2.2 Non-Current Liabilities (\$2.627 million decrease)

Non-current liabilities (that is, obligations Council must pay beyond the next year) is expected to decrease by \$2.627 million. Non-current loan borrowings balance at year-end will be lower by \$2.927 million, due to debt repayment during the year. This is partly offset by non-current component of the employee entitlements provisions is expected to increase by \$0.025 million during the year. The other non-current liabilities refer to items such as maintenance bonds and pre-paid burial rights etc, which are expected to increase by \$0.315 million by end of the year.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2017/18 \$(000'S)	2018/19 \$(000'S)
Total amount borrowed as at 30 June of the Prior Year		
Total amount to be borrowed		
Total amount projected to be redeemed	(3,380)	(2,826)
Total loan balance as at 30 June	18,773	15,947

In developing the Strategic Resource Plan (SRP), borrowings was identified as an Important funding source for capital works programs. In the past, Council has borrowed strongly to finance large infrastructure projects and since then has been in a phase of debt reduction. This has resulted in a reduction in debt servicing costs.

Council has decided not to take out any new borrowings from 2018/19 to 2021/22, i.e. during the currency of latest Strategic Resource Plan. Council will utilise cash generated by asset sales to repay existing debt.

The following table sets out future loan repayments, finance charges and total loan balances up to 2021/22 based on the forecast financial position of Council as at 30 June 2022.

The table below shows information on borrowings specifically required by the Regulations.

Borrowings Year	New Borrowings \$'000	Principal Paid \$'000	Interest Paid \$'000	Balance 30 June \$'000
2017/18		3,380	961	18,773
2018/19		2,826	785	15,947
2019/20		2,967	644	12,980
2020/21		2,306	503	10,674
2021/22		2,402	406	8,272

4.3 Statement of changes in Equity

4.3.1 Equity

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus, which is the value of all net assets, less reserves that have accumulated over time plus the increase in equity (or net assets) which is the net effect of operating surplus for the year plus the net transfer to/from reserves. The accumulated surplus at the end of 2018/19 is budgeted at \$1.217 billion.
- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations. The Asset Revaluation reserve balance as at end of 2018/19 is budgeted at \$875 million.
- Other reserves are mainly funds that Council wishes to separately identify as being set aside
 to meet a specific purpose. This includes developer contributions reserves set aside for
 future capital works. Other reserve balances as at the end of year amounted to \$143.6
 million. These include Developer Contributions Reserve of \$71.6 million and Infrastructure
 Reserves of \$60.2 million, which are specifically set aside to fund Precinct Structure Plan
 shortfalls identified over the next 10 to 20 years and other discretionary reserves of \$11.7
 million set aside to meet specific purposes.

4.4 Statement of Cash Flows

Cash Flow Statement		Forecast	Budget	Variance
	Note	2017/18	2018/19	
		\$'000	\$'000	\$'000
Cash flows from operating				
Receipts				
General rates		105,295	114,374	9,079
Grants Income - Operating & Capital		31,827	38,052	6,225
Interest		3,170	3,102	-68
User charges		15,010	14,777	-233
Contributions & Reimbursements		18,327	26,900	8,573
Other revenue		3,633	2,695	-938
Total Receipts		177,262	199,900	22,638
Payments				
Employee costs		51,460	57,724	-6,265
Contractor payments		40,488	42,583	-2,095
Other expenses		32,978	35,373	-2,395
Total Payments		124,926	135,680	-10,754
Net cash provided by operating activities	4.4.1	52,336	64,220	11,884
Cash flows from investing activities				
Proceeds from sales of property, plant and				
equipment		29,826	32,635	2,808
Payments for property, plant and equipment		-46,335	-77,096	-30,762
PSP Rolling Credit payments		-5,130	-1,511	3,619
Net cash used in investing activities	4.4.2	-21,638	-45,973	-24,334
Cash flows from financing activities			_	
Finance costs		-961	-785	176
Proceeds from borrowings				
Repayment of borrowings		-3,380	-2,826	554
Net Cash used in financing activities	4.4.3	-4,341	-3,611	730
Net increase in cash & cash equivalents		26,356	14,636	-11,721
Cash & equivalents at begining of year		100,296	126,652	26,356
Cash & equivalents at 30 June	4.4.4	126,652	141,287	14,636
Represented by:				
Restricted cash and investments				
Cash and Investments in Hand		3,500	3,500	
- Statutory reserves		68,749	71,604	2,855
- Discretionary reserves		54,403	66,183	11,781
Cash & equivalents at 30 June		126,652	141,287	14,636

4.4.1 Net cash flows provided by/(used in) operating activities (\$11.884 million increase)

Cash flow from operating activities refers to the cash generated or used in the normal service delivery functions of Council. The 2018/19 budget for net cash provided by operating activities is \$11.884 million higher than 2017/18 forecast. This represents an increase in cash receipts of \$22.638 million offset by an increase in cash operating expenditure by \$10.754 million.

Increase in receipts represents the net impact of increase in cash collections from rates and charges (\$9.079 million), operating and capital grants (\$6.225 million), contributions (\$8.573 million). The overall increase is offset by reductions in user charges (\$0.233 million) and other revenue (\$0.938 million) and interest income (\$0.068 million) resulting in a net increase in receipts of \$22.638 million.

Operating expenditure is higher than 2017/18 forecast by \$10.754 million and this is attributable to projected increases in employee costs of (\$6.265 million), plus increase in contractor payments of (\$2.095 million) and other expenses (utilities etc.) by (\$2.395 million).

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement.

4.4.2 Net cash flows provided by/(used in) investing activities (\$24.334 million increase)

The large increase in payments for investing activities represents the planned increase in capital works expenditure disclosed in section 3 of this budget report. This includes the increase in total capital expenditure including carry forwards of (\$30.762 million) compared to 2017/18. Cash receipts from sale of assets are forecast to increase by (\$2.808 million) compared to forecast due to higher volume of land sales and settlements forecast during 2018/19. The increase is partly offset by reduction in rolling credit payment of (\$3.619 million) compared to 2017/18 resulting in a net increase in investing activities of (\$24.334 million).

4.4.3 Net cash flows provided by/(used in) financing activities (\$11.721 million decrease)

Financing activities refer to cash generated or used in the financing of Council activities which include borrowings from financial institutions. These activities also include repayment of the principal component of loan repayments for the year.

There are no new borrowings in 2018/19, the variance of (\$0.554 million) is attributable to the difference between repayment of debt maturing in 2017/18 compared to 2018/19, which are (\$3.380 million) and (\$2.826 million) respectively. Other favourable variance is the reduction in borrowing costs of (\$0.176 million) in 2018/19 compared to 2017/18.

4.4.4 Cash and Cash Equivalents at end of the year (\$14.636 million increase)

Overall, total cash and investments are forecast to increase by (\$14.636 million) from (\$126.652million) at the end of 2017/18 to (\$141.287 million) as at the end of 2018/19.

A significant portion of the Council's cash balances are statutory reserves representing developer contributions for specific future capital works and projects which must be applied in accordance with legislative and contractual requirements and will need to remain cashed backed for this reason.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2018/19 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

4.5.1 Summary

	Forecast Actual 2017/18 \$'000	Budget 2018/19 \$'000	Change \$'000	%
Property	7,839	24,873	17,034	217.30%
Plant and equipment	2,151	2,085	- 66	-3.07%
Infrastructure	48,153	50,139	1,986	4.12%
Total	58,143	77,097	18,954	32.60%

	Project		Asset expendi	ture types		Summary of Funding Sources				
	Cost	New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Property	24,873	23,695	700	10	468	2,385	18,036	4,452		
Plant and equipment	2,085	1,732	127	226	-	22	1,250	813	-	
Infrastructure	50,139	27,095	4,946	15,527	2,571	7,941	7,951	34,247	-	
Total	77,097	52,522	5,773	15,763	3,039	10,348	27,237	39,512	-	

4.5 2018/2019 Capital Works Program

5003 Melton 5008 Library 5014 Fraser	Vista Sporting Ovals Courts & Pavilion on Civic Centre Redevelopment Year 2 ry Collections Renewal Program er Rise Children's & Community Hub	DESCRIPTION D&C 2 senior football cricket ovals, tennis and netball courts and a pavilion Office and Accommodation building for Civic Centre Library collection materials including books and audio-visual resources to ensure currency and replacement of existing assets at the end of life, to maintain collection quality at	Capital (\$) 2,758,750 6,200,000	Operating(\$) 144,404	COUNCIL FUNDING(\$)	RES DCP FUNDING(\$)	DCP LAND FUNDING(\$)	Other Contribn (\$)	GRANTS (\$)	TOTAL FUNDING (\$)
5003 Melton 5008 Library 5014 Fraser	on Civic Centre Redevelopment Year 2 ry Collections Renewal Program	and a pavilion Office and Accommodation building for Civic Centre Library collection materials including books and audio-visual resources to ensure currency and replacement of existing assets at the end of life, to maintain collection quality at		144,404						1
5003 Melton 5008 Library 5014 Fraser	on Civic Centre Redevelopment Year 2 ry Collections Renewal Program	and a pavilion Office and Accommodation building for Civic Centre Library collection materials including books and audio-visual resources to ensure currency and replacement of existing assets at the end of life, to maintain collection quality at		144,404						1
5003 Melton 5008 Library 5014 Fraser	on Civic Centre Redevelopment Year 2 ry Collections Renewal Program	Office and Accommodation building for Civic Centre Library collection materials including books and audio-visual resources to ensure currency and replacement of existing assets at the end of life, to maintain collection quality at		111,101	_	2,403,154	_		500,000	2,903,154
5008 Library 5014 Fraser	ry Collections Renewal Program	Library collection materials including books and audio-visual resources to ensure currency and replacement of existing assets at the end of life, to maintain collection quality at	6,200,000						000,000	
5014 Fraser	,	resources to ensure currency and replacement of existing assets at the end of life, to maintain collection quality at			-	6,200,000	-		-	6,200,000
5014 Fraser	,	assets at the end of life, to maintain collection quality at								
5014 Fraser	,									
5014 Fraser	er Rise Children's & Community Hub	benchmark industry standards.	385,000		385,000	-	-		-	385,000
	er Rise Children's & Community Hub	D&C multiple rooms to allow for conversion to kindergarten								
5018 Footpa		and MCH facilities	4,000,000		-	3,400,000	-		600,000	4,000,000
5018 FOOTPE	De de constitución de Decembra	Replacement of footpaths across municipality based on	4.450.000		4.450.000					4.450.000
ļ	oath Replacement Program	condition audits. Purchase of replacement and new fleet passenger and light	1,150,000		1,150,000					1,150,000
1		commercial vehicles used for Private, Commuter travel and								1
5019 Plant 8	t & Machinery	Dedicated Pool.	1,250,000		-	1,250,000	_		_	1,250,000
	. a macrimory	200.00000 1 0011	1,230,000			.,_00,000				1,200,000
		Roads to be treated are to be determined from a condition								1
5020 Sealed	ed Road Resurfacing and Rehabilitation Program	assessment to be undertaken in 3rd quarter of 18/19.	2,111,980	117,994	1,460,000	-	-		769,974	2,229,974
		Replacement of building components at failure or planned								
5021 Buildin	ing Components Annual Renewal Program	end of life.	700,000		700,000	-				700,000
		Design of cultural heritage reports, permits & environment								1
5022 Shared	ed Paths Construction Program	reports, and permits only across the municipality.	80,000		80,000	-	_		_	80,000
5022 Onarco	ca i atila construction i regiam	Planting and establishment of new street trees across the	00,000		00,000					00,000
5024 Street	et Tree Planting Beautification Program	municipality.	_	350,000	350,000	-	-		-	350,000
	5	Construct Traffic Management Devices across the		,	,					
5025 Traffic	ic Management Devices Program	municipality.	320,000		320,000	-	-		-	320,000
	T (" M	Construct Major Traffic Management Devices across the	000 000		202.222					
	r Traffic Management Upgrade Program iis Courts Upgrade Program	Municipality. Upgrades to renew surfaces and meet Aust Standards.	330,000		330,000	-	-		-	330,000
5029 Tennis	ils Courts Opgrade Program	Renew irrigation systems across municipality based on	208,000		208,000	-	-		-	208,000
5030 Irrigation	ition System Renewal Program	hierarchy and condition audit.	210,000		210,000	_	_		_	210,000
ga	and the state of t	Replace existing playgrounds within POS across municipality			2.0,000					
5031 Playgro	ground Replacement Program	based on condition audit.	150,000		150,000	-	-		-	150,000
		Installation of new public lighting at Diggers Rest, Coimodai								
	et Lighting Improvement Program	and Welcome Roads.	20,000		20,000	-	-		-	20,000
5035 OS Fei	encing Renewal Program	Renewal of Fencing around Open Space Reserves	100,000		100,000	-	-		-	100,000
5036 AOS L	Lighting Renewal Program	AOS Lighting Renewal Program for existing parks and sporting fields.	50,000		50,000	_	_		_	50,000
7,000	Lighting Nonewai i Togram	Renew furniture (benches, tables, BBQs, seats, bins) across	30,000		30,000					30,000
5037 Parks	s & OS Furniture & Fixture Renewal Program	municipality based on condition audit	100,000		100,000	-	-		-	100,000
	-	Renew building structures across the municipality based on								
5038 Parks 8	s & OS Structures Renewal Program	condition audit	50,000		50,000	-	-		-	50,000
15000	Conses Districts Confess Description	Renew grass playing surfaces across the municipality based on condition audit		400,000	400,000					400,000
5039 AOS G	Grass Playing Surface Renewal Program	Renew vegetation (garden beds, grasses) across	-	100,000	100,000	-	-		-	100,000
5040 Passiv	ive OS Vegetation Renewal Program	municipality based on condition audit	_	120,000	120,000	_	_		_	120,000
	o o o o o o o o o o o o o o o o o o	Removal and protection of roadside hazards across the		0,000	0,000					1_0,000
5041 Roadsi	side Hazard Safety Improvement Program	municipality.	-	100,000	100,000	-	-		-	100,000
		Renew softfall and softpath across the municipality based on								1
5042 Park O	OS oftfall and Soft path Renewal Program	condition audit	25,000		25,000	-	-		-	25,000
E045	proround Drainage Flood Dratesting Drawn	Construct Underground Drainage/Flood Protection Works	-14.020	F 70.4	F0 000					50.000
5045 Underg	erground Drainage Flood Protection Program	across the municipality.	44,236	5,764	50,000	-	-		-	50,000
5046 Cricket	tet Net and Run Up Refurbishment Program	Refurbish cricket nets & run up areas across the municipality.	120,000		120,000	-	_		_	120,000
- Choke		Rehabilitate works to bridges across municipality as ID	120,000		120,000					.20,000
5048 Bridge	ge Rehabilitation Program	through condition audits.	120,000		120,000	-	-		-	120,000
		Construct works to improve road safety around schools								
	Safety Around Schools Program	across the municipality.	75,767		80,000	-	-		-	80,000
	hetic Field Maintenance Program	Renewal of Synthetic Fields	120,000		120,000	-	-		-	120,000
	Works Program Emergency Management Infrastructure	Construct DDA works across the municipality. Retrofit to Existing Multi Occupied Facilities	40,000 40,000		40,000 40,000	-	-		-	40,000 40,000
	tet Pitch Replacement Program	Replace cricket pitches across the municipality	40,000	30,000	30,000	-	-		<u> </u>	30,000
Onorton				50,000	30,000					30,000
1		Purchase of replacement furniture and equipment including								1
1		workstations for approved new initiative staff positions. Note,								1
5058 Office	e Furniture Replacement	purchase of project related furniture is excluded.	75,000 Draft Budget	2018/19	75,000	-	-		-	75,000 Page 53

4.5 2018/2019 Capital Works Program

Decision Spring Laster Certific & Form Complex Certification (1997) Decision Spring Laster Certification (1997											
Comparing Comp						COUNCIL	RES DCP	DCP LAND	Other		TOTAL
Section System Section	ID	NAME	DESCRIPTION	Capital (\$)	Operating(\$)					GRANTS (\$)	FUNDING (\$)
Control Cont				- P - 22 (1)	3(1)	- (1)		2 (1)	(1)	(1)	(1)
March Delay Comment on Program Secretary Indigen processor and Engineering Annual Program Secretary Comment Secret			D&C stadium extension to include 2 indoor courts and 12								
10 10 10 10 10 10 10 10	5061	Caroline Springs Leisure Centre & Tennis Complex	court regional tennis facilities	2,565,701	134,299	2,700,000	-	-		-	2,700,000
10 10 10 10 10 10 10 10	5071	Renewal of Public Convenience Program	Refurbish public convenience facilities across municipality	152 042	7 958	160 000	_	_		_	160 000
March Deb Duplication (Stage 1) Security of Stage 1 Security of Stage 2 Security	3071	ivenewal of Fublic Convenience Frogram		102,042	7,950	100,000					100,000
	5114	Burnside Stage 2 Community Centre		397,886	19,426	417,312	-	-		-	417,312
April	51/15	Hume Drive Dunlication (Stage 1)	· ·	866 602	18 121	_	_	_		015 113	915 113
Purplies August Extense Octors Purplies August	3143	Trume Drive Duplication (Stage 1)		000,032	40,421			-		915,115	313,113
Exercised procedure, Percentage general of procedure and exercised percentage general procedure and percentage general procedure and percentage general percentage					14,922	-		-		-	300,000
Section Section Program 14.00	5242	Plumpton Aquatic & Leisure Centre				-	3,000,000				3,000,000
	5250	Ball Protection Fencing Program				43.000	_	_		_	43,000
Service Service Compress Lighting Remoted Program Compress Explanation Program Compress Compre											
Section Non-Audier Cover-Space Lighting Retreated Program multiplicative Sease on condition sould 6,000 6,000 7 9 9 9 9 9 9 9 9 9	5255	Westwood Drive Bridge		4,531,149	253,151	4,784,300	-	-		-	4,784,300
Septime responsed declarity programs Septime responsed decision programs Septime responsed decision programs Septime responsed based on Asset 192,200 102,	5260	Non Active Open Space Lighting Renewal Program		60 000		60 000	_	_		_	60 000
Public Computer reducement program Regulate public resistance (Colorate (Richards et al.) 102.20	0200	14011 7 Out to Open Opaco Lighting Nonewall 1 regiant		00,000		00,000					30,000
Public Computer injuries Asset Management Plan 102.200 1	5269	Corporate Computer Replacement Program		225,870		225,870	-	-		-	225,870
Furtice reducement - public areas, Replacement of American and Control of Public areas, Replacement of American and Control of Public and State Control of Public and St	E270	Public Computer replacement program		102 200		102 200					102 200
Section Sect	3270	r ublic computer replacement program		102,200		102,200	-	-			102,200
Section Sect			damaged and worn furniture and seating at Caroline Springs								
Mellon Town Centre Streetscape Reviews Square and Vellaion Square. April 1920	5272	Library Furniture Renewal Program		25,000		25,000	-	-		-	25,000
Rohabilitation of public art installations & pieces. Maritedance and regard of votors of Councils public and legister (currently 48) actions a five year published and legister (currently 48) action and legister (currently 48) actions a five year published and legister (currently 48) actions a five year published and legister (currently 48) actions a five year published and legister (currently 48) actions a five year published and legister (currently 48) actions a five year published and legister (currently 48) actions a five year published and legister (currently 48) actions a five year published and legister (currently 48) actions and legister (currently 48) actions and legister (currently 48) action	5278	Melton Town Centre Streetscane Renewal		4 582 881	137 110	2 520 000	_	_		2 200 000	4 720 000
Public Art Rehabilitation Program Institute program Section	3210	Mellon Town Centre Streetscape Nenewai		4,302,001	137,119	2,320,000	<u>-</u>	-		2,200,000	4,720,000
2000 2000 											
D&C neglebourhood house in the Meliton North Kurunjang and upgrade Program Design and upgrade Progr	5000		• , , ,	00.000		00.000					
See Sururylang Community Hub ore 2,350,000 2,419,00	5280	Public Art Rehabilitation Program		20,000		20,000	-	-		-	20,000
Design and upgrade Pringram Spanish Span	5289	Kurunjang Community Hub	, ,	2,306,392	112,608	69,000	-	-		2,350,000	2,419,000
Construct redevelopment of the Macpherson Park Redevelopment of the Macpherson Park Redevelopment of Edition (Spring)					,						
Same	5298	Female Change Room Upgrade Program		700,000		600,000	-	-		100,000	700,000
Premiers Reading Challenge Books Program. Library books for children and young adults to meet requirements of the State Government grant program for Premiers Reading Challenge Books Program. Children and young adults to meet requirements of the State Government grant program for Premiers Reading Challenge. 22,000	5300	Macpherson Park Redevelopment	, , ,	5 900 000		4 900 000	_	_		1 000 000	5 900 000
State Government grint program for Premiers Reading Challenge Books Program State Government grint program for Premiers Reading Challenge Books Program State Government grint program for Premiers Reading Challenge Books Program Starfe Premiers Reading Challenge Books Premiers Reading Challenge Books Program Starfe Premiers Reading Challenge Books Premiers Reading Challenge Premiers Challenge Premiers Challenge Premiers Reading Challenge Premiers Reading Challenge Premiers Challenge Premiers Reading Challenge Premiers Challenge Premiers Challenge Premiers Challenge Premier	3300	Macpherson Fank Redevelopment		3,300,000		4,300,000				1,000,000	3,300,000
Sage Pemiers Reading Challenge Books Program Challenge Cha											
Barrier Nets for Goals at MacPherson Park Install barrier Nets for Goals at MacPherson Park Install barrier Nets for Goals at MacPherson Park Install patient Instal	E202	Dramiero Deadine Challengo Deales Dragge	5 1 5	22.000						22.000	22.000
45,000	5302	Premiers Reading Challenge Books Program		22,000		-	-	-		22,000	22,000
Slage 1 and 2 installation of lighting around Caroline Springs Aso,000 200,000 - - 250,000 450,000 250,000 - - 250,000 450,000 250,000 - - 250,000 450,000 - - 250,000 450,000 - - 250,000 450,000 - - 250,000 450,000 - - 250,000 450,000 - - 250,000 - 250,000 - - 250,000	5303	Barrier Nets for Goals at MacPherson Park		45,000		45,000					45,000
Lake and surrounds Lake and surrounds Leakes, Paynes, Mr. Cottrell and Ferris Roads (MMRA). S.151,000	5304	Aintree Children's & Community Hub		2,580,000		-	2,580,000	-		•	2,580,000
Install pedestrian gates & signals at Hopkins, Troups, Leakes, Paynes, Mt Cottrell and Ferris Roads (MMRA). 3,151,000 - 3,	5305	Light Un Carolina Springs		450,000		200.000	_	_		250,000	450,000
Pedestrian Level Crossing Upgrades	3303	Light op Caroline Springs		450,000		200,000	<u>-</u>	-		230,000	430,000
Sa10 Non AOS Lighting Maintenance Program Install lighting maintenance program 20,000 20,000 - - - 20,000	5307	Pedestrian Level Crossing Upgrades		3,151,000		-	3,151,000	-		-	3,151,000
Sa10 Non AOS Lighting Maintenance Program Install lighting maintenance program 20,000 20,000 - - - 20,000	F200	Toologe Due Interchause Land	Durch and land for his intended and a second of the collection	4 450 000				4 450 000			4 450 000
Taylors Hill West Land Purchase land under Roads Sienna Estate 165,000						20 000	-	1,450,000		-	
D&C approx 850m of road and signalised intersection at City Vista S0,000 -						-	-	165,000		-	165,000
D&C approx 850m of road and signalised intersection at City Vista S0,000 -								*			
5315 Taylors Rd (West Botanical Dr to West City Vista) Vista S0,000	5314	Minns Road and Coburns Road Intersection		50,000		50,000	-	-		-	50,000
Melton Recycling Facility Expansion D&C expansion of Melton Recycling Facility Public arts installation program. Development of public artwork as requirement of Creative Suburbs grant, delivery of street art/power boxes program, delivery of one minor public artwork. 70,000 Total Installation Total In	5315	Taylors Rd (West Botanical Dr to West City Vista)	• • • • • • • • • • • • • • • • • • • •	50.000		_	50,000	_		-	50,000
artwork as requirement of Creative Suburbs grant, delivery of street art/power boxes program, delivery of one minor public artwork. 5318 Public Art Installation artwork. 70,000 - 70,			D&C expansion of Melton Recycling Facility		51,905	723,500	-	-		391,500	1,115,000
Street art/power boxes program, delivery of one minor public artwork. 70,000											
5318 Public Art Installation artwork. 70,000 - 70,000 - 70,000 5297 Caroline Springs Leisure Centre Renewal Install new roof to existing building - <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>											
Caroline Springs Leisure Centre Renewal Install new roof to existing building	5318	Public Art Installation	· · · · · · · · · · · · · · · · · · ·	70,000		-	70,000	-		-	70,000
5325 Allenby Reserve Hillside D&C new play space at the Allenby Reserve 285,078 14,922 300,000 - - - - 300,000 - 930,407 - 930,407 - 930,407 - 930,407 - 930,407 - - 930,407 - - 930,407 - - 930,407 - - - 930,407 - - - 930,407 - - - 930,407 - - - 930,407 - - - 930,407 - - - 930,407 - - - - 930,407 - - - - 930,407 - - - - - - - 930,407 - <td>5297</td> <td>Caroline Springs Leisure Centre Renewal</td> <td>Install new roof to existing building</td> <td></td> <td></td> <td>-</td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td>-</td>	5297	Caroline Springs Leisure Centre Renewal	Install new roof to existing building			-	-	-		-	-
5327 Melton North Land Land Pennroyal Estate 930,407 - 930,407 - 930,407 - 930,407 - - 930,407 - - - 930,407 - - - - 300,000 - - - - 300,000 - <t< td=""><td></td><td></td><td></td><td></td><td>44.000</td><td>-</td><td></td><td></td><td></td><td>-</td><td>30,000</td></t<>					44.000	-				-	30,000
5328 Bill Cahill Reserve D&C redevelopment of Bill Cahill Reserve 270,156 29,844 300,000 300,000 300,000					14,922	300,000	-			-	300,000 930,407
	5328	Bill Cahill Reserve	D&C redevelopment of Bill Cahill Reserve		29,844	300,000	-			-	300,000
100lern Ferris Road wildening Purchase of land along east side of Ferris Rd. Page 54 550,000 - 550,000 - 550,000 - Page 54 550,000 - Page						-	-			-	-
	5331	I oolern Ferris Road Widening	Purchase of land along east side of Ferris Rd.	Draft Budget 1	018/19	-	-	550,000		-	Page 54 550,000

4.5 2018/2019 Capital Works Program

	4.0 2010/2019 Oapital Wol	No i rogiami								
					COUNCIL	RES DCP	DCP LAND	Other		TOTAL
ID	NAME	DESCRIPTION	Capital (\$)	Operating(\$)	FUNDING(\$)	FUNDING(\$)	FUNDING(\$)	Contribn (\$)	GRANTS (\$)	FUNDING (\$)
		D&C redevelopment of existing assets such as foot bridges,								
5332	Hannah Watts Park	paths, play equipment etc	797,773	52,227	850,000	-	-		-	850,000
5000	O't Make Oct 1	D&C road outside of new school (includes relocation of	004.400	45.074	000 000					202 202
5333	City Vista Court	electricity). No DCP funding D&C Community Learning Hub to modern flexible spaces,	284,126	15,874	300,000	-	-		-	300,000
5334	Melton Central Community Hub (White House)	street appeal and achitectural connection	2,685,000		1,685,000	_	_		1,000,000	2,685,000
	(Construct widening of road within section where single single	_,,		1,000,000				1,000,000	_,,,,,,,,
5335	Tarletons Road	sealed lane exists	550,000		550,000	-	-		-	550,000
		Ferris & Hollingsworth signalised intersection, deliver by								
5337	Ferris Rd Hollingsworth Dr Signalised Intersection Melton North Roads	MMRA as part of station works	400,000		-	400,000	-		-	400,000
5338 5339	Diggers Rest Land	Land purchase for roads, Willandra Estate Land purchase, St Genevieve Estate	190,718 448,825		-	-	190,718 448,825		-	190,718 448,825
5559	Diggers Rest Land	D&C picnic settings, bbq, drink fountain, play equipment and	440,023		-	-	440,023		-	440,025
5340	Weir View Park and Wetlands	exercise stations.	655,679	34,321	_	690,000	_		_	690,000
		D&C new Scouts facility at Tenterfield Drive Burnside		, ,						,
5342	Burnside Heights Scouts	Heights	237,565	12,435	-	-	-		250,000	250,000
		A big fountain that is energy efficient at Caroline Springs								
5361	Caroline Springs Front Lake Fountain	front lake	60,000	22.222	60,000	-	-		-	60,000
5377	Snake Removal Program	Design Eynesbury Stg1 sportsground, parking, playground,	-	33,000	33,000					33,000
5380	Eyensbury Stage 1 Active Open Space	lighting, pavilion	500,000		_	500,000	_		_	500,000
3300	Lyanabary etago i ricirro epan epace	ing. Talling, pavillon	330,000			300,000	_			300,000
	Total Council Capital Works Program		64,589,046	1,944,827	28,426,182	24,024,154	3,734,950	-	10,348,587	66,533,873
	0									
	Community Submitted New Initiatives	<u> </u>		0.7.000						
908 922	Recurrent base funding for FMBG to 2023			35,000	35,000					35,000
922	a Place Manager for the Woodlea Estate Brookside Preschool - upgrade plumbing, water tank			20,000	20,000					20,000
934	and pump		10,000		10,000					10,000
	Bridge Rd Sporting Complex - installation of storage		10,000		10,000					10,000
929	facilities		5,000		5,000					5,000
	Diggers Rest Bowling Club - outdoor shade cover over									
931		The Club contribution is \$2k	10,000		8,000			2,000		10,000
000	Caroline Springs Hockey Club - installation of storage	The Olub contribution is 04 51.	44 500		40.000			4.500		44 500
932 944	facilities Replacement of fence at Melton Equestrian Park	The Club contribution is \$1.5k	11,500 60,850		10,000 60,850			1,500		11,500 60,850
946	Roof on range 4 at Melton Pistol Club	The Club contribution is \$25k	200,000		175,000			25,000		200,000
8	Melton Bowling Club Toilet Facilities	The ends continuation to \$2500	60,000		60,000			20,000		60,000
12	Pedestrian crossing locations on Taylors Road	(Design)	50,000		50,000					50,000
15	Toilet facility at Tentenfield Park, Burnside Heights		200,000		200,000					200,000
21	Relocation of CS RSL War Memorial		40,000		40,000					40,000
23	Installation of Play Ground at Morton Homestead		40,000		40,000					40,000
25	Installation of Oval lights at Boronia Reserve		10,000		10,000					10,000
	Total of Community and Councillor		CO7 2E0	EE 000	702.050			20 500		750 250
	Initiatives		697,350	55,000	723,850	•	•	28,500	-	752,350
	Count formulardo from 2047/40 to 2040/	10								
	Carry forwards from 2017/18 to 2018/	ואַ -								455.555
	Shared/Bicycle Paths Construction Program		150,000		150,000					150,000
	Bridgeworks Construction-Westwood Dr Bridge Melton Bowlings Greens Restoration		60,000 80,000		60,000 80,000					60,000 80,000
	Streetscape Improvements		2,500,000		2,500,000					2,500,000
	Taylors Hill West PSP-2 Senior Football / Cricket		8,000,000		8,000,000					8,000,000
	Hume Drive Duplication (Stage 1)		630,000		630,000					630,000
	Macpherson Park Redevelopment		380,000		380,000					380,000
	Others		10,000		10,000					10,000
	Total Carry Forwards from 2017/18 to		44.040.000		44 040 000					44.040.000
	2018/19		11,810,000	•	11,810,000	•	•	•	•	11,810,000
	2018/19 Capital Works Program		77,096,396	1,999,827	40,960,032	24,024,154	3,734,950	28,500	10,348,587	79,096,223
	2010/10 Oupital Works I Togram		11,000,000	1,000,021		LT,027,104	- 0,104,550	20,500	10,040,001	10,000,220

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4.5.2 Current Budget

4.5.2 Current Budget	2040/40								
Capital Works Area	2018/19 Approved								
Capital Works Alea	Budget		Asset Expendi	ture Types			Summary of Fund	ding Sources	
		New	Renewal	Upgrade	Expansion	Council Funding	Reserve/DCP Funding	Other Contributions	Grants
		<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	\$	<u>\$</u>	<u>\$</u>
Property		_	_	_	_	_		_	_
Land									
PSP Council Funded Portion WIK/Lanc	930,407	930,407					930,407		
Diggers Rest Land	448,825	448,825					448,825		
Toolern Bus Interchange Land	1,450,000	1,450,000					1,450,000		
Total Land	2,829,232	2,829,232	-	-	•	-	2,829,232	-	-
Buildings	0.000.000	0.000.000					0.000.000		
Civic Centre Redevelopment	6,200,000	6,200,000 1,063,095				671,595	6,200,000		391,500
**Melton Recycling Facility Improvements Brookside Preschool Centre	1,063,095 10,000	1,063,095		10,000		10,000			391,500
Diggers Rest Bowling Club	10,000	+		10,000	10,000	8,000		2,000	
Recreation Facilities Female Change Room Upgrade	700,000	700,000			10,000	600,000		2,000	100,000
Plumpton Aquatic & Leisure Centre	3,000,000	3,000,000				000,000	3,000,000	 	100,000
Melton Pistol Club structures	200,000	200,000				175,000	0,000,000	25,000	
CapEx Program Building Component Renewals	700,000	200,000	700,000			643,957		20,000	56,043
Melton Bowling Club Club Room Extensior	60,000				60.000	60,000			00,010
** Burnside Comm CentreStage Incl Seniors Venue	397,886				397,886	397,886			
**Scouts Activity Centre Burnside	237,565	237,565			00.,000	00.,000			237,565
Melton Central Community Hub (White House)	2,685,000	2,685,000				1,685,000			1,000,000
Fraser Rise Children's and Community Centre	4,000,000	4,000,000				,,	3,400,000		600,000
Aintree Children's and Community Centre	2,580,000	2,580,000					2,580,000		· · · · · · · · · · · · · · · · · · ·
Toilet facility at Tentenfield Park, Burnside Heig	200,000	200,000				200,000	, ,		
Total Buildings	22,043,546	20,865,660	700,000	10,000	467,886	4,451,438	15,180,000	27,000	2,385,108
Total Property	24,872,778	23,694,892	700,000	10,000	467,886	4,451,438	18,009,232	27,000	2,385,108
Plant and Equipment									
Vehicles Cost									
Plant Purchases/Replacement	1,250,000	1,250,000					1,250,000		
Total Vehicles Cos		1,250,000	-	-		-	1,250,000	-	-
E. waite wa									
Furniture Furniture & Equipment	100,000	75,000	25,000			100.000			
Total Furniture		75,000	25,000	_		100,000	_	_	
Total Furniture	100,000	10,000	23,000	-	-	100,000	-	-	
IT Equipment									
Annual Computer Replacement Project	328,070		102,200	225,870		328,070			
Total IT Equipmen			102,200	225,870		328,070			
			332,233			3_3,510			
Library Books									
Library Collection	385,000	385,000				385,000			
Premier's Reading Challenge	22,000	22,000							22,000
Total Library Books	407,000	407,000	-	-	•	385,000	•	-	22,000
Total Plant and Equipment	2,085,070	1,732,000	127,200	225,870	-	813,070	1,250,000	-	22,000
Infrastucture									
Roads									
DDA Works	40,000			40,000		40,000			
Shared/Bicycle Paths Construction Program	80,000			80,000		80,000			
Onarca/bicycic r atris construction r rogram	00,000	150,000	The state of the s	00,000		,			

4.5.2 Current Budget

Capital Works Area	2018/19 Approved Budget		Asset Expendi	ture Types			Summary of Fund	ling Sources	
		New	Renewal	Upgrade	Expansion	Council Funding	Reserve/DCP Funding	Other Contributions	Grants
		\$	\$	\$	\$	\$	\$	\$	\$
Traffic Management Devices Program	320,000	-	-	320,000	•	320,000	·	_	•
**Road Safety Around Schools	75,767			75,767		75,767			
Major Traffic Management Upgrade Program	330,000			330,000		330,000			
PSP Council Funded Portion WIK/Lanc	355,718	355,718				355,718			
Streetscape Improvements	2,500,000	2,500,000				2,500,000			
** Road Rehabilitation Program	2,111,980		2,111,980			1,342,006			769,974
** Melton Town Centre Streetscape Upgrade	4,582,881	4 400 000		4,582,881		2,382,881			2,200,000
** Hume Drive Duplication (Stage 1)	1,496,692	1,496,692				581,579	FF0 000		915,113
Toolern Ferris Road Widening	550,000	550,000				50,000	550,000		
Pedestrian Crossing Taylors Road, Gourlay Roac Pedestrian Level Crossing Upgrades	50,000 3,151,000	50,000 3,151,000				50,000	3,151,000		
Taylors Rd (West Botanical Dr to West City Vista)	50,000	3,151,000		50,000					
Taylors Rd (West Botanical Dr to West City Vista) Tarletons Road	550,000			50,000 550,000		550,000	50,000		
**City Vista Court	284,126	284.126		330,000		284,126			
Minns Road and Coburns Road Intersection	50,000	50,000				50,000			
City Vista Dr Pedestrian Signals	30,000	30,000				30,000	30,000		
Ferris Rd Hollingsworth Dr Signalised Intersection	400,000	400,000					400,000		
Total Roads		9,017,536	2,111,980	6,028,648	-	9,092,077	4,181,000	-	3,885,087
Drainage									
**Underground Drainage/Flood Protection Works	44,236			44,236		44,236			
Total Drainage	44,236	•	-	44,236	•	44,236	•	-	-
Bridges									
**Westwood Drive Bridge	4,591,149	4,591,149				4,591,149			
Bridge Rehabilitation Program	120,000	1,001,110	120,000			120,000			
Total Bridges		4,591,149	120,000	-	•	4,711,149		-	-
Recreation			00.050			00.050			
Equestrian Park Arena	60,850 40,000	40.000	60,850			60,850			
Morton Homestead Melton Bowlings Greens Restoration	80,000	40,000 80,000				40,000 80,000			
**Kurunjang Community Pavilion Extension	2,306,392	2,306,392				80,000			2,306,392
Cricket Net Refurbishment Program	120,000	2,300,332	120,000			120,000			2,300,332
Mcpherson Park Oval Pavilion Additional Refurk	45,000		45,000			45,000			
Tennis Court Upgrade	208,000		208,000			208,000			
Toolern Hub Bridge Road Reserve Athletics Fa	5,000		200,000		5,000	5,000			
Taylors Hill West PSP-2 Senior Football / Cricket	8,000,000			8,000,000	0,000	8,000,000			
Ball Protection Fencing Program	43,000		43,000			43,000			
Macpherson Park Redevelopment	6,280,000	6,280,000	·			5,280,000			1,000,000
**Hannah Watts Park Upgrade	797,773			797,773		797,773			
**Allenby Road Reserve Upgrade	285,078			285,078		285,078			
**Bill Cahill Reserve Upgrade	270,156			270,156		270,156			
**Arnolds Creek Playspace	285,078	285,078					285,078		
**City Vista Sporting Ovals Courts & Pavilion	2,758,750	2,758,750					2,258,750		500,000
Caroline Springs Hockey Club Storage	11,500			11,500		11,500			
Installation/Relocation Football GoalsBoronia Res	10,000			10,000	0.505.501	10,000			
**Caroline Springs Leisure Centre & Tennis Complex	2,565,701	500.000			2,565,701	2,565,701	E00 000		
Eyensbury Stage Active Open Space Total Recreation	500,000 24,672,278	12,250,220	476,850	9,374,507	2,570,701	17,822,058	500,000 3,043,828		3,806,392
	24,072,270	12,230,220	470,030	9,374,307	2,570,701	17,022,030	3,043,626	-	3,000,392
Other Assets									
Playground Replacement Program	150,000		150,000			150,000			
CapEx Program New Emrg Mngmt Infrastructure	40,000			40,000		40,000			
Light Up Lake Caroline	450,000	450,000				200,000			250,000
Street Lighting Improvement Program	20,000			20,000		20,000			

4.5.2 Current Budget

Capital Works Area	2018/19 Approved Budget		Asset Expendi	turo Typos			Summary of Fund	ling Sources	
	Budget	New	Renewal	Upgrade	Expansion	Council Funding	Reserve/DCP Funding	Other Contributions	Grants
		\$	\$	\$	\$	\$	\$	\$	\$
Relocation of CS RSL War Memorial	40,000	_	40,000	_	_	40,000		_	
**Weir View Park and Wetlands	655,679	655,679	,			· ·	655,679		
Caroline Springs Front Lake Fountair	60,000	60,000				60,000	,		
Total Other Assets		1,165,679	190,000	60,000	-	510,000	655,679	-	250,0
FootPaths & Cycleways									
Footpaths Maintenance/Replacement	1,150,000		1,150,000			1,150,000			
Footpath Extensions	, ,		,,,,,,			,,			
Total FootPaths & Cycleways	1,150,000	-	1,150,000	-	-	1,150,000	-	-	
Renewal Capital Expenditure									
Parks & Open Space Structural Renewa	50,000		50,000			50.000			
Parks Playgrounds and Furniture	100,000		100,000			100,000			
Parks and Reserve Fencing	100,000		100,000			100,000			
Synthetic Field Maintenance	120,000		120,000			120,000			
Soft Fall/ Soft PathRenewal	25,000		25,000			25,000			
Parks & Open Space Lighting Renewal Program	50,000		50,000			50,000			
Irrigation System Renewal Program	210,000		210,000			210,000			
Non Active Open Space Lighting Renewal/Maintenance	80,000		60,000	20,000		80,000			
** Refurbishment Public Conveniences	152,042		152,042	·		152,042			
Unallocated Recurrent Budget	10,000		10,000			10,000			
Total Renewal Capital Expenditure	897,042	-	877,042	20,000	•	897,042	•	-	
Public Art Projects									
Public Art Rehabilitation Program	20,000		20,000			20,000			
Public Art Installation	70,000	70,000	.,,,,,,			-,	70,000		
Total Public Art Projects		70,000	20,000	•	•	20,000	70,000	-	
otal Infrastructure	50,138,548	27,094,584	4,945,872	15,527,391	2,570,701	34,246,562	7,950,507	-	7,941,4
otal Capital works	77,096,396	52,521,476	5,773,072	15,763,261	3,038,587	39,511,070	27,209,739	27,000	10,348,5

**Council Works Operating/Maintenance	1,999,827		1,448,962	549,365	1,500	-
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4.5.3 Works Carried From the 2017/18 Year

Capital Works Area	Capital Carry Forwards to 2018/19		Asset Expe	enditure Ty	pes	Sumi	mary of Funding S	ources
		New \$	Renewal \$	Upgrade \$	Expansion	Council Funding \$	Reserve/DCP Funding & Other Contributions	Grants \$
Infrastructure		Ψ	Ψ	Ψ	Ψ	Ψ	Ψ	Ψ
Roads								
New Footpaths Construction Program Streetscape Improvements Hume Drive Duplication (Stage 1) Unallocated Recurrent Budget	150,000 2,500,000 630,000 10,000	150,000 630,000	10,000	2,500,000		150,000 2,500,000 630,000 10,000		
Total Roads	3,290,000	780,000	10,000	2,500,000	0	3,290,000	0	0
Bridges Westwood Drive Bridge	60,000	60,000				60,000		
Total Bridges	60,000	60,000	0	0	0		0	0
Recreation Melton Bowlings Greens Restoration	80,000		80,000			80,000		
Taylors Hill West PSP-2 Senior Football / Cricket	8,000,000			8,000,000 380,000		8,000,000 380,000		
Macpherson Park Redevelopment Total Bridges	380,000 8,460,000	0	80,000	8,380,000	0	,	0	0
Total Infrastructure	11,810,000	840,000	90,000	10,880,000	0	11,810,000	0	0
Total Total Works Carried Forward from 2017/18 Year	11,810,000	840,000	90,000	10,880,000	0	11,810,000	0	0

5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

					Strategic R	esource Plan P	rojections	
Financial Performance Indicators	Measure	Notes	Forecast 2017/18	Budget 2018/19	2019/20	2020/21	2021/22	Trend +/o/-
Operating position								
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	5.1	4.0%	5.0%	7.4%	10.4%	17.2%	+
Liquidity								
Working Capital	Current assets / current liabilities	5.2	726.7%	820.8%	1041.1%	1222.5%	1497.0%	+
Unrestricted cash	Unrestricted cash / current liabilities	5.3	152.1%	204.3%	392.0%	553.8%	778.0%	+
Obligations								
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	5.4	17.8%	13.9%	10.2%	7.6%	5.3%	-
Loans and borrowings	Interest and principal repayments / rate revenue		4.1%	3.2%	3.0%	2.2%	2.1%	-
Indebtedness	Non-current liabilities / own source revenue		15.1%	12.4%	10.1%	8.0%	5.9%	_
Asset renewal	Asset renewal expenditure / depreciation	5.5	55.5%	16.7%	30.9%	26.8%	18.8%	-
Stability								
Rates concentration	Rate revenue / adjusted underlying revenue	5.6	65.2%	64.1%	66.0%	67.3%	66.0%	+
Rates effort	Rate revenue / property values (CIV)		0.0042165	0.0035580	0.0037662	0.0039732	0.0042167	+
Efficiency	1							
Expenditure level	Total expenditure / no. of assessments		\$2,739	\$2,988.9	\$2,920	\$2,900	\$2,740	-
Expenditure level	Specific purpose grants expended / Specific purpose grants received	_	89.3%	95.6%	88.6%	92.1%	90.0%	-
Revenue level	Residential rate revenue / No. of residential assessments		\$1,246	\$1,319.7	\$1,252	\$1,209	\$1,111	-
Workforce turnover	No. of resignations & terminations / average no. of staff		15.3%	15.5%	14.4%	14.5%	14.9%	o

Key to Forecast Trend:

⁺ Trending higher

o Same

⁻ Trending lower

Notes to indicators

5.1 Adjusted underlying result

Adjusted Underlying Surplus/(Deficit)	Note	Forecast	Budget	Variance	Change
		2017/18	2018/19		
		\$'000	\$'000	\$'000	%
T. 11		050.440		0.400	0.70/
Total Income		253,443	262,938	9,496	3.7%
Total Expenses		155,461	169,622	-14,161	-9.1%
Surplus (deficit) for the year		97,982	93,316	-4,666	-4.8%
Less					
Grants - Capital Non Recurrent		-11,199	-10,349	850	-7.6%
Contributions - Non Monetary Assets		-62,000	-47,088	14,912	-24.1%
Contributions - Cash		-18,327	-26,900	-8,573	46.8%
Adjusted Underlying Surplus (Deficit)		6,456	8,979	2,523	39.1%

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses means reliance on Council's cash reserves or increased debt to maintain services.

This ratio refers to the operational outcome as assessed in the comprehensive income statement, adjusted for non-operational items such as capital income, and contributed monetary and non-monetary assets and non-operational asset sales.

It should however be noted that land sales revenue is considered operational income in the computation of underlying result. This is because Melton is a joint developer in the Atherstone property development and land sales income is a regular component of the Melton's total operational revenue and will continue to remain so.

The underlying result for 2017/18 at \$9.0million is on par with 2017/18 forecast of \$6.4 million. The favourable underlying result during the currency of the Strategic Resource Plan is largely due to growth in revenue from asset sales and cost constraints.

5.2 Working Capital

Working Capital	Note	Forecast 2017/18 \$'000	Budget 2018/19 \$'000	Variance \$'000
Current Assets		192,578	225,684	33,106
Current Liabilities		26,499	27,494	995
Working Capital		166,079	198,190	32,111
Restricted cash and investment current assets			_	
- Statutory reserves		-68,749	-71,604	-2,855
- Discretionary reserves		-39,352	-71,950	-32,598
Unrestricted Working capital		57,978	54,635	-3,343

The proportion of current liabilities represented by current assets. Working capital is forecast to increase in 2018/19 year due to reduction in debt. The trend in later years is also expected to improve steadily due to modest underlying surpluses used.

5.3 Unrestricted Cash

Restricted and Unrestricted Cash & Investments		Forecast	2018/19 \$'000 141,287 71,604	Variance
	Note	2017/18	2018/19	
		\$'000		\$'000
Total Cash & Investments		126,652	141.287	14,636
Restricted Cash & Investments		· ·		<u>, </u>
- Statutory Reserves		68,749	71,604	-2,855
-Cash to fund cary forward capital works		11,278		11,278
Unrestricted Cash and Investment	<u> </u>	46,625	69,683	23,059

Cash and cash equivalents held by Council are restricted in and not fully available for Council's operations. The budgeted cash flow statement above indicates Council's unrestricted cash and investment balance.

5.4 Debt compared to rates

This indicator measures the level of Council's total debt as a percentage of rate revenue. The ratio improves significantly due to Council decision not to acquire new borrowing in 2018/19 due to modest underlying surpluses used to retire existing debt and fund capital expenditure.

5.5 Asset renewal

This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and will require future capital expenditure to renew assets back to their existing condition. The trend

indicates Council's renewal expenditure (renewal plus upgrade) is lower than the annual depreciation charge. While this is a useful indicator, however depreciation is an accounting measure and may not always represent asset consumption on an annual basis and care should be used in its interpretation.

5.6 Rates concentration

Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will continue to become more reliant on rate revenue compared to all other revenue sources.

6.0 Fees and Charges Schedule 2018-19

Department	Program	Charge Description	Comments	Unit of Measure	2017/18 (Prices includes GST if applicable)	2018/19 (Prices includes GST if applicable)	Is the Fee or Charge Inclusive of GST Yes or No
City Design Strategy & Environment	Planning Scheme Amendment Fees	For b) providing assistance to a panel in accordance with section 158 of the Act; and c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) considering the panel's report in accordance with section 27 of the Act; and e) after considering submissions and the panel's report, abandoning the amendment.	Stage 2 - b) providing assistance to a panel in accordance with section 158 of the Act; and c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and d) considering the panel's report in accordance with section 27 of the Act; and e) after considering submissions and the panel's report, abandoning the amendment.		A fee unit value is adjusted each year by the Treasurer's amount and is published in the Government Gazette.	includes GST if applicable) ed	No
		For considering (ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or	Stage 2a - Considering Amendment - 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel	(2040 fee units); or	A fee unit value is adjusted each year by the Treasurer's amount and is published in the Government Gazette.		No
		For considering (iii) Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel; and	Stage 2a - Considering Amendment - Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel	(2727 fee units)	A fee unit value is adjusted each year by the Treasurer's amount and is published in the Government Gazette.	is \$38,778.00 ed is \$14,518.60	No
		For considering (i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel; or	Stage 2a - Considering Amendment - up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel	(1021 fee units); or	A fee unit value is adjusted each year by the Treasurer's amount and is published in the Government Gazette.		No
		For: a) adopting the amendment or part of the amendment in accordance with section 29 of the Act; and b) submitting the amendment for approval by the Minister in accordance with section 31 of the Act; and c) giving the notice of the approval of the amendment required by section 36(2) of the Act.	Stage 3 - For: a) Adopting the amendment or part of the amendment in accordance with section 29 of the Act; and b) Submitting the amendment for approval by the Minister in accordance with section 31 of the Act; and c) Giving the notice of the approval of the amendment required by section 36(2) of the Act	(32.5 fee units) if the Minister is not the planning authority or nil fee if the Minister is the planning authority	A fee unit value is adjusted each year by the Treasurer's amount and is published in the Government Gazette.		No
		For: a) consideration by the Minister of a request to approve the amendment in accordance with section 35 of the Act; and b) giving notice of approval of the amendment in accordance with section 36(1) of the Act.	Stage 4 (Paid to the Minister) - For: a) Consideration by the Minister of a request to approve the amendment in accordance with section 35 of the Act; and b) Giving notice of approval of the amendment in accordance with section 36(1) of the Act.	(32.5 fee units) if the Minister is not the Planning authority or nil fee if the Minister is the planning authority - This Fee is paid to the Minister	A fee unit value is adjusted each year by the Treasurer's amount and is published in the Government Gazette.		No
		For: a) considering a request to amend a planning scheme; and b) taking action required by Division 1 of Part 3 of the Act; and c) considering any submissions which do not seek a change to the amendment; and d) if applicable, abandoning the amendment	Stage 1 - For: a) Considering a request to amend a planning scheme; and b)Taking action required by Division 1 of Part 3 of the Act; and c) Considering any submissions which do not seek a change to the amendment; and d) If applicable, abandoning the amendment	(206 fee units)	A fee unit value is adjusted each year by the Treasurer's amount and is published in the Government Gazette.		No
	Landscape Construction Supervision	Landscape Construction Supervision	Statutory - 2.5% of value of work	Per Costs of works		2.50%	No
	Landscape Plan Checking	Landscape Plan Checking	Statutory - 0.75% of value of work	Per Item		0.75%	No
<u> </u>							
Community Care	CARE Melton Expo	Exhibitor cancellation fee	Fees		\$300.00	\$310.50	Yes
	Community Buses	Daily Daily	Bond Fees	daily use	\$180.90 \$56.60	\$187.20 \$58.60	No Yes
		Overnight (Per night)	Fees	overnight rate	\$135.70	\$140.00	Yes
		Up to 5 hours	Bond		\$180.90	\$187.20	No
		Up to 5 hours	Fees	up to 5 hours	\$28.30	\$29.30	Yes

Department	Program	Charge Description	Comments	Unit of Measure	2017/18 (Prices includes GST if applicable)	2018/19 (Prices includes GST if applicable)	Is the Fee or Charge Inclusive of GST Yes or No
	Community Buses Non	"At Fault" Accident		insurance	\$500.00	\$500.00	
	Compliance	Fuel not replaced and administration costs	Fees	Per Litre	\$45.00	\$46.60	Yes
		Internal or external damage	1 665	T OF ERIC	Associated cost	Associated cost	100
		Late cancellation			Full scheduled booking fee	Full scheduled booking	
	Domestic Assistance	High Fee Range (no GST)		Per Hour	\$46.10	fee \$47.70	No
	2011001107100101111100	Low Fee Range (no GST)		Per Hour	\$5.65	\$5.85	No
		Medium Fee Range (no GST)		Per Hour	\$9.25	\$9.60	No
	Food Services Home Delivered,	High Fee Range (no GST)		Per Meal	\$25.60	\$26.50	No
	Centre based inc. functions	Low Fee Range (no GST)		Per Meal	\$7.80	\$8.10	No
		Medium Fee Range (no GST)		Per Meal	\$7.80	\$8.10	No
	Men's Shed	Per session depending on activity	Fees		\$2.00-\$25.00	\$2.10 - \$25.90	No
	Personal Care	High Fee Range (no GST)		Per Hour	\$46.10	\$47.70	No
		Low Fee Range (no GST) Medium Fee Range (no GST)		Per Hour Per Hour	\$4.50 \$6.45	\$4.65 \$6.65	No No
	Property Maintenance	High Fee Range (no GST)	Additional cost for materials	Per Hour	\$47.85	\$49.50	No
		Low Fee Range (no GST)	Additional cost for materials	Per Hour	\$9.75	\$10.10	No
		Medium Fee Range (no GST)	Additional cost for materials	Per Hour	\$18.15	\$18.70	No
	Respite	High Fee Range (no GST)	In-home	Per Hour	\$46.10	\$47.70	No
		Low Fee Range (no GST)	In-home In-home	Per Hour Per Hour	\$3.10 \$4.50	\$3.20 \$4.65	No No
	Social Support (Community	Medium Fee Range (no GST)			· ·		
	Based)	High Fee Range (no GST)	Outing Incl meal	Per Session	\$90.60	\$93.80	No
		Low Fee Range (no GST)	Outing Incl meal	Per Session	\$21.95	\$22.70	No
	Social Support (Centre Based)	Medium Fee Range (no GST) High Fee Range (no GST)	Outing Incl meal	Per Session Per Session	\$21.95 \$117.85	\$22.70 \$121.90	No No
	Social Support (Centre Baseu)	Low Fee Range (no GST)		Per Session	\$5.75	\$5.95	No
		Medium Fee Range (no GST)		Per Session	\$5.75	\$5.95	No
		Medium fee Range (no GST)	New Fee	Per Session		\$6.65	No
	Support for Carers Program	Low fee Range (no GST)	New Fee	Per Session		\$4.65	No
	(Community Based)	Low Fee Range (no GST)	Outing Incl meal		\$21.95	\$22.70	No
	Volunteer Transport	low Fee Range (no GST)	Dependent on destination		\$1.45-\$10.55	\$1.50 - \$10.90	No
		Medium Fee Range (no GST)	Dependent on destination		\$1.45-\$10.55	\$1.50 \$10.90	No
	Social Support Individual	Low Fee Range (no GST)	New Fee			\$4.65	No
		Medium Fee Range (no GST)	New Fee			\$6.65	No
Community	Caralina Carrings Library/Oireis						
Planning	Caroline Springs Library/Civic Centre	Bond (applicable only after hrs)		Per booking	\$204.50	\$211.65	No
		Double meeting room - Commercial		Per day (minimum 5 hours)	\$306.75	\$317.50	Yes
		Double meeting room - Commercial		Per hour	\$61.35	\$63.50	Yes
		Double meeting room - Community group/Community agency		Per day (minimum 5	\$148.25	\$153.40	Yes
		Double meeting room - Community group/Community agency		hours) Per hour	\$29.65	\$30.70	Yes
				Per day (minimum 5	\$158.50		Yes
		ICT Room: Commercial		hours)		\$164.00	
		ICT Room: Commercial		Per hour Per day (minimum 5	\$31.70	\$32.80	Yes
		ICT Room: Community group/Community agency		hours)	\$104.80	\$108.50	Yes
		ICT Room: Community group/Community agency		Per hour	\$20.95	\$21.70	Yes
		Interview Room 1 or 2: Commercial organisation		Per hour	\$20.95	\$21.70	Yes
		Interview Room 1 or 2: Commercial organisation		Per day (minimum 5 hours) Per day (minimum 5	\$104.80	\$108.50	Yes
		Interview Room 1 or 2: Community group/Community agency		hours)	\$76.70	\$79.40	Yes
		Interview Room 1 or 2: Community group/Community agency		Per hour	\$15.35	\$15.80	Yes
		Laptop hire	Per unit	Per hire	\$2.55	\$2.60	Yes
		Single meeting room - Commercial		Per day (minimum 5 hours)	\$158.50	\$164.00	Yes
		Single meeting room - Commercial		Per hour	\$31.70	\$32.80	Yes

Department	Program	Charge Description	Comments	Unit of Measure	2017/18 (Prices includes GST if applicable)	2018/19 (Prices includes GST if applicable)	Is the Fee or Charge Inclusive of GST Yes or No
		Single meeting room - Community group/Community agency		Per day (minimum 5 hours)	\$104.80	\$108.50	Yes
		Single meeting room - Community group/Community agency		Per hour	\$20.95	\$21.70	Yes
		Staff: Set up / Service Per officer		Per hour	\$45.50	\$47.10	Yes
	Community Facilities for Hire	After Function Hire Clean		Per hire	\$110.95	\$114.80	Yes
		After Function Hire Inspection Casual User Insurance		Per hire Per hire	\$52.15 \$26.60	\$54.00 \$27.50	Yes Yes
		Community Room hire - Casual Community Agency User		Per hour	\$17.90	\$18.50	Yes
		Community Room hire - Casual Community User		Per hour	\$13.80	\$14.30	Yes
		Community Room hire - Casual User Bond		Per hire	\$500.00	\$500.00	Yes
		Community Room hire - Permanent and Casual Commercial Users OR Private function before 5pm		Per hour	\$26.60	\$27.50	Yes
		Community Room hire - Permanent Community Agency users		Per hour	\$12.80	\$13.20	Yes
		Community Room hire - Permanent Community Users		Per hour	\$9.70	\$10.00	Yes
		Function hire after 5pm Meeting Room hire (<20 capacity) - Casual Community Agency		Per hour	\$55.20	\$57.10	Yes
		Users		Per hour	\$13.30	\$13.75	Yes
		Meeting Room hire (<20 capacity) - Casual Community Users		Per hour	\$10.25	\$10.60	Yes
		Meeting room hire (<20 capacity) - Casual User Bond Meeting Room hire (<20 capacity) - Permanent and Casual		Per hire	\$200.00	\$200.00	Yes
		Commercial Users Meeting Room hire (<20 capacity) - Permanent and Casual Commercial Users Meeting Room hire (<20 capacity) - Permanent Community		Per hour	\$23.50	\$24.30	Yes
		Agency Users		Per hour	\$9.70	\$10.00	Yes
		Meeting Room hire (<20 capacity) - Permanent Community Users		Per hour	\$8.20	\$8.50	Yes
	Melton Community Hall -	Office Hire in Community Facilities		Per day	\$49.60	\$51.30	Yes
	Additional Meeting Aids/Resource Charges	PA System/Audio system – (no operator inc. Lecturn and Microphone and access to lighting controls) - Commercial OR Private function		All costs flat rate Per hire	\$123.70	\$128.00	Yes
		PA System/Audio system – (no operator Inc. Lectern and Microphone and access to lighting controls) - Community group/Community agency		All costs flat rate Per hire	\$73.10	\$75.65	Yes
	Melton Community Hall -	Staff: Set up / service Per officer		Per hour	\$45.50	\$47.10	Yes
	Auditorium	Day booking (prior to 5pm) - Commercial OR Private function Day booking (prior to 5pm) - Community group/Community		Per hour	\$84.90	\$87.90	Yes
		agency		Per hour	\$49.60	\$51.30	Yes
		Evening booking (after 5pm) - Commercial OR Private function Evening booking (after 5pm) - Community group/Community		Per hour	\$96.10	\$99.45	Yes
		agency		Per hour	\$57.25	\$59.25	Yes
	Melton Community Hall - Bonds	Bonds: Auditorium	Flat Fee Flat Fee	Per booking	\$500.00 \$200.00	\$500.00 \$200.00	No No
1	Melton Community Hall - Meeting	Bonds: Meeting rooms	1 101 1 00	Per booking			
	Rooms	Meeting room 1 or 2/3 - Community group/Community agency		Per hour Per day (minimum 5	\$15.35 \$76.70	\$15.90 \$79.40	Yes Yes
		Meeting room 1 or 2/3 - Community group/Community agency Meeting room 1, or 2 /3 - Commercial		hours) Per day (minimum 5	\$104.80	\$108.45	Yes
		Meeting room 1, or 2/3 - Commercial		hours) Per hour	\$20.95	\$106.45	Yes
1		•		Per day (minimum 5			
1		Meeting Room 4 - Commercial rate Meeting Room 4 - Commercial rate		hours)	\$158.50	\$164.00 \$32.80	Yes
				Per hour Per day (minimum 5	\$31.70	• • • • • • • • • • • • • • • • • • • •	Yes
		Meeting room 4 - Community group/Community agency Meeting room 4 - Community group/Community agency		hours) Per hour	\$104.80 \$20.95	\$108.50 \$21.70	Yes Yes
	Melton Library and Learning Hub	Balam Balam - Commercial rate		Per day (minimum 5	\$444.80	\$460.40	Yes
	, , , , , , , , , , , , , , , , , , , ,	Balam Balam - Commercial rate		hours) Per hour	\$88.95	\$92.00	Yes
		Balam Balam - Community group/Community agency		Per day	\$222.40	\$230.20	Yes
		Balam Balam - Community group/Community agency		Per hour	\$44.50	\$46.00	Yes
		Butler AV room - Commercial		Per day (minimum 5 hours)	\$191.70	\$198.40	Yes
I	I	Butler AV room - Commercial		Per hour	\$38.35	\$39.70	Yes

Department	Program	Charge Description	Comments	Unit of Measure	2017/18 (Prices includes GST if applicable)	2018/19 (Prices includes GST if applicable)	Is the Fee or Charge Inclusive of GST Yes or No
		Butler AV room - Community group/Community agency		Per day (minimum 5 hours)	\$94.60	\$97.90	Yes
		Butler AV room - Community group/Community agency		Per hour	\$18.90	\$19.55	Yes
		First floor double training room (Corr, Richards & Cameron) - Commercial		Per day (minimum 5 hours)	\$306.75	\$317.50	Yes
		First floor double training room (Corr, Richards & Cameron) - Commercial		Per hour	\$61.35	\$63.50	Yes
		First floor double training room (Corr, Richards & Cameron) - Community group/Community agency		Per day (minimum 5 hours)	\$148.25	\$153.40	Yes
		First floor double training room (Corr, Richards & Cameron) - Community group/Community agency		Per hour	\$29.65	\$30.70	Yes
		First floor meeting rooms (Buckley, Davey, Dhum-Djerring) - Commercial		Per day (minimum 5 hours)	\$104.80	\$108.50	Yes
		First floor meeting rooms (Buckley, Davey, Dhum-Djerring) - Commercial		Per hour	\$20.95	\$21.70	Yes
		First floor meeting rooms (Buckley, Davey, Dhum-Djerring) - Community group/Community agency		Per day (minimum 5 hours)	\$76.70	\$79.40	Yes
		First floor meeting rooms (Buckley, Davey, Dhum-Djerring) - Community group/Community agency		Per hour	\$15.35	\$15.90	Yes
		First floor training room (Corr, Richards & Cameron) - Commercial		Per day (minimum 5 hours)	\$158.50	\$164.00	Yes
		First floor training room (Corr, Richards & Cameron) - Commercial		Per hour	\$31.70	\$32.80	Yes
		First floor training room (Corr, Richards & Cameron) - Community group/Community agency		Per day (minimum 5 hours)	\$104.80	\$108.50	Yes
		First floor training room (Corr, Richards & Cameron) - Community group/Community agency		Per hour	\$20.95	\$21.70	Yes
		First floor triple training room (Corr, Richards & Cameron) - Commercial		Per day (minimum 5 hours)	\$327.20	\$338.65	Yes
		First floor triple training room (Corr, Richards & Cameron) - Commercial		Per hour	\$65.44	\$67.75	Yes
		First floor triple training room (Corr, Richards & Cameron) - Community group/Community agency		Per day (minimum 5 hours)	\$191.70	\$198.40	Yes
		First floor triple training room (Corr, Richards & Cameron) - Community group/Community agency		Per hour	\$38.35	\$39.70	Yes
		Ground floor single meeting room - Commercial		Per day (minimum 5 hours)	\$158.50	\$164.00	Yes
		Ground floor single meeting room - Commercial		Per hour	\$31.70	\$32.80	Yes
		Ground floor single meeting room - Community group/Community agency		Per day (minimum 5 hours)	\$104.80	\$108.50	Yes
		Ground floor single meeting room - Community group/Community agency		Per hour	\$20.95	\$21.70	Yes
		Ground floor double meeting room - Commercial		Per day (minimum 5 hours)	\$306.75	\$317.50	Yes
		Ground floor double meeting room - Commercial		Per hour	\$61.35	\$63.50	Yes
		Ground floor double meeting room - Community group/Community agency		Per day (minimum 5 hours)	\$148.25	\$153.40	Yes
		Ground floor double meeting room - Community group/Community agency	Dec vet	Per hour	\$29.65	\$30.70	Yes
	Noighbourhood House Brogger	Laptop hire	Per unit	Per hire	\$2.55 \$17.00	\$2.60 \$18.50	Yes Yes
	Neighbourhood House Programs	Casual Community Room Hire - Community agency Casual Community Room Hire - Community group		Per hour Per Hour	\$17.90 \$13.80	\$18.50 \$14.30	Yes
		Class Fees		Per hour	Fees set at minimum of 75% of tutor costs	Fees set at minimum of 75% of tutor costs	Yes
		Permanent & Casual Commercial Room Hire		Per Hour	\$26.60	\$27.50	Yes
		Permanent Community Room Hire - Community agency		Per hour	\$12.80	\$13.25	Yes
		Permanent Community Room Hire - Community group		Per Hour	\$9.70	\$10.00	Yes
	Seniors Community Centre	Casual User Insurance	P/L Ins	Per hire	\$26.60	\$27.50	Yes
		Community Room hire - Casual Community Agency User (other than Seniors groups)		Per hour	\$17.90	\$18.50	Yes
		Community Room hire - Casual Community User (other than Seniors groups)		Per hour	\$13.80	\$14.30	Yes
		Community Room hire - Casual User Bond/Private function bond		Per hire	\$500.00	\$500.00	Yes
		Community Room hire - Permanent and Casual Commercial Users OR Private function before 5pm (other than Seniors groups)		Per hour	\$26.60	\$27.50	Yes

Department	Program	Charge Description	Comments	Unit of Measure	2017/18 (Prices includes GST if applicable)	2018/19 (Prices includes GST if applicable)	Is the Fee or Charge Inclusive of GST Yes or No
		Community Room hire - Permanent Community Agency users (other than Seniors groups)		Per hour	\$12.80	\$13.25	Yes
		Community Room hire - Permanent Community Users (other than Seniors groups)		Per hour	\$9.70	\$10.00	Yes
		Function hire after 5pm (other than Seniors groups)		Per hour	\$55.20	\$57.10	Yes
		Private function - Seniors Rate	Hire	Per hire	\$224.95	\$232.80	Yes
		Seniors Community Groups - Permanent	Hire	Per hour	\$6.95	\$7.20	Yes
Compliance	Building Lodgement Fees	Request for building Permit information - Regulation 326 (1), (2), & (3)	Statutory	Per Information	As Per Regulations	As Per Regulations	No
		Council consent/discretion -Part 4 Siting Requirements (Reg 408 431)	Statutory	Per Inspection	As Per Regulations	As Per Regulations	No
		Affected Owners Written Consultation Fee	Non Statutory		\$115.00	\$120.00	Yes
		Lodgement of fees for Class 1 &10 > \$5,000	Statutory	Per Lodgement	As Per Regulations	As Per Regulations	No
		Lodgement fees for all other classes	The state of the s	Per Lodgement	As Per Regulations	As Per Regulations	No
		Council consent/discretion Non - Siting Matters (Reg 310, 513,515,604,801,802, & 806)	Statutory Statutory	Per Lodgement	As Per Regulations	As Per Regulations	No
		Domestic Building Plans Search Fee (non - refundable)	Non Statutory		\$90.00	\$92.00	Yes
		Commercial Building Plans Search Fee (non - refundable)	·		\$175.00	\$178.00	Yes
			Non Statutory				
		Copy of Building Permit Form Copies of plans (Maximum of 10 A3's) must also include search	Non Statutory		\$11.00	\$11.00	Yes
		fee	Non Statutory		\$50.00	\$52.00	Yes
		Copies of A1 Plans (each)	Non Statutory	Per copy	\$5.00	\$5.00	Yes
		Copies of occupancy Permits must also include search fee	Non Statutory	Per Permit	\$25.00	\$26.00	Yes
		Copies of Building Insurance certificate include search fee	Non Statutory	Per Certificate	\$25.00	\$26.00	Yes
		Copies of Soil Report must also include search fee	Non Statutory		\$50.00	\$52.00	Yes
		Copies of Structural Computations must also include search fee	Non Statutory		\$75.00	\$79.00	Yes
	Building Permit Fees	Domestic Building Work Value of Works < \$50,000		Per Item	\$3,300.00	\$3,300.00	Yes
		Domestic Building Work Value of Works \$50,001 < \$1000,000		Per Item	\$3,800.00	\$3,800.00	Yes
		Domestic Building Work Value of Works \$100,001 < \$250,000 Domestic Building Work Value of Works \$250,001 < \$500,000		Per Item Per Item	\$4,300.00 \$4,800.00	\$4,300.00 \$4,800.00	Yes Yes
		For two storey domestic building work additional fee		Per Item	\$660.00	\$660.00	Yes
		Relocated Dwelling		Per Item	\$5,500.00	\$5,500.00	Yes
		Commercial Building Work < 500 sq. M.		Per Item	\$4,300.00	\$4,300.00	Yes
		Sheds, verandah's, Pergola's, Carport, Masks, etc Fences		Per Item Per Item	\$1,000.00 \$1,100.00	\$1,000.00 \$1,100.00	Yes Yes
		Retaining Walls		Per Item	\$1,300.00	\$1,300.00	Yes
	1	Re-stump		Per Item	\$2,200.00	\$2,200.00	Yes
	1	Swimming Pooling including fence		Per Item	\$2,200.00	\$2,200.00	Yes
	1	Demolition Temporary Structures and Special Use Permits		Per Item Per Item	\$2,000.00 \$700.00	\$2,000.00 \$720.00	Yes Yes
		Illegal Building works		Per Item	125% of Permit Fee	125% of Permit Fee	Yes
	Building Inspection	Building Inspection		Per inspection	\$170.00	\$175.00	Yes
	1	Building Notice Administration Fee	New Fee	Per Item		\$350.00	Yes
		Compliance Certificate		Per	\$225.00	\$230.00	Yes
	Health - Food Act Premises	Class 1			\$690.00	\$740.00	No
	1	Class 2			\$660.00	\$680.00	No
	1	Class 3			\$330.00	\$340.00	No
	1	Class 2 & Class 3 Premises (Sporting Body)			25% of Annual Fee	25% of Annual Fee	No
		Short term Mobile / Temporary Food Premises >3 months Registration Renewal Fee reduced by 25% Per quarter (calendar			25% of Annual Fee 25% Per quarter	25% of Annual Fee 25% Per quarter	No No
	1	year) Water Transport Vehicles - class 3 fee Per vehicle			\$330.00	\$340.00	No
	1	Application fee for plan assessment			\$330.00	\$340.00	Yes
		Transfer of registration		0/ of Dogistration	\$320.00	\$330.00	Yes
	1	Transfer Inspection - within 5 days		% of Registration	\$330.00	\$340.00	Yes

Department	Program	Charge Description	Comments	Unit of Measure	2017/18 (Prices includes GST if applicable)	2018/19 (Prices includes GST if applicable)	Is the Fee or Charge Inclusive of GST Yes or No
		Transfer Inspection - within 24 hrs			\$640.00	\$660.00	Yes
		Hairdressers one off registration			\$170.00	\$180.00	No
	Health Act Premises	Health Act Premises			\$170.00	\$180.00	No
		Registration Fee reduced by 25% Per quarter (calendar year)		% of Registration	\$0.25	\$0.25	No
		Application fee for plan assessment Transfer of Registration		% of Registration	\$290.00 \$0.50	\$300.00 \$0.50	No No
		Transfer Inspection - within 5 days		% of Registration	\$0.50	\$0.50	Yes
		Transfer Inspection - Within 24 hrs			\$330.00	\$340.00	Yes
	Environmental Health	Environmental Health Copy of Document	New Fee		\$ 000.00	\$25.00	Yes
	Caravan Parks	Caravan Parks	Fixed Statutory Fee		As Per Regulations	As Per Regulations	No
		Caravan Park Transfer	% of Registration		\$0.50	\$0.50	No
	Waste Water	Septic Tank Application			\$550.00	\$570.00	No
		Septic Tank Alteration			\$440.00	\$460.00	No
	Prescribed Accommodation	Prescribed Accommodation Premises - Up to 5 people	5 or more people - New Fee		\$180.00 plus \$18.00 Per additional Person over 5	\$190 plus \$19.00 Per additional Person over 5	No
		Prescribed Accommodation Premises - rooming houses Up to 4 people	4 or more people - New Fee		\$180.00 plus \$18.00 Per additional Person over 4	\$190 plus \$19.00 Per additional Person over 5	No
	General Inspection	General Inspection Fee		Per Hour	\$125.00	\$140.00	Yes
	Late Fees	Late Fee – applies when registration fees are not submitted by the due date.	% of registration fee		\$0.50	\$0.50	Yes
	Local Laws - Animal Registrations (Registration fees are fixed by Council in accordance with s.15 Domestic Animals Act 1994)	Unsterilized Dog – Full Fee			\$124.00	\$128.00	No
		Unsterilized Cat – Full Fee (Only Animals Register prior to Aug 2011 or exemption)			\$88.00	\$90.00	No
		Sterilized Dog – Reduced Fee			\$42.00	\$45.00	No
		Sterilized Cat – Reduced Fee			\$28.00	\$30.00	No
		Micro chipped Dog (Registered Prior to 10th April 2013)			\$50.00	\$52.00	No
		Micro chipped Cat (Registered prior to 10th April 2013)			\$32.00	\$35.00	No
	Micro chipped Discount was discontinued under the Domestic Animals Act 1994 from 11 April 2013.	Dog kept for breeding by Domestic Animal Business			\$94.00	\$98.00	No
		Cat kept for breeding by Domestic Animal Business			\$48.00	\$52.00	No
		Approved Applicable Obedience Trained Dog			\$42.00	\$45.00	No
		Unsterilized Working Dog - Livestock			\$94.00	\$98.00	No
	The State Government receives payment for each registered Do Cat and Domestic Animal Business with Council. Current the amount is \$3.50 Per Dog, \$2.00 Per Cat and \$10.00 Per Domestic Animal	Sterilized Working Dog - Livestock			\$42.00	\$46.00	No
	Z SINGSHO AHIMA	Dangerous Dog - Guard Dog Non-Residential Premises			\$140.00	\$160.00	No
		Declared Restricted Breed Dog			\$240.00	\$260.00	No
		Declared Dangerous Dog			\$240.00	\$260.00	No
		Declared Menacing dog			\$240.00	\$260.00	No
		* *			\$42.00	\$44.00	No
1		Dog > 10 years old					
		Cat > 10 years old			\$28.00	\$30.00	No No
		FCC, CV or Approved Applicable Organisation Registered Cat			\$28.00	\$30.00	No
		VCA or Approved Applicable Organisation Registered Dog	<u> </u>		\$42.00	\$44.00	No

Department	Program	Charge Description	Comments	Unit of Measure	2017/18 (Prices includes GST if applicable)	2018/19 (Prices includes GST if applicable)	Is the Fee or Charge Inclusive of GST Yes or No
		Pro-rata Registrations <9months >6months (Only for adopted,	Dog and Cat		\$0.80	\$0.80	No
		oups and transfers) Pro-rata Registrations <6months >3months (Only for adopted,	Dog and Cat		\$0.60	\$0.60	No
		oups and transfers) Pro-rata Registrations <3months >1months (Only for adopted,	Dog and Cat		\$0.40	\$0.40	No
		pups and transfers) Deceased Dog or Cat Refund <12 months > 9 months	Reimbursement		\$0.50	\$0.50	No
		Diseased Dog or Cat Refund <9 months > 6 months	Reimbursement		\$0.25	\$0.25	No
		Dog or Cat Surrender Fee	Reimbulsement		\$80.00	\$80.00	Yes
		Microchip			\$80.00	\$80.00	Yes
		Animal Trap Hire - Deposit	Cat		\$30.00	\$50.00	Yes
	Impounded Animals	Impounded Animal - Release Fee**	Cat		\$75.00	\$80.00	No
	** For first 24 hours from	Impounded Animal - Release Fee**	Dog		\$35.00	\$40.00	No
	impoundment.	Adoption Cost for Animal (Male) - Does not include registration	Cat				
		fee	Dog		\$300.00	\$300.00	No
		Adoption Cost for Animal (Female) - Does not include registration fee	Dog		\$360.00	\$360.00	No
		Adoption Cost for Animal (Female) - Does not include registration fee	Cat		\$240.00	\$240.00	No
		Adoption Cost for Animal (Male) - Does not include registration			\$210.00	\$210.00	No
		tee Impounded Animal - Daily Fee***	Cat Dog		\$13.00	\$15.00	No
	*** For each subsequent 24 hours	Impounded Animal - Daily Fee***	Cat		\$11.00	\$13.00	No
	from first 24 hour Period. Livestock	Impounded Livestock – Release Fee (each animal)*	Cal		\$50.00	\$55.00	No
	** For each subsequent 24 hours	Impounded Livestock – Daily Fee (each animal)**			\$13.00	\$15.00	No
	from first 24 hour Period. Registration of Domestic Animal	, , ,					
	Business(DAB)	Registration of premises to Conduct DAB			\$150.00	\$155.00	No
		Renewal of registration of DAB			\$75.00	\$80.00	No
		Transfer of DAB to new premises			\$150.00	\$155.00	No
	Parking	Parking Permit Fee		Per day	\$55.00	\$55.00	Yes
	Impounded Vehicles	Impounded Vehicle - Small – Release Fee			\$180.00	\$190.00	Yes
		Impounded Vehicle - Large - Release Fee	Small vehicle includes Sedans, Wagons		\$260.00	\$270.00	Yes
		Impounded Vehicle Heavy - Release Fee	Large vehicle includes Vans, Trucks etc.		Costs incurred by council for Towage & Storage	Cost incurred by council for Towage & Storage	Yes
		Impounded Vehicle – Daily Fee	Heavy Vehicle - vehicle with a GVM of 4.5		\$20.00	\$20.00	Yes
	Impounded Release Fee	Impounded Shopping Trolleys – Signs, Local Law Release from Impound	tonnes or more		\$80.00	\$99.00	Yes
	General Local Law Application Fee - Permits	Permit Application Fee (includes charity bin, display of goods, advertising board/A-frame, caravan, unregistered vehicle, street trade etc.)			\$95.00	\$100.00	No
		General Local Law Application Fee – Permits - Shipping container up to 7 days	New Fee			\$30.00	No
		General Local Law Application Fee – Permits - Shipping container longer than 7 days up to 6 months	Now Foo			\$100.00	No
	Permit Amendment Fee	Amendment of an existing Permit	New Fee		\$45.00	\$45.00	Yes
	Keeping of birds & animals	Permit Renewal Fee (Bi-Yearly) multiple animals				\$80.00	No
	reeping of piras & animals	, ,, ,			\$75.00		
	Hee of Council Land Board	Multiple Animal Permit Amendment Fee			\$40.00	\$45.00	Yes
	Use of Council Land - Roads	Permit Application Fee			\$95.00	\$100.00	No
		Rent Per day			\$35.00	\$35.00	No
	[Bond			\$600.00	\$600.00	No

Department	Program	Charge Description	Comments	Unit of Measure	2017/18 (Prices includes GST if applicable)	2018/19 (Prices includes GST if applicable)	Is the Fee or Charge Inclusive of GST Yes or No
		Annual fee for Pointer Boards – Real Estate advertising signage	New Fee			\$500.00	No
	Use of Council Land Footpath/Nature strip	Permit application Fee for Placement of Tables & Chairs (outdoor eating - street trade) etc.			\$95.00	\$100.00	No
	1 Ootpatii/Nature strip	Annual Renewal Fee (outdoor eating - street_trade)			\$95.00	\$100.00	No
		Outdoor eating - Per table (in addition to application fee & renewal fee)			\$28.00	\$25.00	Yes
		Outdoor eating - Per chair (in addition to application fee & renewal fee)			\$13.00	\$10.00	Yes
		Food Van Sites			\$220 - \$1300	\$230 - \$1350	No
		Street Trader (Roadside)			\$250.00	\$260.00	No
		Rubbish Skip / Bulk Waste Container			\$28.00	\$80.00	No
		Hoarding Permit Application Fee			\$180.00	\$190.00	No
		Occupation of Nature Strip / Footpath			\$5.00/M2/Week	\$5.00/M2/Week	No
		Site hut on Nature Strip			\$85.00	\$90.00	No
		Parking Bay for Construction Activities			\$60.00	\$65.00	No
		Bond - Occupation of Nature Strip / Footpath			\$60.00	\$200.00	No
		Use of outdoor eating - Per bench seat (in addition to application fee & renewal fee)	New Fee			\$20.00	No
		Per A-frame - (Street trade - Application on its own with no Outdoor eating No additional fee if Outdoor eating application made)	New Fee			\$100.00	No
		Busking, soliciting, pop up stalls, Sale of goods street selling collections and distribution (charities, not for profit, community group/individual - no fee to be applied).	New Fee			\$100.00	No
	Use of Council Land - Circuses	Permit Application Fee - Circus			\$95.00	\$100.00	No
		Rent Per day - Circus			\$210.00	\$210.00	Yes
		Bond - Circus			\$3,200.00	\$3,200.00	No
	Parking Permit	Parking Permit for People with Disabilities - Replacement of lost or stolen Permits	New Fee			\$5.00	Yes
	Local laws Permit	Local Laws Permit - Pro Rata Rate 25% reduction Per quarter	New Fee			\$0.25	No
Engagement and Advocacy	C. Cemetery - Other Fees (Gazetted Fee as of 1 July)	Right of Interment - Lawn Beam (Plaque/Headstone Section)		Per Unit	\$1,405.00	\$1,430.00	Yes
	(The Rates subject to change with the announcement from DOH in	Right of Interment - Monumental		Per Unit	\$1,460.00	\$1,480.00	Yes
	May 2018)	Right of Interment - Lawn Beam Stillborn		Per Unit	\$515.00	\$520.00	Yes
		Right of Interment - Lawn Beam Child (1-5yrs)		Per Unit	\$755.00	\$770.00	Yes
		Right of Interment - Lawn Bean Child (6-10yrs) Right of Interment Pre-need - Lawn Beam (Plaque/Headstone		Per Unit	\$825.00	\$840.00	Yes
		Section)		Per Unit	\$1,515.00	\$1,540.00 \$1,650.00	Yes
		Right of Interment Pre-need - Monumental Right of Interment - Agonas Tree Memorial (Multiple)		Per Unit Per Unit	\$1,625.00 \$1,460.00	\$1,650.00 \$1,480.00	Yes Yes
		Right of Interment - Agonas Standard Rose Memorial (Double)		Per Unit	\$1,885.00	\$1,910.00	Yes
		Right of Interment - Rose Garden/Garden Beds (Single)		Per Unit	\$515.00	\$520.00	Yes
		Right of Interment - Rose Garden/Garden Beds (Double)		Per Unit	\$975.00	\$990.00	Yes
		Right of Interment - Niche Wall (single) Right of Interment - Red & White Rose Gardens		Per Unit Per Unit	\$485.00 \$2,635.00	\$490.00 \$2,670.00	Yes Yes
		Right of Interment - Red & White Rose Gardens Right of Interment - Garden Memorial (Bluestone/Beam edge)		Per Unit	\$515.00	\$520.00	Yes
ĺ		Right of Interment - Garden Memorial (Rock/Boulder)		Per Unit	\$570.00	\$580.00	Yes

Department	Program	Charge Description	Comments	Unit of Measure	2017/18 (Prices includes GST if applicable)	2018/19 (Prices includes GST if applicable)	Is the Fee or Charge Inclusive of GST Yes or No
		Interment Fee - Sinking Grave 1.8m deep (Single) / 2.2m		Per Unit	\$1,255.00	\$1,270.00	Yes
		(Double) Interment Fee - Sinking Grave 2.2m (Double) Section 15 Only		Per Unit	\$1,555.00	\$1,580.00	
		Interment Fee - Sinking Grave 1.8m (Single) Section 15 Only		Per Unit	\$1,400.00	\$1,420.00	Yes
		Interment Fee - Sinking Grave 2.7m deep (Triple)		Per Unit	\$1,545.00	\$1,570.00	Yes
		Interment Fee - Stillborn		Per Unit	\$425.00	\$430.00	Yes
		Interment Fee - Child (1-5yrs) Interment Fee - Child (6-10yrs)		Per Unit Per Unit	\$475.00 \$600.00	\$480.00 \$610.00	Yes Yes
		Interment Fee - Additional - Oversize Casket/Coffin (greater than 650mm wide or 2050mm long)		Per Unit	\$235.00	\$240.00	Yes
		Interment Fee - Additional - Inaccessible grave (Full or partial hand digging required)		Per Unit	\$600.00	\$610.00	Yes
		Interment Fee - Reopen (Plaque/Headstone Section)		Per Unit	\$1,255.00	\$1,270.00	Yes
		Interment Fee - Reopen (Monumental - no cover)		Per Unit	\$1,255.00	\$1,270.00	Yes
		Interment Fee - Reopen (Monumental - chip top) Interment Fee - Reopen (Monumental - ledger)		Per Unit Per Unit	\$1,485.00 \$2,015.00	\$1,510.00 \$2,050.00	Yes Yes
		Interment Fee - Additional - Removal of ledger/monument		Per Unit	\$475.00	\$480.00	Yes
		Interment Fee - Services outside prescribed hours 10.00am to 4.00pm Monday to Friday		Per Unit	\$330.00	\$330.00	Yes
		Interment Fee - Services on Saturday, Sunday & Public Holidays		Per Unit	\$620.00	\$630.00	Yes
		Interment Fee - Cremated remains into a grave site		Per Unit	\$210.00	\$210.00	Yes
		Interment Fee - Cremated remains into a garden memorial Interment Fee - Cremated remains into a wall memorial		Per Unit Per Unit	\$210.00 \$120.00	\$210.00 \$120.00	Yes Yes
		Interment Fee – Cremated Remain – Scattering of Cremated Remains		Per Unit	\$195.00	\$200.00	Yes
		Exhumation Fee (as authorised)		Per Unit	\$4,520.00	\$4,590.00	Yes
		Lift & Reposition		Per Unit	\$3,025.00	\$3,070.00	Yes
		Removal of ashes (Niche Wall)		Per Unit	\$90.00	\$90.00	Yes
		Copy of Certificate of Right of Interment		Per Unit	\$35.00	\$40.00	Yes
		Record Search Fee (Per hour or part thereof)		Per Unit	\$35.00	\$40.00	Yes
		Cancellation of order to dig grave		Per Unit	\$250.00	\$250.00	Yes
		Late arrival Fee (in excess of 30 minutes)		Per Unit	\$140.00	\$140.00	Yes
		Attendance for Ashes Interment		Per Unit	\$150.00	\$150.00	Yes
		Niche Wall (ashes only) Wall Bud Vase - screwed connection		Per Unit	\$110.00 \$205.00	\$110.00 \$210.00	Yes Yes
		Sand or special material for backfilling Location Probing		Per Unit	\$245.00	\$210.00	Yes
	Memorial Permit Fees (Gazetted Fee as of 1 July)	Memorial Permit fee for additional inscription work		Per Unit	\$70.00	\$70.00	Yes
	, , ,	Memorial Permit fee for minor renovation work -single grave		Per Unit	\$115.00	\$120.00	Yes
		Memorial Permit fee for major renovation work -single grave		Per Unit	\$150.00	\$150.00	Yes
		Memorial Permit fee for new headstone and base with existing foundation for a single grave		Per Unit	\$140.00	\$140.00	Yes
		Memorial Permit fee for new headstone and base without existing foundation for a single grave		Per Unit	\$150.00	\$150.00	Yes
		Memorial Permit fee for new monument with existing foundation for a single grave		Per Unit	\$175.00	\$180.00	Yes
		Memorial Permit fee for new monument with existing foundation - additional contiguous grave forming the same monument		Per Unit	\$55.00	\$60.00	Yes
		Memorial Permit fee for new monument without existing foundation for a single grave		Per Unit	\$195.00	\$200.00	Yes
		Memorial Permit fee for new monument without existing foundation - additional grave forming the same monument		Per Unit	\$70.00	\$70.00	Yes
		Memorial Permit fee for crypt shutters for an above ground grave Memorial Permit fee for supply of approved products from an		Per Unit	\$105.00	\$110.00	Yes
		external supplier Memorial Permit fee for supply or approved products from an external supplier Memorial Permit fee for affixing bronze and/or granite panel or		Per Unit	\$160.00	\$160.00	Yes
		other base by external supplier to an in ground cremation memorial (excludes \$145 for concrete rest/spacing block		Per Unit	\$105.00	\$110.00	Yes

Department	Program	Charge Description	Comments	Unit of Measure	2017/18 (Prices includes GST if applicable)	2018/19 (Prices includes GST if applicable)	Is the Fee or Charge Inclusive of GST Yes or No
		Memorial Permit fee for affixing, installing or placing bronze externally supplied plaque and/or granite panel or other base by cemetery		Per Unit	\$105.00	\$110.00	Yes
		Memorial Permit fee for supply of concrete rest, spacing block or other necessary base when affixing bronze externally supplied plaque and/or granite panel or other base by cemetery		Per Unit	\$105.00	\$110.00	Yes
		Memorial Permit other fee for weekend or public holiday access (for memorial installation with prior approval)		Per Unit	\$115.00	\$120.00	Yes
		Memorial Permit other fee for weekend or public holiday access (for memorial installation with prior approval)		Per Unit	\$215.00	\$220.00	Yes
		Memorial Permit fee for major renovation work - additional contiguous grave forming the same monument		Per Unit	\$44.00	\$44.00	Yes
		Contiguous grave forming the same monoment Memorial Permit fee for new headstone and base with existing foundation - additional contiguous grave forming the same monument		Per Unit	\$44.00	\$44.00	Yes
		Memorial Permit fee for new headstone and base without existing foundation - additional grave forming the same monument		Per Unit	\$44.00	\$44.00	Yes
		Memorial Permit fee for affixing bronze and/or granite panel or other base by external supplier to an above ground cremation memorial (excludes \$145 for concrete rest/spacing block		Per Unit	\$44.00	\$44.00	Yes
		Memorial Permit fee for affixing bronze and/or granite panel or other base by external supplier on a lawn grave or beam (excludes \$145 for concrete rest/spacing block		Per Unit	\$44.00	\$44.00	Yes
		Memorial Permit other fee for additional inspection for Monument Completion Certificate		Per Unit	\$44.00	\$44.00	Yes
		Memorialisation - Vase		Per Unit	\$110.00	\$110.00	Yes
		Copy or re-issue of certificate previously issued, e.g. cremation or interment deed, Right of Interment.		Per Unit	\$35.00	\$40.00	Yes
		Fee charged to cover the costs associated with providing the information, copies or extracts from cemetery trust records.		Per Unit	\$35.00	\$40.00	Yes
	Event Sponsorship	Summersault Festival	Vendor Fes	Per Stall	\$420.00	\$420.00	Yes
		Djerriwarrh Festival Carols by Candlelight	Vendor Fes	Per Stall Per stall	\$400.00 \$300.00	\$400.00 \$300.00	Yes Yes
		Market Stall Fee	3m x 3m	Per stall	\$70.00	\$70.00	Yes
Engineering Services	Design & Traffic	Works with the Road Reserve	Statutory	Per Item		Prescribed	No
	Infra Planning	Engineering Civil Construction Supervision	Statutory	Per Project	2.5% value of Work	2.5% value of Work	No
		Engineering Civil Plan Checking	Statutory	Per Project	0.75% of value of work 10% of Cost of Lights,	0.75% value of work 10% of Cost of Lights,	No
		Non Standard Public Lighting Fees	Non Statutory	Per Item	Supply and Installation.	Supply and Installation.	No
	Property Information	Build over easements Drainage Asset Information Request	Non Statutory	Per Item	\$55.00	\$75.00 Prescribed	No No
		Property Information	Non Statutory Statutory	Per Item Per Item	Prescribed Prescribed	Prescribed	No
		1,17	,				
Family Youth & Housing	Family Day Care	Administration Levy	Per hour Per child nil capping	Per Hour	\$1.85	\$2.00	No
		Educator Levy	Per hour Per child nil capping	Per Hour	\$0.25	\$0.25	No
		Extra Charges	New Fee - Fee Range covers individual fee setting	Per instance		Fee Range \$3.05 - \$7.75	No
		Family Day Care fees	Fee Range covers individual fee setting. Maximum fee covers public holidays	Per hour Per child	Fee Range \$6.20 - \$21.30	Fee Range \$6.40 - \$21.30	No
	Occasional Care	3 hour session		2 or more children	\$24.00 \$24.00	\$25.00	No No
		3 hour session 3.5 hour session		Per child 2 or more children	\$24.00 \$28.00	\$25.00 \$29.00	No No
		3.5 hour session		Per child	\$28.00	\$29.00	No
		4 hour session		2 or more children	\$32.00	\$33.00	No
		4 hour session		Per child	\$32.00	\$33.00	No
		Late pick up fee		Per child Per 15 minutes	\$10.00	\$10.00	No
1	l	Orientation session		Per session	\$9.00	\$10.00	No

Department	Program	Charge Description	Comments	Unit of Measure	2017/18 (Prices includes GST if applicable)	2018/19 (Prices includes GST if applicable)	Is the Fee or Charge Inclusive of GST Yes or No
	Pre School Enrolment	Administration Levy for enrolling in Kindergarten		Per child	\$27.00	\$28.00	No
	Vacation Care program	Centre Days			\$67.00	\$70.00	No
		Excursions	Maximum		\$30.00	\$32.00	No
		Incursions	Minimum		\$20.00	\$22.00	No
		Late Enrolment Fee		Per booking	\$20.00	\$21.00	No
		Late Pickup Fee	\$5.00 for the first five minutes late and \$1 Per minute Per child thereafter	Per child Per minute	\$5.00	\$5.00	No
Finance & Dates	-				217.00	217.00	
Finance & Rates	Rates	Copy of Previous Years Rates & Valuation Notice	Last Reviewed 2009	Per request	\$15.00	\$15.00	No
		Discretionary Address details for fencing contractors	Last reviewed 2013		\$25.00	\$25.00	No
		Interest on outstanding rates	Penalty Interest rate approved by the minister		As set by Attorney-General	As set by Attorney General	No
		Land information certificates	Statutory Fee	Per Certificate	As Per regulations	As Per regulations	No
		Land Information certificates same day service (in additional to statutory fee)	Last Reviewed 2012	Per Certificate	\$45.00	\$45.00	No
		Rate History search	Last Reviewed 2015	Per hour	\$50.00	\$50.00	No
		State Revenue Office Supplementary valuations	Last Reviewed 2016		\$9.05	As Per agreement	Yes
		Supplementary valuations City West water -	last reviewed 2017		\$27.00	\$27.00	Yes
	Other	Dishonoured Payment (Cheque, Direct debits) - Administration fee	last reviewed 2009		\$15.00	\$15.00	No
		Water charges from stand pipe	last reviewed 2009	Per Kilo Litre	\$5.00	\$5.00	No
_egal	Freedom of Information	FOI - Application fees		per Application	Statutory	Statutory	No
		FOI - Supervision/Research		per ¼ hr	Statutory	Statutory	No
		FOI - Photocopying		per A4 black Page	Statutory	Statutory	No
		FOI - Photocopying		per A3 black Page	Statutory	Statutory	No
		FOI - Photocopying		per A4 colour Page	Statutory	Statutory	No
Libraries	Bags	Library Bags		Per bag	\$1.60	\$2.00	Yes
Libraries	Book Clubs	Annual charge for book club membership.		Per Person	\$50.00	\$52.00	Yes
	Community programs	Per Person for some events and programs		Per session	\$2.00 to \$15.00	\$2.00 to \$15.00	Yes
	Earphones	Basic earphones	Provided to internet users	Per set	\$1.60	\$1.70	Yes
		Receiving or sending fax to a local or interstate number	10 pages or part	First 10 pages + for each additional page	\$4.00 + \$0.40c	\$4.10 + \$0.40 Per page	Yes
		Sending ISD	2 pages or part	First 2 pages + for each additional page	\$10.00 + \$1.50	\$10.30 + \$1.50 Per page	Yes
	Lost, Damaged and Stolen Items	Item replacement charges	Replacement cost for lost, damaged or stolen library item as indicated on the library's database	Per item	Range	Range	No
	Membership	Replacement of membership card	Replacement cost Per lost, damaged or stolen library card	Per item	\$2.10	\$2.20	Yes
		Annual charge for book club membership - concession	New Fee	Per Person		\$41.00	Yes
	Overdue Fines	Charge for late library item returns	Accrues daily to maximum of \$2.00 Per item	Per item Per day	\$0.20	\$0.20	No
	Photocopying or Printing	Black and white A3		Per page	\$0.40	\$0.40	Yes
		Black and white A4 Colour A3		Per page	\$0.20 \$2.00	\$0.20 \$2.00	Yes Yes
		Colour A4		Per page Per page	\$2.00 \$1.00	\$2.00 \$1.00	Yes
	Requests	Inter-Library Loan requests outside of Swift Consortium	Library passes on any changes levied by the	Per item	\$16.50	\$16.50	Yes
	Requests USBs		lending library to customers				
	0308	8g	Provided to internet users	Per USB	\$8.20	\$8.30	Yes
Recreation & Youth	Athletic Facilities	Bond for hire	Refundable	Per booking	\$500.00	\$500.00	Yes
		Carnivals - Association/combined schools, regional	Day (max 6 hrs booking)	Per event	\$410.00	\$425.00	Yes
		Carnivals - Association/combined schools, regional	Evening (max 3hrs)	Per event	\$240.00	\$245.00	Yes
		Casual use/training - from outside the municipality (including schools PT and coaches)	Day	Per hour	\$70.00	\$72.00	Yes

Department	Program	Charge Description	Comments	Unit of Measure	2017/18 (Prices includes GST if applicable)	2018/19 (Prices includes GST if applicable)	Is the Fee or Charge Inclusive of GST Yes or No
		Casual use/training - from outside the municipality (including	Evening	Per hour	\$80.00	\$82.00	Yes
		schools, PT and coaches)	Day	Per hour	\$46.00	\$48.00	Yes
		Casual use/training - local schools and clubs Casual use/training - local schools and clubs	Evening	Per hour	\$56.00	\$58.00	Yes
		Cleaning after Pavilion Hire	Evening	Per event	\$110.00	\$113.00	Yes
		Court 1: Show Court: courtside seating Capacity - 300	Commercial Organisation Fee	Per hour	\$66.00	\$68.00	Yes
		School Carnivals - local schools	Day (max 6 hrs booking)	Per event	\$280.00	\$285.00	Yes
		School Carnivals - local schools	Evening (max 3hrs)	Per event	\$170.00	\$175.00	Yes
		School Carnivals - users from outside the municipality	Day (max 6 hrs booking)	Per event	\$370.00	\$380.00	Yes
		School Carnivals - users from outside the municipality Standard equipment hire (core equipment)	Evening (max 3hrs) Day (max 6 hrs booking)	Per event Per event	\$220.00 \$184.00	\$225.00 \$190.00	Yes Yes
		Standard equipment hire (core equipment) Standard equipment hire (core equipment)	Evening (max 3hrs)	Per event	\$112.00	\$190.00	Yes
	Caroline Springs Leisure Centre	Café (meetings / hire): Booking Per Hour	Evening (max 3ms)	Per hour	\$35.00	\$36.00	Yes
		Café (meetings / hire): Booking Per Hour	Commercial Organisation Fee	Per hour	\$54.50	\$56.50	Yes
		Court 1: Show Court: courtside seating Capacity - 300	Community Group Fee	Per hour	\$39.50	\$41.00	Yes
		Court 2 & 3: Booking Per Hour	Commercial Organisation Fee	Per hour	\$66.00	\$68.00	Yes
		Court 2 & 3: Booking Per hour	Community Group Fee	Per hour	\$39.50	\$41.00	Yes
		Events / Functions: Bonds	Community Group Fee	Per booking	\$1,100.00	\$1,140.00	Yes
		Events / Functions: Bonds Events / Functions: Monday – Friday (5pm – 12am - 7hrs)	Community Group Fee	Per booking Per booking	\$566.00 \$384.00	\$586.00 \$397.00	Yes Yes
		Events / Functions: Monday – Friday (5pm – 12am - 7hrs) Events / Functions: Monday – Friday (5pm – 12am - 7hrs)		Per booking	\$640.00	\$662.50	Yes
		Events / Functions: Saturday, Sunday & pubic holidays (10am – 12am = 14hrs)	Community Group Fee	Per booking	\$705.00	\$730.00	Yes
		Events / Functions: Saturday, Sunday and pubic holidays (10am – 12am = 14hrs)	Commercial Organisation Fee	Per booking	\$1,100.00	\$1,140.00	Yes
	Hard Courts - Tennis and Netball	Casual users from outside the municipality			\$12.00	\$12.50	Yes
		Commercial Use	Coaches up to 4 Courts	Per month Per unit	\$325.00 \$382.00	\$340.00 \$395.00	Yes Yes
		Seasonal use - local sporting clubs Sports Lighting	Includes pavilion & ground use Pending availability	Per hour	\$23.50	\$24.00	Yes
	Melton Indoor Recreation Centre	Bonds	T Graing availability	Per booking	\$1,000.00	\$1,035.00	Yes
		Bonds	Community Group Fee	Per booking	\$500.00	\$520.00	Yes
		Court 1: Show Court: courtside seating Capacity - 300	Commercial Organisation Fee	Per hour	\$66.00	\$68.00	Yes
		Court 1: Show Court: courtside seating Capacity - 300	Community Group Fee	Per hour	\$39.50	\$41.00	Yes
		Court 2 & 3: Booking Per hour		Per hour	\$66.00	\$68.00	Yes
		Court 2 & 3: Booking Per hour	Community Group Fee	Per hour	\$39.50	\$41.00	Yes
		Crèche Capacity - 80: Booking Per hour Crèche Capacity - 80: Booking Per hour	Community Group Fee	Per hour Per hour	\$51.00 \$32.00	\$53.00 \$33.00	Yes Yes
		General Purpose Room Capacity - 80: Booking Per hour	Commercial Organisation Fee	Per hour	\$51.00	\$53.00 \$53.00	Yes
		General Purpose Room Capacity - 80: Booking Per Hour	Community Group Fee	Per hour	\$32.00	\$33.00	Yes
	Recreation Reserves - Grass Fields	Casual users from outside the municipality	- X 1	Per hour	\$25.00	\$26.00	Yes
		Commercial Use - Coaching and Academies		Per hire	\$205.00	\$210.00	Yes
		Commercial Use - Personal Trainers	up to 20 Persons	Per hire	\$105.00	\$110.00	Yes
	Recreation Reserves - Synthetics	Seasonal Use - local sporting clubs Casual users from outside the municipality	Includes pavilion & ground use	Per unit Per hour	\$382.00 \$72.00	\$395.00 \$75.00	Yes Yes
	Fields & Equestrian Arena	City of Melton Schools and Clubs	Ground use only	Per hour	\$24.50	\$25.00	Yes
		Seasonal Use - local sporting Clubs	Includes pavilion & ground use	Per unit	\$382.00	\$395.00	Yes
Operations	Asset Protection	Asset Protection Permits	Non Statutory Statutory Fee Units as Per the Road	Per Permit Number of fee units	\$136.35	\$151.80	Yes
		Work Within Road Reserve Permit Sect 60(3) Ind. Construct or change the means of entry to or exit	Management Act. Fee unit set by state.	dependent on works	State Fee Units	State Fee Units	No
		from a controlled access road without authority (Individual). 10 Penalty Units.	Statutory Penalty Units			As Per regulations.	No
	Waste Services	Additional Bin Fee			\$139.00	\$139.00	No
		Replacement Bin Fee Bulk Rubbish / Rock or Rubble	Non Statutory	1	\$139.00 \$100.00	\$139.00 \$100.00	No Yes

	Program	Charge Description	Comments	Unit of Measure	2017/18 (Prices includes GST if applicable)	2018/19 (Prices includes GST if applicable)	Is the Fee or Charge Inclusive of GST Yes or No
		Car tyres	Non Statutory - 2.00 surcharge if tyre is still		\$10.00	\$10.00	Yes
		Large trailer, Van or Equivalent (heaped load)	on rim. Non Statutory		\$90.00	\$90.00	Yes
		Large trailer, Van or Equivalent (high sided)	Non Statutory		\$140.00	\$140.00	Yes
		Large trailer, Van or Equivalent (to water level)	Non Statutory		\$65.00	\$65.00	Yes
		Light truck tyres Car tyres	Non Statutory - 2.00 surcharge if tyre is still on rim.		\$15.00	\$15.00	Yes
		Mattresses (Per piece)	Non Statutory		\$30.00	\$30.00	Yes
		Small trailer, Ute, Van or Equivalent (heaped load)	Non Statutory		\$70.00	\$70.00	Yes
		Small trailer, Ute, Van or Equivalent (high sided)	Non Statutory		\$80.00	\$80.00	Yes
		Small trailer, Ute, Van or Equivalent (to water level) Station Wagon (or Equivalent)	Non Statutory Non Statutory		\$40.00 \$30.00	\$40.00 \$30.00	Yes Yes
			Non Statutory - 2.00 surcharge if tyre is still				
		Truck to 1100m Car tyres	on rim.		\$30.00	\$30.00	Yes
		Upgrade / Downgrade Bin Fee	Non Statutory		\$40.00	\$40.00	No
Planning Services	Planning Fee	Advertising of planning application - over 10 notices	Discretionary fees		\$6.15	\$8.00	Yes
		Advertising of planning application - up to 10 notices	Discretionary fees		\$71.75	\$80.00	Yes
		Advertising Sign	Discretionary fees		\$11.30	\$15.00	Yes
		Amend/End a Section 173 Agreement	Statutory Fee http://www.melton.vic.gov.au/Services/Buildin g-Planning-Transport/Statutory- planning/Planning-Forms-Checklist-and-Fees		\$620.30	As Per Regulations	No
		Certificate of compliance	Statutory Fee		\$306.70	As Per Regulations	No
		Change of Use Only	Statutory Fee http://www.melton.vic.gov.au/Services/Buildin g-Planning-Transport/Statutory- planning/Planning-Forms-Checklist-and-Fees		\$1,240.70	As Per Regulations	No
		Copy of planning Permit (with associated plans)	Discretionary fees - Other		\$107.60	\$115.00	Yes
		Copy of planning Permit (with associated plans)	Discretionary fees - Residential		\$56.40	\$60.00	Yes
		Demolition Consent (Form 29A)	Statutory Fee http://www.melton.vic.gov.au/Services/Buildin g-Planning-Transport/Statutory- planning/Planning-Forms-Checklist-and-Fees		\$66.60	As Per Regulations	No
		Development plan approval	Discretionary fees		\$184.50	\$200.00	Yes
		Extension of time	Discretionary fees Statutory Fee		\$133.25	\$140.00	Yes
		Planning application fees	http://www.melton.vic.gov.au/Services/Buildin g-Planning-Transport/Statutory- planning/Planning-Forms-Checklist-and-Fees		As Per Regulations	As Per Regulations	No
		Planning Controls	Discretionary fees		\$71.75 or planning controls and a copy of Permit and plans (\$128.15 residential and \$179.40 for other)	\$120.00 or planning controls and a copy of Permit and plans (\$180 residential and \$235 for other)	Yes
		Precinct plan approval	Discretionary fees		\$492.00	\$520.00	Yes
		Property enquiries & searches Request to vary precinct plan approval	Discretionary fees Discretionary fees		\$123.00 \$205.00	\$130.00 \$215.00	Yes Yes
		Researching existing use right or non-conforming use right	Discretionary fees Discretionary fees		\$184.50	\$200.00	Yes
		Secondary Consent Applications	Discretionary fees		\$162.50	\$170.00	Yes
	Subdivision Fee	Subdivision certification application fees	Statutory Fee http://www.melton.vic.gov.au/Services/Buildin g-Planning-Transport/Statutory- planning/Planning-Forms-Checklist-and-Fees		As Per Regulations	As Per Regulations	

End of Report



Melton City Council Strategic Resource Plan 2018/19 to 2021/22

A thriving community where everyone belongs



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1.0 EXECUTIVE SUMMARY

The key elements of Melton City Council's Strategic Planning Framework are our Council Plan, Strategic Resource Plan and the Annual Budget. In accordance with The Local Government Act 1989, and the Local Government (Planning and Reporting Regulations 2014 (the Regulations). The Strategic Resource Plan must be reviewed and adopted by Council by 30 June 2018.

The Strategic Resource Plan provides direction in future service planning and is a critical tool in identifying and managing Council's financial risks. The Plan informs Council decision-making in areas such as service levels, infrastructure management, rating strategy and investment targets, and then reflects the future impact of those decisions. The Plan also provides the long term, prudent and "sustainable' financial framework within which Council will develop, consider and adopt the 2018/19 Budget.

Within this report there are some specific projects detailed (i.e. Capital Works over the next four years on page 20.) It should be noted however; that this financial strategy does not attempt to set in concrete any item in particular, rather, it provides a financial framework that shows the amount of funds Council will have at its discretion over a period. It is in this way that financial modeling can be undertaken as project costs are firmed and submitted to the annual budget process.

Council, in adopting a long-term financial strategy (and carrying out regular reviews) is ensuring financial resources are available over the long term. It also reinforces the Council's ability to renew the required infrastructure and fund new capital works, plus adequately resource the business plans contained in the Council Plan enabling the overarching Council vision to become a reality.

Strong financial management has become a necessary ingredient for Local Government and in particular for Melton City Council which is currently in an environment of rapid growth with increasing demand for facilities and services for the growing community.

The overall objective of the SRP is financial sustainability in the medium term, while still providing sufficient resources to achieve the council plan strategic objectives. The key objectives which underpin the SRP over the next four years are:

- · achieve a breakeven adjusted underlying result;
- achieve a balanced budget on a cash basis;
- · maintain existing service levels; and
- meet council's asset renewal requirements.

In preparing the SRP, council has also been mindful of the need to comply with the principles of sound financial management in the Act which requires council to:

- prudently manage financial risks relating to debt, assets and liabilities;
- provide reasonable stability in the level of rate burden;
- consider the financial effects of council decisions on future generations;
- provide full, accurate and timely disclosure of financial information; and
- reduce debt to a low to moderate level to allow capacity to fund future infrastructure.

In turn, specific financial goals have been established to support management and Council decision making, and to track progress against objectives.

These goals are:

- Sustain underlying surplus from annual operations during the currency of this Strategic Resource Plan;
- Maintain a balanced cash budget;
- Maintain a minimum working capital of \$3.5 million; and
- Maintain growth in net assets.

How the plan was developed

This SRP has been developed through a rigorous process and is based on the following key information:

- audited financial statements as at 30 June 2017;
- assumptions provided by council service providers about changes in future income and expenditure;
- assumptions provided by council capital works expenditure providers about requirements for future asset renewal, expansion, upgrade and new assets;
- assumptions provided by finance regarding future changes in assets, liabilities and equity; and
- information provided by the executive management team and council.

There are a number of assumptions underlying the forecasts for income, expenditure, assets, liabilities, equity, cash, capital works expenditure and human resources included in the SRP. These assumptions have been derived from the following sources:

- assessment of the current financial position;
- scan of the external economic environment;
- forecast changes in population and demographics;
- advice from officers responsible for service and capital works planning and delivery; and
- services and initiatives contained in plans adopted or proposed to be adopted by council.

The Strategic Resource Plan is not a static document, but is reviewed at least annually as part of Council's strategic planning and budget process and is updated to reflect changing internal and external circumstances.

2.0 FINANCIAL PERFORMANCE

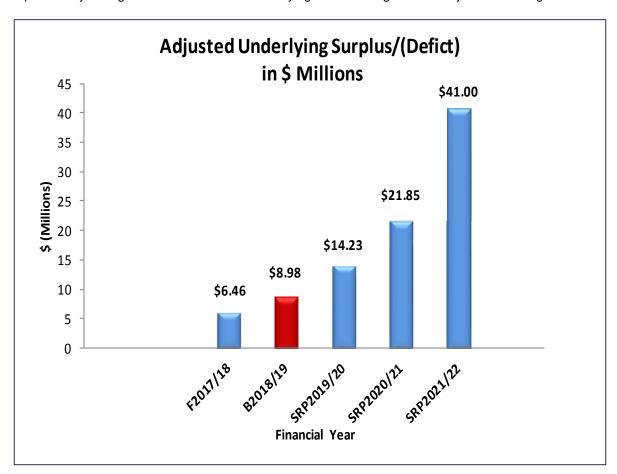
Financial performance refers to the net outcome of all revenues and expenditure from Council's operating activities during a financial year. It is presented in the Budgeted Income Statement in terms of both an underlying surplus or deficit and also a comprehensive result.

The underlying result is the net surplus or deficit for the year adjusted for non-cash developer contributions, capital grants and other once-off adjustments. It is a measure of financial sustainability, as it is not impacted by non-recurring or once-off items of revenues and expenses, which can often mask the operating result.

It should however be noted that land sales revenue is considered operational income in the computation of underlying result. This is because Melton is a joint developer in the Atherstone property development and land sales income is a regular component of Melton's total operational revenue and will continue to remain so.

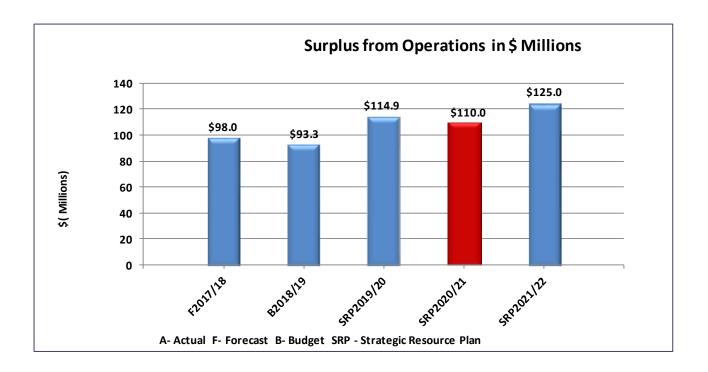
The Council is in a period of rapid growth and while this is expected to extend well into the next decade, the magnitude and pace of the projected growth poses significant challenges to Council.

The adjusted underlying results in 2018/19 \$8.98 million in 2018/19. The higher underlying results in 2018/19 is the result of growth in revenue and Council holding costs constrained. The higher levels of growth projected is expected to yield significant increase in the underlying results during the currency of this Strategic Resource Plan.

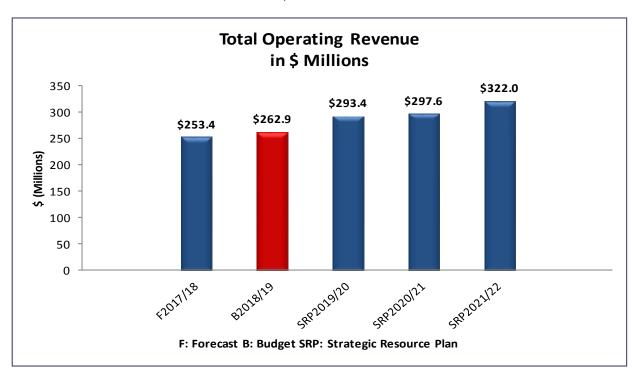


The comprehensive surplus from operations is the total after accounting for both operating and non operating items. These include capital grants and contributed assets.

Council's comprehensive surplus before revaluation increment is projected to increase from a forecast surplus of \$98.0 million in 2017/18 to \$125.0 million by 2021/22.



Total revenue is projected to increase from a forecast \$253.4 million in 2017/18 to \$322.0 million by 2021/22. This is an increase of over \$68.6 million or 27.1% compared to 2017/18 forecast results.



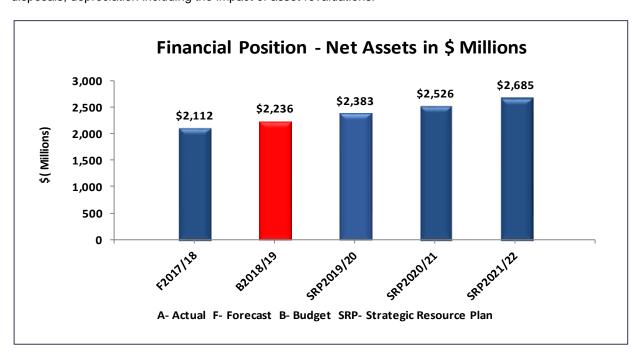
Other assumptions built in for revenue and operating expenditure are discussed in detail under Section 8, Assumptions on Pages 8 to 10.

3.0 FINANCIAL POSITION

Financial Position refers to a "snap shot" of all assets (what Council owns) and Liabilities (what Council owes) at the end of the financial year. It is presented as the Budgeted Balance Sheet and the reported net assets (i.e. Assets less Liabilities), representing the net worth, or value of Council.

The Current (Liquidity) Ratio (or Current assets over Current Liabilities) measures the liquidity situation of Council, or our ability to meet short term (less than twelve months) financial obligations. Throughout the planning period, Council's liquidity ratio exceeds the target ratio between of 2.5 to 3.0.

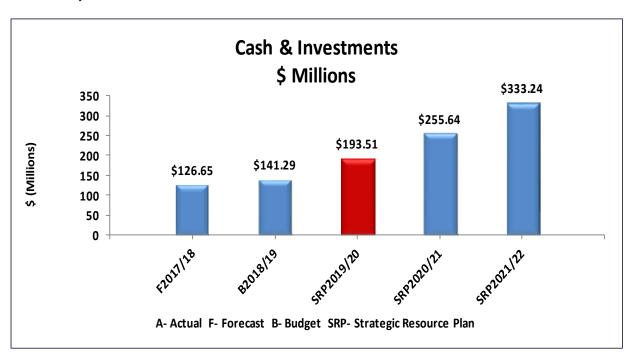
Council's net assets will increase in value from a forecast \$2.11 billion in 2017/18 to \$2.68 billion by 2021/22. This is a net increase of \$573 million reflecting the net outcome of annual capital expenditure, contributed assets, asset disposals, depreciation including the impact of asset revaluations.



4.0 CASH FLOW

Cash flow refers to the inflows and outflows of cash during the financial year in the performance of all activities. The Budgeted Cash Flow Statement presents this information in three main areas – operating activities (i.e. normal receipts and payments from operations), investing activities (addition and disposal of non current assets) and financing activities (loan borrowings and repayments). The statement explains the reasons for movement in cash reserves between the start and end of year.

The Council cash holding during the planning period is illustrated in the attached chart. Cash and equivalents at end of the year depends heavily on the level of capital expenditure budgeted in each year. The projected balances are based on the assumption that the Capital expenditure budgeted for the year will be completed before the end of the financial year.

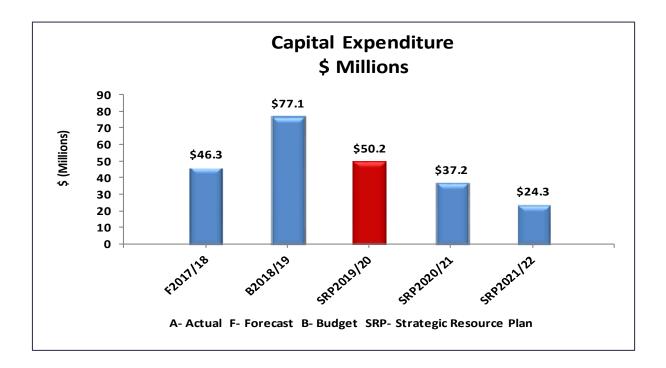


The Strategic Resource Plan is framed around having sufficient cash reserves to cover restricted assets which are primarily developer contributions, construction retentions, maintenance bonds and also a working capital limit of \$3.5 million to meet day to day needs. Cash and Investment balances in the planning period are projected to be in a strong position around the \$333.2 million mark by 2021/22. It is worth noting that this is after delivering an average annual capital works program of \$47.0 million (total over 5 years of \$235.1 million) and repayments of existing loans of \$13.9 million, with no new borrowing over the planning period. This is however based number of projections such as the demand for housing will be strong over the next four years and will deliver land sales revenue from Council's joint venture development of \$135.6 million, capital grants from state and federal sources of \$42.23 million and also \$83.30 million cash contributions from developers. These estimates while quite significant are nevertheless based on the continuing trend the Council has experienced over the last few years.

5.0 CAPITAL EXPENDITURE

Capital expenditure refers to Council's expenditure in constructing, renewing, expanding or upgrading its physical assets (infrastructure, facilities etc.) to meet the community's service needs. Capital expenditure is added to Council's non-current assets value on the Statement of Financial Position at the end of the financial year, and represents a significant component of council's annual cash outflows.

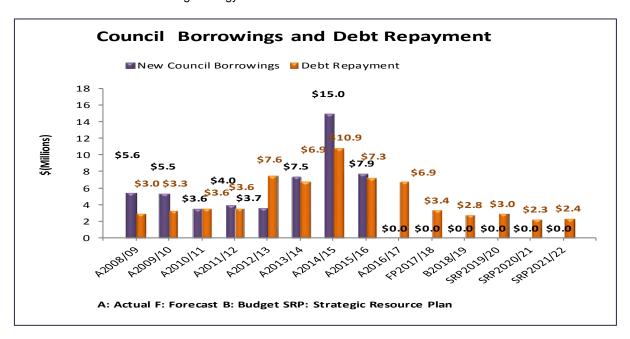
Council's Strategic Resource Plan ensures that a significant proportion of cash flow from operating activities is directed to the capital works program over the next 4 years.



An extensive capital works program of over \$235.1million is proposed over the next 5 year period, from 2017/2018 to 2021/22. The 2018/19 Capital expenditure of \$77.1 million includes carry forward works of \$11.8 million from 2017/18. Over the 5 years amounts to an average capital expenditure of around \$47.0 million each year. The capital works program is funded from general rate revenue, developer contributions, capital contributions and asset sales.

6.0 Borrowings

There is no new borrowings envisaged for the period from 2018/19 to 2021/22 in this strategic resource plan. The Council also plans to repay approximately \$13.9 million of maturing debt from internally generated funds. This is in line with the Council's borrowing strategy.



7.0 NON FINANCIAL RESOURCES

In determining the long term financial strategy, the Council has paid due consideration to the need for increasing the level of non financial resources each year such as additional staff numbers, plant, furniture and equipment, facilities and infrastructure that are required to service the growing demand for services in the planning period.

	Strategic Resource Plan Projections					
Budgeted Statement of	Forecast	Budget	Proje	ctions		
Human Resources	2017/18	2018/19	2019/20	2020/21	2021/22	
	\$'000	\$'000	\$'000	\$'000	\$'000	
Staff Expenditure						
Employee Costs - Operating	52,349	58,166	61,219	64,586	68,138	
Employee Costs - Capital						
Total Staff Costs	52,349	58,166	61,219	64,586	68,138	
Staff Numbers	FTE	FTE	FTE	FTE	FTE	
Total Staff Numbers (FTE)	588.0	600.0	612.8	624.8	634.2	

8.0 ASSUMPTIONS

Factors applied in the development of the financial forecasts are summarised below:

8.1 Cash Flow

For cash flow projection purposes, collection of revenues and payment of accounts are assumed to hold a pattern similar to previous years and close to 100% of the amount accrued in the year.

8.2 Consumer Price Index (CPI)

Consumer Price Index (CPI) over the planning period is projected at rates shown in the table below:

	2018/19	2019/20	2020/21	2021/22
CPI (projected)	2.25%	2.50%	2.50%	2.50%

8.3 Rates & Charges Income

Rates & charges Income are projected to increase during the next four years based on rate increases and growth in assessments:

	2018/19	2019/20	2020/21	2021/22
General Rate Increase	2.25%	2.50%	2.50%	2.50%

8.4 User Fees & Charges

Other fees and charges are expected to increase as per below.

	2018/19	2019/20	2021/22	2021/22
Other Fees & Charges	3.5%	3.5%	3.5%	3.5%

8.5 Developer Contributions

Developer cash and non cash contributions are projected as follows.

	2018/19	2019/20	2020/21	2021/22
Cash Contributions(\$ Millions)	26.9m	22.72m	19.57m	14.11m
Non Cash Contributions(\$ Millions)	\$47.09m	\$60.65m	\$61.45m	\$62.57m

8.6 Grants

Grants incomes are as outlined below.

	2018/19	2019/20	2020/21	2021/22
Grants Commission	\$15.55m	\$16.17m	\$16.82m	\$17.90m
Other Operating Grants	\$12.16m	\$12.50m	\$12.86m	\$13.23m
Capital Grants (\$ Millions)	\$10.35m	\$17.35m	\$7.18m	\$7.35m

8.7 Proceeds from Asset Sales

Significant asset sales revenue has been assumed for the planning period going forward. This includes property sales revenue from joint venture development agreements entered into by the Council, which will have significant positive cash flow impact on the Council finances over the long term. Asset sales figures shown below also includes sale of Council fleet.

	2018/19	2019/20	2020/21	2021/22
Assets Sales (\$ Millions)	\$32.64m	\$30.74m	\$31.68m	\$40.54m

8.8 Interest on Investments

Investment income is based on projected cash & investment balances available for investment each year. It is recognised that investment income will be based on the average cash funds available throughout the year for investment. This may vary significantly from the end of year cash balance at balance date shown in the Budgeted Cash Flow Statement and the Budgeted Balance Sheet. Investment income is grouped under other income in the operating statement.

	2018/19	2019/20	2020/21	2021/22
Interest income (\$ Millions)	\$2.73m	\$3.32m	\$3.72m	\$3.90m

8.9 Employee Costs

	2018/19	2019/20	2020/21	2021/22
EBA/WPI	2.5%	2.75%	3.0%	3.0%
Staff Oncosts	20%	20%	20%	20%

EBA – Enterprise Bargaining Agreement WPI- Wage Price Index

	2018/19	2019/20	2020/21	2021/22
Employee Numbers (EFT)	600.0	612.8	624.8	634.2

EFT – Equivalent Full-Time

8.10 General Expenditure

Specific cost forecasts have been used for significant non-discretionary expenditure items in 2016/17, where such information is presently available. The remaining general operating expenditure items are projected to increase as outlined below:

	2018/19	2019/20	2020/21	2021/22
Materials and Services	5.0%	3.5%	3.5%	3.5%

8.11 Capital Expenditure

The Capital works expenditure projections are based on Council's draft 10 year capital works program, reflecting works carried forward, committed future works, asset refurbishment works, plant replacement program and planned major projects.

	2018/19	2019/20	2020/21	2021/22
Capital Expenditure (\$ Millions)	\$77.10m	\$50.20m	\$37.25m	\$24.26m

8.12 Borrowing

	2018/19	2019/20	2020/21	2021/22
Total New Borrowings (\$ Millions)	nil	nil	nil	nil
Total Repayment (\$ Millions)	\$2.83m	\$2.97m	\$2.31m	\$2.40m

8.13 Cost of Assets Sold

Projected cost of assets sold year-by-year is based on the level of asset sales. The impact of asset revaluation is reflected in the written down value of assets sold.

	2018/19	2019/20	2020/21	2021/22
Written Down Value of Assets Sold (\$ Millions)	\$15.76m	\$13.13m	\$13.13m	\$11.87m

8.14 Depreciation

The Depreciation charges for the year take into account the impact of capital expenditure, disposals, contributed assets and expected asset life during for the planning period.

	2018/19	2019/20	2020/21	2021/22
Depreciation & Amortization (\$ Millions)	\$34.48m	\$35.97m	\$37.66m	\$39.50m

Budgeted Comprehensive Income Statement For the year ending 30 June 1.0

		S	trategic Resou	ırce Plan Proje	ctions
Budgeted Comprehensive	Forecast	Budget	Proje	ctions	
Income Statement	2017/18	2018/19	2019/20	2020/21	2021/22
Year Ended 30th June	\$'000	\$'000	\$'000	\$'000	\$'000
Income					
Rates and charges	105,563	114,474	127,232	140,936	157,051
Statutory fees and fines	5,295	5,185	5,368	5,555	5,750
User fees	9,887	9,687	10,026	10,377	10,740
Contributions - monetary	18,327	26,900	22,717	19,573	14,107
Contributions - non-monetary assets	62,000	47,088	60,652	61,451	62,573
Grants - Operating (recurrent)	19,795	27,224	28,163	29,154	30,185
Grants - Operating (non-recurrent)	833	479	510	522	530
Grants - Capital (non-recurrent)	11,199	10,349	17,348	7,175	7,354
Net gain on disposal of assets	14,706	16,878	17,209	18,153	28,273
Other income	5,838	4,674	4,181	4,701	5,464
Share of net P/Lof assoc. and joint ventures					
Total Income	253,444	262,938	293,406	297,597	322,027
Expenses					
Employee costs	52,349	58,166	61,219	64,586	68,138
Materials and services	66,458	69,507	71,941	74,458	77,064
Bad and doubtful debts	400	450	465	481	498
Depreciation and amortisation	29,417	34,484	35,966	37,663	39,500
Finance costs	961	785	812	840	869
Other expenses	5,876	6,230	8,060	9,525	10,922
Total Expenses	155,463	169,622	178,463	187,553	196,991
Surplus/(Deficit)	97,981	93,316	114,943	110,044	125,036
Other comprehensive income					
Items that will not be reclassified to surplus or deficit:					
Net revaluation increment/decrement	31,500	32,000	32,500	33,000	33,500
Share of other comprehensive Income of assoc. and Joint vent.					
Items that may be reclassified to surplus or deficit in future periods					
Total Comprehensive Result	129,481	125,316	147,443	143,044	158,536

Budgeted Balance SheetFor the year ending 30 June 2.0

For the year ending 30 June					
Balance Sheet		S	Strategic Reso	urce Plan Proje	ections
As at 30 June	Forecast	Budget	Proje	ections	
	2017/18	2018/19	2019/20	2020/21	2021/22
	\$'000	\$'000	\$'000	\$'000	\$'000
Current assets					
Cash and cash equivalents	126,652	141,287	193,511	255,642	333,239
Trade and other receivables	50,651	68,097	73,610	67,915	69,946
Other Financial assets					
Inventories	25	25	25	25	25
Non Current Assets held for resale	250	275	300	325	350
Other assets	15,000	16,000	17,000	18,000	19,000
Total current assets	192,578	225,684	284,446	341,907	422,560
Non-current assets					
Trade & other Receivables					
Property Plant & Equipment	1,954,988	2,043,862	2,130,498	2,214,438	2,290,152
Inventories	41	45	47	49	52
Investment property	7,000	7,500	7,500	8,000	8,500
Intangible assets	3,685	3,358	3,031	2,704	2,377
Other assets	1,410	1,425	1,440	1,450	1,475
Total non-current assets	1,967,124	2,056,189	2,142,516	2,226,641	2,302,556
Total Assets	2,159,702	2,281,873	2,426,961	2,568,548	2,725,116
Current liabilities					
Trade and other payables	10,750	11,100	11,200	11,350	11,100
Trust funds & deposits	2,151	2,238	2,291	2,345	2,399
Provisions	10,772	11,189	11,525	11,871	12,227
Interest-bearing loans and borrowings	2,826	2,967	2,306	2,402	2,502
Other current liabilities	_,0_0	_,551	_,,,,,	_,	_,
Total Current Liabilities	26,499	27,494	27,322	27,968	28,228
Non-current liabilities					
Provisions	2,202	2,227	2,073	2,073	2,023
Interest bearing loans & borrowings	15,947	12,980	10,674	8,272	5,770
Other non current liabilities	3,150	3,465	3,742	4,042	4,365
Total non current liabilities	21,299	18,672	16,489	14,387	12,158
Total Liabilities	47,798	46,165	43,811	42,354	40,385
Net Assets	2,111,904	2,235,708	2,383,151	2,526,195	2,684,731
Equity					
Accumulated surplus	1,160,771	1,217,122	1,289,572	1,354,327	1,436,745
Asset revaluation reserve	843,032	875,032	907,532	940,532	974,032
Other reserves	108,101	143,554	186,047	231,336	273,954
Total Equity	2,111,904	2,235,708	2,383,151	2,526,195	2,684,731

3.0 Budgeted Statement of Cash Flows

For the year ending 30 June

Tor the year chaing 50 same							
Budgeted Statement of Cash Flows		S	Strategic Resource Plan Projections				
As at 30 June	Forecast	Budget	Proje	ctions			
	2017/18	2018/19	2019/20	2020/21	2021/22		
	\$'000	\$'000	\$'000	\$'000	\$'000		
Cash flows from operating							
Receipts							
General rates	105,295	114,374	126,932	140,586	156,951		
Grants Income - Operating & Capital	31,827	38,052	46,021	36,851	38,419		
Interest	3,170	3,102	3,206	3,602	3,731		
User charges	15,010	14,777	15,139	15,677	16,585		
Contributions & Reimbursements	18,327	26,900	22,717	19,573	14,107		
Other revenue	3,633	2,695	2,745	2,848	3,127		
Total Receipts	177,262	199,900	216,760	219,137	232,920		
Payments							
Employee costs	51,460	57,724	61,037	64,240	67,832		
Contractor payments	40,488	42,583	43,981	45,461	47,026		
Other expenses	32,978	35,373	37,019	39,521	44,459		
Financing Costs							
Total Payments	124,926	135,680	142,037	149,222	159,317		
Net cash provided by operating activities	52,335	64,220	74,722	69,914	73,603		
Cash flows from investing activities		_					
Proceeds from sales of property, plant and							
equipment	29,826	32,635	31,315	32,275	31,063		
Payments for property, plant and equipment	-46,335	-77,096	-50,201	-37,249	-24,260		
PSP Rolling Credit Payments	-5,130	-1,511					
Not and the last of the last o	24 227	45.070	40.000	4.074	0.000		
Net cash used in investing activities	-21,637	-45,973	-18,886	-4,974	6,803		
Cash flows from financing activities							
Finance costs	-961	-785	-644	-503	-406		
Proceeds from borrowings							
Repayment of borrowings	-3,380	-2,826	-2,967	-2,306	-2,402		
Net Cash used in financing activities	-4,341	-3,611	-3,611	-2,809	-2,808		
Net increase in cash & cash equivalents	26,356	14,636	52,225	62,132	77,598		
Cash & equivalents at begining of year	100,296	126,652	141,287	193,511	255,642		
Cash & equivalents at 30 June	126,652	141,287	193,511	255,642	333,239		

Budgeted Capital Works Statement For the year ending 30 June 4.0

		St	trategic Resou	ırce Plan Proje	ctions
Budgeted Statement of Capital Works	Forecast	Budget	Proje	ctions	
For the years ending	2017/18	2018/19	2019/20	2020/21	2021/22
30th June	\$'000	\$'000	\$'000	\$'000	\$'000
Property					
Land	1,030	2,829	1,375		
Total Land	1,030	2,829	1,375		
Buildings & Building Improvements					
Buildings	6,810	30,044	18,058	5,467	650
Building Improvements					
Total Buildings	6,810	30,044	18,058	5,467	650
Total Property	7,841	32,873	19,433	5,467	650
Plant and equipment					
Plant, machinery and equipment	1,250	1,250	1,250		270
Fixtures, fittings and furniture	225	100	188	38	38
Computers and telecommunications	279	328	290	312	334
Library books	397	407	407	407	407
Total Plant and Equipment	2,151	2,085	2,135	757	1,049
Infrastructure		_			
Roads	16,527	17,158	18,777	26,199	18,427
Bridges	4,260	4,711	720	820	920
Drainage	735	44	274	274	274
Recreational, leisure and community facilities	10,274	16,672	5,442	1,323	2,308
Footpaths and Cycleways	1,305	1,305	1,150	1,405	250
Other infrastructure	3,242	2,248	2,270	1,003	382
Total infrastructure	36,343	42,139	28,634	31,025	22,561
Total capital works expenditure	46,335	77,096	50,201	37,249	24,260
Represented by:					
Asset renewal expenditure	16,314	5,773	3,492	5,553	1,561
New asset expenditure	19,718	52,521	35,541	26,978	11,66
Asset Upgrade expenditure	3,493	15,763	11,168	4,718	6,783
Asset expansion expenditure	6,810	3,039	0	0	4,25
Total capital works expenditure	46,335	77,096	50,201	37,249	24,260
Represented by:					
Grants Income	5,465	10,349	17,348	7,175	7,354
Developer Contributions	5,653	27,236	12,258	7,847	1,366
Funded from Operating Surplus	35,217	39,511	20,595	22,227	15,540
Total capital works expenditure	46,335	77,096	50,201	37,249	24,260

5.0 Budgeted Statement of Changes in Equity

For the year ending 30 June				
Budgeted Statement of Changes in Equity		Accumulated	Povaluation	Other
For the years ending	Total	Surplus	Reserve	Reserves
Tor the years chang	\$'000	\$'000	\$'000	\$'000
Year Ended 30th June 2019		\$ 000	Ψ 0 0 0	Ψ 0 0 0
		1,160,771	843,032	108,101
Balance at begining of the financial year Interest Income	2,111,904	-2,226	643,032	2,226
Comprehensive result	00.010	93,316		2,220
Net asset revaluation Increment/(decrement)	93,316	93,310	32.000	
Other PSP related Transfers	32,000		32,000	-1,512
Transfers for reserves	-1,512	25,859		-25,859
Transfers to Reserves		-60.598		60,598
Transfers to Reserves		00,000		00,000
Balance at end of Financial Year	2,235,708	1,217,122	875,032	143,554
Year Ended 30th June 2020				
Balance at begining of the financial year	2,235,708	1,217,122	875,032	143,554
Interest Income		-2,477		2,477
Comprehensive result	114,943	114,943		
Net asset revaluation Increment/(decrement)	32,500		32,500	
Impairment losses on revalued assets				
Other PSP related Transfers				
Transfers for reserves		13,790		-13,790
Transfers to Reserves		-53,806		53,806
Balance at end of Financial Year	2,383,151	1,289,572	907,532	186,047
Year Ended 30th June 2021				
Balance at begining of the financial year	2,383,151	1,289,572	907,532	186.047
Interest Income	2,000,101	-2.757	,	2,757
Comprehensive result	110,044	110,044		_,
Net asset revaluation Increment/(decrement)	33,000		33,000	
Transfers for reserves		9,126		-9,126
Transfers to Reserves		-51,658		51,658
Balance at end of Financial Year	2,526,195	1,354,327	940.532	231,336
Year Ended 30th June 2022	_,,,,	.,,		
Balance at begining of the financial year	2,526,195	1,354,327	940,532	231,336
Interest Income		-3,068		3,068
Comprehensive result	125,036	125,036		
Net asset revaluation Increment/(decrement)		120,000	33,500	
Other PSP related Transfers	33,500		33,500	
Transfers for reserves		5,466		-5,46
Transfers to Reserves		-45,017		-5,46i 45,01
Balance at end of Financial Year	2,684,731	1,436,745	974,032	273,954
Balance at end of Financial Tear	2,664,731	1,436,745	974,032	213,95

Budgeted Statement of Human ResourcesFor the year ending 30 June 6.0

Human Resources	2017/18	2018/19	2019/20	2020/21	2021/22
	\$'000	\$'000	\$'000	\$'000	\$'000
Staff Expenditure					
Employee Costs - Operating	52,349	58,166	61,219	64,586	68,138
Employee Costs - Capital					
Total Staff Costs	52,349	58,166	61,219	64,586	68,138
Staff Numbers	FTE	FTE	FTE	FTE	FTE
Total Staff Numbers (FTE)	588.0	600.0	612.8	624.8	634.2

Melton City Council – Strategic Resource Plan 2018/2019 to 2021/2022

Other Information

For the four years ended 30 June 2022

1. Summary of Planned Capital Works Expenditure

2018/19 Capital Works Plan

2018/19 Capital Works Plan Capital Works Area	2018/19 Approved Budget		Asset Expendi	ture Types			Summary of Fund	ling Sources	
	Budget	New	Renewal	Upgrade	Expansion	Council Funding	Reserve/DCP Funding	Other Contributions	Grants
		<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>	\$	<u>\$</u>	<u>\$</u>
Property									
Land									
PSP Council Funded Portion WIK/Lanc	930,407	930,407					930,407		
Diggers Rest Land	448,825	448,825					448,825		
Toolern Bus Interchange Land	1,450,000	1,450,000					1,450,000		
Total Land	2,829,232	2,829,232	-	-	-	-	2,829,232	-	•
Buildings									
Civic Centre Redevelopment	6,200,000	6,200,000					6,200,000		
**Melton Recycling Facility Improvements	1,063,095	1,063,095				671,595	0,200,000		391,500
Brookside Preschool Centre	10,000	1,000,000		10,000		10,000			001,000
Diggers Rest Bowling Club	10,000			.0,000	10,000	8,000		2,000	
Recreation Facilities Female Change Room Upgrade	700,000	700,000			-,,,,,,,,	600,000		,	100,000
Plumpton Aquatic & Leisure Centre	3,000,000	3,000,000				· ·	3,000,000		
Melton Pistol Club structures	200,000	200,000				175,000		25,000	
CapEx Program Building Component Renewals	700,000		700,000			643,957			56,043
Melton Bowling Club Club Room Extensior	60,000				60,000	60,000			
** Burnside Comm CentreStage Incl Seniors Venue	397,886				397,886	397,886			
**Scouts Activity Centre Burnside	237,565	237,565							237,565
Melton Central Community Hub (White House)	2,685,000	2,685,000				1,685,000			1,000,000
Fraser Rise Children's and Community Centre	4,000,000	4,000,000					3,400,000		600,000
Aintree Children's and Community Centre	2,580,000	2,580,000					2,580,000		
Toilet facility at Tentenfield Park, Burnside Heic Total Buildings	200,000	200,000	700.000	40.000	467,886	200,000 4,451,438	45 400 000	27.000	2,385,108
Total Buildings	22,043,546	20,865,660	700,000	10,000	467,886	4,451,438	15,180,000	27,000	2,385,108
Total Property	24,872,778	23,694,892	700,000	10,000	467,886	4,451,438	18,009,232	27,000	2,385,108
DI 4 15 1									
Plant and Equipment									
Vehicles Cost									
Plant Purchases/Replacement	1,250,000	1,250,000					1,250,000		
Total Vehicles Cost	1,250,000	1,250,000	-	-	-	-	1,250,000	-	-
Furniture									
Furniture & Equipment	100,000	75,000	25,000			100,000			
Total Furniture	100,000	75,000	25,000	-	-	100,000	-	-	•
IT Equipment									
Annual Computer Replacement Project	328,070		102,200	225,870		328.070			
Total IT Equipment	328,070		102,200	225,870	_	328,070	_	_	
Total II Equipment	320,010		102,200	223,010		320,010		_	
Library Books									
Library Collection	385,000	385,000				385,000			
Premier's Reading Challenge	22,000	22,000				,			22,000
Total Library Books	407,000	407,000	-	-	-	385,000	-	-	22,000
Total Plant and Equipment	2,085,070	1,732,000	127,200	225,870	_	813,070	1,250,000	_	22,000
Total Flant and Equipment —	2,005,070	1,732,000	127,200	223,010			1,230,000		- 22,000
Infrastucture									
Roads				10.0		40			
DDA Works	40,000			40,000 80,000		40,000 80,000			
	80,000			an unu					
Shared/Bicycle Paths Construction Program New Footpaths Construction Program	150,000	150,000		00,000		150,000			

2018/19 Capital Works Plan

	2018/19								
Capital Works Area	Approved		Asset Expendi	turo Typos			Summary of Fund	ding Sources	
	Budget		Asset Expendi	ture Types				aing Sources	
		New	Renewal	Upgrade	Expansion	Council Funding	Reserve/DCP Funding	Other Contributions	Grants
		\$	\$	\$	\$	\$	\$	\$	\$
Traffic Management Devices Program	320,000	•	-	320,000	-	320,000	*	-	-
**Road Safety Around Schools	75,767			75,767		75,767			
Major Traffic Management Upgrade Program	330,000			330,000		330,000			
PSP Council Funded Portion WIK/Lanc	355,718	355,718				355,718			
Streetscape Improvements	2,500,000	2,500,000	0.444.000			2,500,000			=00.0=1
** Road Rehabilitation Program	2,111,980		2,111,980	4.500.004		1,342,006			769,974
** Melton Town Centre Streetscape Upgrade ** Hume Drive Duplication (Stage 1)	4,582,881 1,496,692	1,496,692		4,582,881		2,382,881 581,579			2,200,000 915,113
Toolern Ferris Road Widening	550,000	550,000				361,379	550,000		913,113
Pedestrian Crossing Taylors Road, Gourlay Roac	50,000	50,000				50.000	330,000		
Pedestrian Level Crossing Upgrades	3,151,000	3,151,000				30,000	3,151,000		
Taylors Rd (West Botanical Dr to West City Vista)	50,000	0,101,000		50,000			50,000		
Tarletons Road	550,000			550,000		550,000			
**City Vista Court	284,126	284,126		·		284,126			
Minns Road and Coburns Road Intersection	50,000	50,000				50,000			
City Vista Dr Pedestrian Signals	30,000	30,000					30,000		
Ferris Rd Hollingsworth Dr Signalised Intersectior	400,000	400,000					400,000		
Total Roads	17,158,164	9,017,536	2,111,980	6,028,648	-	9,092,077	4,181,000	-	3,885,087
Drainage									
**Underground Drainage/Flood Protection Works	44,236			44,236		44,236			
Total Drainage	44,236		-	44,236	-	44,236		-	-
3-	,			,		,			
Bridges									
**Westwood Drive Bridge	4,591,149	4,591,149				4,591,149			
Bridge Rehabilitation Program	120,000		120,000			120,000			
Total Bridges	4,711,149	4,591,149	120,000	-	•	4,711,149	•	-	•
Recreation									
Equestrian Park Arena	60,850		60,850			60,850			
Morton Homestead	40,000	40,000	00,030			40,000			
Melton Bowlings Greens Restoration	80,000	80,000				80,000			
**Kurunjang Community Pavilion Extension	2,306,392	2,306,392				53,555			2,306,392
Cricket Net Refurbishment Program	120,000	,,,,,,,,	120,000			120,000			,,
Mcpherson Park Oval Pavilion Additional Refurt	45,000		45,000			45,000			
Tennis Court Upgrade	208,000		208,000			208,000			
Toolern Hub Bridge Road Reserve Athletics Fa	5,000				5,000	5,000			
Taylors Hill West PSP-2 Senior Football / Cricket	8,000,000			8,000,000		8,000,000			
Ball Protection Fencing Program	43,000	0.000.000	43,000			43,000			4 000 000
Macpherson Park Redevelopment	6,280,000	6,280,000		707 770		5,280,000			1,000,000
**Hannah Watts Park Upgrade **Allenby Road Reserve Upgrade	797,773			797,773		797,773			
**Bill Cahill Reserve Upgrade	285,078 270,156			285,078 270,156		285,078 270,156			
**Arnolds Creek Playspace	285,078	285.078		270,130		270,130	285,078		
**City Vista Sporting Ovals Courts & Pavilion	2,758,750	2,758,750					2,258,750		500,000
Caroline Springs Hockey Club Storage	11,500	_,, 55,, 56		11,500		11,500	2,200,.00		222,300
Installation/Relocation Football GoalsBoronia Res	10,000			10,000		10,000			
**Caroline Springs Leisure Centre & Tennis Comple>	2,565,701				2,565,701	2,565,701			
Eyensbury Stage Active Open Space	500,000	500,000					500,000		
Total Recreation	24,672,278	12,250,220	476,850	9,374,507	2,570,701	17,822,058	3,043,828		3,806,392
Other Assets									
Playground Replacement Program	150,000		150,000	+		150,000		1	
CapEx Program New Emrg Mngmt Infrastructure	40,000		130,000	40.000		40.000			
Light Up Lake Caroline	450,000	450,000		40,000		200,000			250,000
Street Lighting Improvement Program	20,000	430,000		20,000		20,000		1	200,000

2018/19 Capital Works Plan

	2018/19								
Capital Works Area	Approved Budget		Asset Expendi	ture Types			Summary of Fund	ling Sources	
		New	Renewal	Upgrade	Expansion	Council Funding	Reserve/DCP Funding	Other Contributions	Grants
		\$	\$	\$	\$	\$	\$	\$	\$
Relocation of CS RSL War Memorial	40,000		40,000			40,000			
**Weir View Park and Wetlands	655,679	655,679					655,679		
Caroline Springs Front Lake Fountair	60,000	60,000				60,000			
Total Other Assets	1,415,679	1,165,679	190,000	60,000	-	510,000	655,679	-	250,00
FootPaths & Cycleways									
Footpaths Maintenance/Replacement	1,150,000		1,150,000			1,150,000			·
Footpath Extensions	-								
Total FootPaths & Cycleways	1,150,000	-	1,150,000	-	-	1,150,000	-	-	-
Renewal Capital Expenditure									
Parks & Open Space Structural Renewa	50,000		50,000			50,000			
Parks Playgrounds and Furniture	100,000		100,000			100,000			
Parks and Reserve Fencing	100,000		100,000			100,000			
Synthetic Field Maintenance	120,000		120,000			120,000			
Soft Fall/ Soft PathRenewal	25,000		25,000			25,000			
Parks & Open Space Lighting Renewal Program	50,000		50,000			50,000			
Irrigation System Renewal Program	210,000		210,000			210,000			
Non Active Open Space Lighting Renewal/Maintenance	80,000		60,000	20,000		80,000			
** Refurbishment Public Conveniences	152,042		152,042			152,042			
Unallocated Recurrent Budget	10,000		10,000			10,000			
Total Renewal Capital Expenditure	897,042	-	877,042	20,000	-	897,042	-	-	•
Public Art Projects									
Public Art Rehabilitation Program	20,000		20,000			20,000			
Public Art Installation	70,000	70,000					70,000		
Total Public Art Projects	90,000	70,000	20,000	-	-	20,000	70,000	-	-
Fotal Infrastructure	50,138,548	27,094,584	4,945,872	15,527,391	2,570,701	34,246,562	7,950,507	-	7,941,47
Fotal Capital works	77,096,396	52,521,476	5,773,072	15,763,261	3,038,587	39,511,070	27,209,739	27,000	10,348,58

**Council Works Operating/Maintenance	1,999,827		1,448,962	549,365	1,500	-
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Capital Works Area	2019/20 Approved Budget	As	set Expen	diture Type	es	Summ <u>a</u>	ry of Funding	Sources
		New	Renewal	Upgrade	Expansion	Council Funding	Reserve/DCP Funding	Grants
Property		11011	Renewal	opgrade	Expansion	runung	runung	Grants
Land Shoqaki Drive: Ferris Road to Mount Cottrell Road	1,350,000	1,350,000					1,350,000	
Parkland subdivided	25,000	25,000				25,000		
Total Land	1,375,000	1,375,000	0	0	0	25,000	1,350,000	0
Buildings Civic Centre Redevelopment	9.400.000	9,400,000				7.900.000	1,500,000	
Hillside Recreation Reserve	171,047	171,047	4 070 000			171,047	1,000,000	
CapEx Program Building Component Renewals Melton Central Community Hub (White House)	1,076,000 863,736	863,736	1,076,000			1,076,000 863,736		
Fraser Rise Children's and Community Centre Aintree Children's and Community Centre	1,796,583 3,559,985	1,796,583 3,559,985				1,796,583 3,559,985		
Melton Township Indoor Sports Stadium Design Caroline Springs Lake Public Toilet	950,260 180,000	950,260 180,000				950,260 180,000		
Melton Bowling Club Toilets Upgrade	60,000	-	4 000 000	60,000		60,000	4 500 000	
Total Buildings	18,057,611	16,921,611	1,076,000	60,000	0	16,557,611	1,500,000	0
Total Property	19,432,611	18,296,611	1,076,000	60,000	0	16,582,611	2,850,000	0
Plant & Equipment								
Vehicles Capital Cost								
Plant Purchases/Replacement Total Vehicles Capital Cost	1,250,000 1,250,000	1,250,000 1,250,000	0	0	0	0	1,250,000 1,250,000	0
Furniture								
Furniture & Equipment	188,000	188,000				188,000		
Total Furniture	188,000	188,000	0	0	0	188,000	0	0
IT Equipment Annual Computer Replacement Project	289,895		289,895			289,895		
Total IT Equipment	289,895	0		0	0	289,895	0	0
Library Books								
Library Collection Premier's Reading Challenge	385,000 22.000	385,000 22,000				385,000		22,000
Total Library Books	407,000	407,000	0	0	0	385,000	0	22,000
Total Plant and Equipment	2,134,895	1,845,000	289,895	0	0	862,895	1,250,000	22,000
Infrastructure								
Roads DDA Works	40,000			40,000		40,000		
Shared/Bicycle Paths Construction Program Kerb & Channel Rehabilitation	400,000 200,000		200,000	400,000		400,000 200,000		
Traffic Management Devices Program Road Safety Around Schools	700,000 75,767			700,000 75,767		700,000 75,767		
Major Traffic Management Upgrade Program Cambrian Way	500,000 236,772	236,772		500,000		500,000 236,772		
Streetscape Improvements	473,544	230,772	473,544			473,544		
Road Rehabilitation Program Bus Stop Works Program	3,002,242 45,000	45,000		3,002,242		2,232,268 45,000		769,974
Caroline Springs Blvd Intersection Rockbank Middle Melton Town Centre Streetscape Renewal	1,894,174 25,900	1,894,174	25,900			1,894,174 25,900		
Taylors Rd (West Botanical Dr to West City Vista)						20,000	0.040.000	
	6,342,838	220 772		6,342,838		220 772	6,342,838	
Unitt St Roundabout Bulmans Road	236,772 331,480	236,772 331,480		6,342,838		236,772 331,480	6,342,838	
	236,772			6,342,838			6,342,838	
Bulmans Road Tarletons Road Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection	236,772 331,480 917,985 1,420,631 100,000	331,480 917,985 1,420,631 100,000		6,342,838		331,480 917,985 1,420,631 100,000	0,342,638	
Bulmans Road Tarletons Road Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection City Vista Court City Vista Dr Pedestrian Signals	236,772 331,480 917,985 1,420,631 100,000 378,835 190,000	331,480 917,985 1,420,631 100,000 378,835 190,000		6,342,838		331,480 917,985 1,420,631		
Bulmans Road Tarletons Road Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection City Vista Court City Vista Dr Pedestrian Signals Ferris Rd Hollingsworth Dr Signalised Intersection Narrow Roads Indented Parking BayS	236,772 331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 65,000	331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 65,000		6,342,838		331,480 917,985 1,420,631 100,000 378,835 190,000 65,000	800,000	
Bulmans Road Tarletons Road Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection City Vista Court City Vista Dr Pedestrian Signals Ferris Rd Hollingsworth Dr Signalised Intersection Narrow Roads Indented Parking BayS Taylors Road (west of Muscat Ave)	236,772 331,480 917,985 1,420,631 100,000 378,835 190,000 800,000	331,480 917,985 1,420,631 100,000 378,835 190,000 800,000		6,342,838		331,480 917,985 1,420,631 100,000 378,835 190,000		
Bulmans Road Tarletons Road Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection City Vista Court City Vista Dr Pedestrian Signals Ferris Rd Hollingsworth Dr Signalised Intersection Narrow Roads Indented Parking BayS	236,772 331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 65,000 200,000	331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 65,000 200,000	699,444			331,480 917,985 1,420,631 100,000 378,835 190,000 65,000 200,000		769,974
Bulmans Road Tarletons Road Station Road and Brooklyn Road intersection Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection City Vista Court City Vista Dr Pedestrian Signals Ferris Rd Hollingsworth Dr Signalised Intersection Narrow Roads Indented Parking BayS Taylors Road (west of Muscat Ave) Tayors Road (west of Conrad Terrace) Total Roads Drainage	236,772 331,480 917,985 1,420,631 100,000 378,835 190,000 65,000 200,000 200,000 18,776,940	331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 200,000 200,000 7,016,649	699,444			331,480 917,985 1,420,631 100,000 378,835 190,000 65,000 200,000 200,000 10,864,128	800,000	769,974
Bulmans Road Tarletons Road Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection City Vista Court City Vista Dr Pedestrian Signals Ferris Rd Hollingsworth Dr Signalised Intersection Narrow Roads Indented Parking BayS Taylors Road (west of Muscat Ave) Tayors Road (west of Muscat Are) Total Roads Drainage WSUDWater Sensitive Urban Design Program Underground Drainage/Flood Protection Works	236,772 331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 200,000 200,000 18,776,940	331,480 917,985 1,420,631 100,000 378,835 190,000 65,000 200,000 7,016,649	699,444			331,480 917,985 1,420,631 100,000 378,835 190,000 65,000 200,000 10,864,128	800,000	769,974
Bulmans Road Tarletons Road Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection City Vista Court City Vista Dr Pedestrian Signals Ferris Rd Hollingsworth Dr Signalised Intersection Narrow Roads Indented Parking BayS Taylors Road (west of Muscat Ave) Tayors Road (west of Conrad Terrace) Total Roads Drainage WSUDWater Sensitive Urban Design Program	236,772 331,480 917,985 1,420,631 100,000 378,835 190,000 65,000 200,000 200,000 18,776,940	331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 65,000 200,000 7,016,649	699,444	11,060,847	0	331,480 917,985 1,420,631 100,000 378,835 190,000 65,000 200,000 200,000 10,864,128	800,000	769,974
Bulmans Road Tarletons Road Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection City Vista Court City Vista Dr Pedestrian Signals Ferris Rd Hollingsworth Dr Signalised Intersection Narrow Roads Indented Parking BayS Taylors Road (west of Muscat Ave) Tayors Road (west of Conrad Terrace) Total Roads Drainage WSUDWater Sensitive Urban Design Program Underground Drainage/Flood Protection Works Culverts/Open Channels Construction Program Total Drainage	236,772 331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 200,000 200,000 18,776,940	331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 65,000 200,000 200,000 7,016,649		11,060,847	0	331,480 917,985 1,420,631 100,000 378,835 190,000 200,000 200,000 10,864,128	800,000 7,142,838	769,974
Bulmans Road Tarletons Road Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection City Vista Court City Vista Dr Pedestrian Signals Ferris Rd Hollingsworth Dr Signalised Intersection Narrow Roads Indented Parking BayS Taylors Road (west of Muscat Ave) Tayors Road (west of Conrad Terrace) Total Roads Drainage WSUDWater Sensitive Urban Design Program Underground Drainage/Flood Protection Works Culverts/Open Channels Construction Program Total Drainage Bridges Bridges Bridgeworks Pedestrian	236,772 331,480 917,985 1,420,631 100,000 378,835 190,000 65,000 200,000 200,000 18,776,940 150,000 44,236 80,000 274,236	331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 65,000 200,000 200,000 7,016,649	0	11,060,847 0	0	331,480 917,985 1,420,631 100,000 378,835 190,000 200,000 200,000 10,864,128 150,000 44,236 80,000 274,236	800,000 7,142,838	769,974 0
Bulmans Road Tarletons Road Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection City Vista Court City Vista Dr Pedestrian Signals Ferris Rd Hollingsworth Dr Signalised Intersection Narrow Roads Indented Parking BayS Taylors Road (west of Muscat Ave) Tayors Road (west of Muscat Ave) Tayors Road (west of Conrad Terrace) Total Roads Drainage WSUDWater Sensitive Urban Design Program Underground Drainage/Flood Protection Works Culverts/Open Channels Construction Program Total Drainage Bridges Bridgeworks Pedestrian Bridge Rehabilitation Program Pedestrian Bridge Illawong/Isabella	236,772 331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 200,000 200,000 18,776,940 150,000 44,236 80,000 274,236 300,000 120,000 300,000	331,480 917,985 1,420,631 100,000 378,835 190,000 65,000 200,000 7,016,649 150,000 44,236 80,000 274,236	120,000	11,060,847	0	331,480 917,985 1,420,631 100,000 378,835 190,000 65,000 200,000 10,864,128 150,000 44,236 80,000 274,236	800,000 7,142,838 0	0
Bulmans Road Tarletons Road Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection City Vista Court City Vista Dr Pedestrian Signals Ferris Rd Hollingsworth Dr Signalised Intersection Narrow Roads Indented Parking BayS Taylors Road (west of Muscat Ave) Tayors Road (west of Muscat Ave) Tayors Road (west of Conrad Terrace) Total Roads Drainage WSUDWater Sensitive Urban Design Program Underground Drainage/Flood Protection Works Culverts/Open Channels Construction Program Total Drainage Bridge Bridgeworks Pedestrian Bridge Rehabilitation Program	236,772 331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 200,000 200,000 18,776,940 150,000 44,236 80,000 274,236	331,480 917,985 1,420,631 100,000 378,835 190,000 65,000 200,000 7,016,649 150,000 44,236 80,000 274,236	0	11,060,847	0	331,480 917,985 1,420,631 100,000 378,835 190,000 200,000 200,000 10,864,128 150,000 44,236 80,000 274,236	800,000 7,142,838	0
Bulmans Road Tarletons Road Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection City Vista Court City Vista Dr Pedestrian Signals Ferris Rd Hollingsworth Dr Signalised Intersection Narrow Roads Indented Parking BayS Taylors Road (west of Muscat Ave) Tayors Road (west of Muscat Ave) Tayors Road (west of Conrad Terrace) Total Roads Drainage WSUDWater Sensitive Urban Design Program Underground Drainage/Flood Protection Works Culverts/Open Channels Construction Program Total Drainage Bridges Bridgeworks Pedestrian Bridge Rehabilitation Program Pedestrian Bridge Illawong/Isabella Total Bridges Recreation	236,772 331,480 917,985 1,420,631 100,000 378,835 190,000 65,000 200,000 200,000 18,776,940 150,000 44,236 80,000 274,236 300,000 120,000 300,000 720,000	331,480 917,985 1,420,631 100,000 378,835 190,000 65,000 200,000 7,016,649 150,000 44,236 80,000 274,236	120,000	11,060,847	0	331,480 917,985 1,420,631 100,000 378,835 190,000 200,000 200,000 10,864,128 150,000 44,236 80,000 274,236	800,000 7,142,838 0	0
Bulmans Road Tarletons Road Tarletons Road Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection City Vista Court City Vista Dr Pedestrian Signals Ferris Rd Hollingsworth Dr Signalised Intersection Narrow Roads Indented Parking BayS Taylors Road (west of Muscat Ave) Tayors Road (west of Conrad Terrace) Total Roads Drainage WSUDWater Sensitive Urban Design Program Underground Drainage/Flood Protection Works Culverts/Open Channels Construction Program Total Drainage Bridges Bridgeworks Pedestrian Bridge Rehabilitation Program Pedestrian Bridge Illawong/Isabella Total Bridges Recreation Sportsground Furniture Renewal Program Reserve Shelter Shade Program	236,772 331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 65,000 200,000 200,000 44,236 80,000 274,236 300,000 120,000 300,000 720,000	331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 200,000 200,000 7,016,649 150,000 44,236 300,000 274,236	120,000	11,060,847	0	331,480 917,985 1,420,631 100,000 378,835 190,000 200,000 200,000 10,864,128 150,000 44,236 80,000 274,236 300,000 120,000 720,000	800,000 7,142,838 0	0
Bulmans Road Tarletons Road Station Road and Brooklyn Road intersection Taylors Rd and Westwood Dr Intersection City Vista Court City Vista Dr Pedestrian Signals Ferris Rd Hollingsworth Dr Signalised Intersection Narrow Roads Indented Parking BayS Taylors Road (west of Muscat Ave) Tayors Road (west of Muscat Ave) Tayors Road (west of Conrad Terrace) Total Roads Drainage WSUDWater Sensitive Urban Design Program Underground Drainage/Flood Protection Works Culverts/Open Channels Construction Program Total Drainage Bridges Bridgeworks Pedestrian Bridge Rehabilitation Program Pedestrian Bridge Illawong/Isabella Total Bridges Recreation Sportsground Furniture Renewal Program	236,772 331,480 917,985 1,420,631 100,000 378,835 190,000 800,000 200,000 200,000 18,776,940 150,000 274,236 300,000 120,000 300,000 720,000	331,480 917,985 1,420,631 100,000 378,835 190,000 65,000 200,000 200,000 7,016,649 150,000 44,236 80,000 274,236	120,000	11,060,847	0	331,480 917,985 1,420,631 100,000 378,835 190,000 200,000 200,000 10,864,128 150,000 44,236 80,000 274,236	800,000 7,142,838 0	769,974 0

2019/2020 Capital Works Plan

Capital Works Area	2019/20 Approved							
	Budget	As	set Expen	diture Type	es	Summa	ry of Funding	Sources
		N	B		F	Council	Reserve/DCP	0
Cricket Not Refurbishment Brogram	120,000	New 120.000	Renewal	Upgrade	Expansion	Funding 120,000	Funding	Grants
Cricket Net Refurbishment Program Sports Facilities & Ground Lighting Maintenance Program	100,000	120,000	100,000			100,000		
Tennis Court Upgrade	208,000	208,000	100,000			208,000		
Ball Protection Fencing Program	44,000	44,000				44,000		
Passive Reserves Lighting Program	600,000	600,000				600,000		
Burnside Recreational Reserve modifications	142,539	142,539				142,539		
Macpherson Park Redevelopment	2,177,967	2,177,967				2,177,967		
Sports Pavilion Kitchen Upgrade Program	100,000	100,000				100,000		
City Vista Sporting Ovals Courts & Pavilion	195,043	195,043				195,043		
Caroline Springs Hockey Club Storage	10,000	10,000				10,000		
Eyensbury Stage Active Open Space	925,389	925,389					925,389	
Hillside Reserve Weather Protection & Paving	100,000	100,000				100,000		
Brookside Sports Pavillion Air Conditioning & Heating	20,000 5,000	20,000				20,000		
Bridge Rd Sporting Complex Storage Facilities Diggers Rest Bowling Club Outdoor Shade	5,000 8,000	5,000 8,000				5,000 8,000		
Caroline Springs Hockey Club Storage Facilities	10.000	10,000				10,000		
Replacement of fence at Melton Equestrian Park	60.850	60,850				60,850		
Fencing around grounds	30,000	30,000				30,000		
New Pavilion Flooring	7,600	7,600				7,600		
Kitchen upgrade at MacPherson Park Pavilion	30,000	30,000				30,000		
Burnside Reserve Informal Training Space	50,000	50,000				50,000		
otal Recreation	5,442,461	5,242,948	152,000	47,513	0	4,517,072	925,389	
Other Assets								
Minor Capital Works	120,000	120,000				120,000		
Playground Replacement Program	150,000	150,000				150,000		
CapEx Program New Emrg Mngmt Infrastructure	40,800	40,800				40,800		
Street Lighting Improvement Program	150,000	150,000 536,620				150,000		536,6
Traffic School Total Other Assets	536,620 997,420	997,420	0	0	0	460,800	0	536.6
		001,120		·	J	100,000		
FootPaths & Cycleways								
Footpaths Maintenance/Replacement	1,155,000		1,155,000			1,155,000		
Footpath Construction	250,000	250,000				250,000		
otal FootPaths & Cycleways	1,405,000	250,000	1,155,000	0	0	1,405,000	0	
Renewal Capital Expenditure								
Parks & Open Space Structural Renewal	52,000	52,000				52,000		
Parks Playgrounds and Furniture	100,000	100,000				100,000		
Parks and Reserve Fencing	100,000	100,000				100,000		
Synthetic Field Maintenance	105,000	105,000				105,000		
Soft Fall/ Soft PathRenewal	25,000	25,000				25,000		
Parks & Open Space Lighting Renewal Program	60,000	60,000				60,000		
Irrigation System Renewal Program	220,000	220,000				220,000		
Non Active Open Space Lighting Renewal/Maintenance	50,000	50,000				50,000		
CapEx Program Refurbishment Public Conveniences	155,082	155,082 30,600				155,082 30,600		
CapEx Program Timber Sports Floor Surface Renewals otal Renewal Capital Expenditure	30,600 897,682	897,682	0	0	0	897,682	0	
otal Renewal Capital Experiulture	097,002	097,002			U	091,002	U	
Public Art Projects								
Public Art Rehabilitation Program	30,000	30,000				30,000		
Public Art Installation	90,000	90,000					90,000	
otal Public Art Projects	120,000	120,000	0	0	0	30,000	90,000	
Fotal Infrastructure	28,633,739	15,398,935	2,126,444	11,108,360	0	19,168,918	8,158,227	1,306,
Projected Future Grants / Council Funding Adjustment						- 16,019,406		16,019,4
Total Capital works	50 201 245	35,540,546	3 /102 330	11 168 360	0	20,595,018	12.258.227	17,348,0

2020/2021 Capital Works Plan

Capital Works Area	2020/21 Approved Budget	A	sset Expend	iture Types		Summary of Funding Sources			
						Council	Reserve/DCP		
Property		New	Renewal	Upgrade	Expansion	Funding	Funding	Grants	
Buildings Civic Centre Redevelopment	3,020,000	3,020,000				3,020,000			
CapEx Program Building Component Renewals Toolern PSP Community Hub	1,000,000	587,166	1,000,000			1,000,000	507.400		
Fraser Rise Children's and Community Centre	587,166 128,000	128,000				128,000	587,166		
Aintree Children's and Community Centre Toolern Multipurpose Community Centre Hub	190,690 391,444	391,444				190,690	391,444		
Bridge Road Sports Precinct Oval Design Total Buildings	150,000 5,467,300	150,000 4,467,300	1,000,000	-	-	150,000 4,488,690	978,610		
-				-	-				
Total Property	5,467,300	4,467,300	1,000,000	-	-	4,488,690	978,610		
Plant & Equipment Furniture									
Furniture & Equipment Total Furniture	38,000 38,000	38,000 38,000		-		38,000 38,000	-		
	38,000	38,000	-	-	-	36,000	-		
IT Equipment Annual Computer Replacement Project	311,720		311,720			311,720			
Total IT Equipment	311,720	-	311,720	-	-	311,720	-		
Library Books Library Collection	385,000	385,000				385,000			
Premier's Reading Challenge Total Library Books	22,000 407,000		-	-	-	385,000	-	22,00 22,00	
							•		
Total Plant and Equipment	756,720	445,000	311,720	-		734,720		22,00	
Infrastructure									
Roads DDA Works	40,000			40,000		40,000			
Shared/Bicycle Paths Construction Program Kerb & Channel Rehabilitation	400,000 100,000		100,000			400,000 100,000			
Traffic Management Devices Program Road Safety Around Schools	500,000 75,767			500,000 75,767		500,000 75,767			
Major Traffic Management Upgrade Program Streetscape Improvements	500,000 2,841,261		2,841,261	500,000		500,000 2,841,261			
Road Rehabilitation Program	3,002,242		2,041,201	3,002,242		2,232,268		769,97	
Bus Stop Works Program Taylors Road & Sinclair Road Intersection	45,000 2,903,820	2,903,820				45,000	2,903,820		
Exford Rd & Greigs Rd Intersection Caroline Springs Blvd intersection the Crossing	568,252 1,894,174					1,894,174	568,252		
Melton Town Centre Streetscape Renewal Hume Drive Duplication (Stage)	25,900 200.000		25,900	200,000		25,900 200,000			
Toolern Pedestrian Rail Underpass	96,268	96,268		200,000		•	96,268		
Bulmans Road Taylors Rd and Westwood Dr Intersection	4,500,000 1,894,174	1,894,174				4,500,000 1,894,174			
Brooklyn Road Boundary Road	852,378 1,800,000					852,378 1,800,000			
Shogaki Drive: Ferris Road to Mount Cottrell Road Blackhill Rd (Stage)	3,300,000 660,000					660,000	3,300,000		
Total Roads	26,199,236	18,514,066	2,967,161	4,718,009	-	18,560,922	6,868,340	769,97	
Drainage	450.000	450.000				450.000			
WSUDWater Sensitive Urban Design Program Underground Drainage/Flood Protection Works	150,000 44,236	44,236				150,000 44,236			
Culverts/Open Channels Construction Program Total Drainage	80,000 274,236	80,000 274,236	_	-	-	80,000 274,236	-		
Bridges									
Bridgeworks Pedestrian Bridge Rehabilitation Program	300,000 120,000	300,000	120,000			300,000 120,000			
Pedestrian Bridge Illawong/Isabella	400,000	400,000	120,000	-	_	400,000 820,000			
Fotal Bridges	820,000	700,000	120,000	-	-	820,000	-		
Recreation Sportsground Furniture Renewal Program	54,000		54,000			54,000			
Cricket Net Refurbishment Program Sports Facilities & Ground Lighting Maintenance Pr	120,000 100,000		100,000			120,000 100,000			
Tennis Court Upgrade Toolern Playing Fields(Hub)	200,000 203,996	200,000				200,000 203,996			
Ball Protection Fencing Program	45,000 600,000	45,000				45,000 600,000			
Passive Reserves Lighting Program Total Recreation	1,322,996	1,168,996	154,000	-	-	1,322,996	-		
Other Assets Playground Replacement Program	150,000	150,000				150,000			
Street Lighting Improvement Program Fotal Other Assets	150,000 300,000		-			150,000 300,000			
	300,000	300,000	•			300,000			
FootPaths & Cycleways Footpaths Maintenance/Replacement	1,000,000		1,000,000			1,000,000			
Footpath Construction Total FootPaths & Cycleways	250,000 1,250,000	250,000 250,000	1,000,000	-	-	250,000 1,250,000			
Renewal Capital Expenditure									
Parks & Open Space Structural Renewal Parks Playgrounds and Furniture	100,000 100,000					100,000 100,000			
Parks and Reserve Fencing	100,000	100,000				100,000			
Synthetic Field Maintenance Soft Fall/ Soft PathRenewal	150,000 25,000	25,000				150,000 25,000			
Parks & Open Space Lighting Renewal Program Irrigation System Renewal Program	50,000 100,000					50,000 100,000			
Non Active Open Space Lighting Renewal/Maintenance CapEx Program Refurbishment Public Conveniences	50,000 152,042	50,000				50,000 152,042			
CapEx Program Timber Sports Floor Surface Renewa	31,000	31,000				31,000			
Fotal Renewal Capital Expenditure Fotal infrastructure	858,042 31,024,510		4,241,161	4,718,009		858,042 23,386,196	6,868,340	769,97	
	31,024,310		,,241,101	.,,,,,,,,,,,					
Projected Future Grants / Council Funding Adjustment						-6,384,000		6,384,00	
Total Capital works	37,248,530	26,977,640	5,552,881	4,718,009	-	22,225,606	7,846,950	7,175,97	
	Strategic Re	BALLIFON DIS	N 20 18/10	10 2021/	,,			P	

	0004/00								
Capital Works Area	2021/22 Approved								
	Budget	Asset Expenditure Types		Summary of Fu		g Sources			
		New	Renewal	Upgrade	Expansion	Council Funding	Reserve/DCP Funding	Other Contributions	Grants
Property				- P. S					
Buildings									ı l
Plumpton Aquatic & Leisure Centre CapEx Program Building Component Renewals	400,000 200,000	400,000	200,000			400,000 200,000			
Bridge Road Sports Precinct Oval Design	50,000	50,000	·			50,000			
Total Buildings	650,000	450,000	200,000	0	0	650,000	•	0	0
Total Property	650,000	450,000	200,000	0	0	650,000		0	0
Plant & Equipment									l l
Vehicles Capital Cost Plant Purchases/Replacement	270,000	270,000				270,000			l l
Total Vehicles Capital Cost	270,000	270,000	0	0	0	270,000	•	0	0
Furniture									
Furniture & Equipment	38,000	38,000				38,000			
Total Furniture	38,000	38,000	0	0	0	38,000	-	0	0
IT Equipment									l
Annual Computer Replacement Project	333,545	333,545				333,545			
Total IT Equipment	333,545	333,545	0	0	0	333,545	•	0	0
Library Books									Ĭ
Library Collection Premier's Reading Challenge	385,000 22,000	385,000 22,000				385,000			22,000
Total Library Books	407,000	407,000	0	0	0	385,000	-	0	
Total Plant and Equipment	4.049.E4E	1.049.545	-0	0	_	4.026.545			22.000
Total Plant and Equipment	1,048,545	1,048,545	0		0	1,026,545		0	22,000
Infrastructura									
Infrastructure									l l
Roads DDA Works	40,000			40,000		40,000			l l
Shared/Bicycle Paths Construction Program	400,000			400,000		400,000			İ
Kerb & Channel Rehabilitation Traffic Management Devices Program	100,000 500,000	500,000	100,000			100,000 500,000			l l
Road Safety Around Schools	75,767	75,767				75,767			
Major Traffic Management Upgrade Program Accelerated Road Sealing program	500,000 852,378		852,378	500,000		500,000 852,378			
Streetscape Improvements	2,841,261			2,841,261		2,841,261			700074
Road Rehabilitation Program Bus Stop Works Program	3,002,242 45,000	45,000		3,002,242		2,232,268 45,000			769974
Hume Drive Duplication (Stage) Toolern Pedestrian Rail Underpass	4,251,309 866,412	966 442			4,251,309	4,251,309	066 412		
Boundary Road	2,367,183	866,412 2,367,183				2,367,183	866,412		
Mechanics Road Burtons Road	265,184 326,745	265,184 326,745				265,184 326,745			
Creamery Road	1,136,055	1,136,055				1,136,055			
Diggers Rest Traffic Signals at Rail Crossing Westwood Drive and Kelly Avenue	757,670 50,000	757,670 50,000				757,670 50,000			
Melton Vallery Drive	50,000	50,000				50,000			
Total Roads	18,427,206	6,440,016	952,378	6,783,503	4,251,309	16,790,820	866,412	0	769,974
Drainage									İ
WSUDWater Sensitive Urban Design Program Underground Drainage/Flood Protection Works	150,000 44,236	150,000 44,236				150,000 44,236			İ
Culverts/Open Channels Construction Program	80,000	80,000				80,000			
Total Drainage	274,236	274,236	0	0	0	274,236	•	0	0
Bridges									
Bridgeworks Pedestrian Bridge Rehabilitation Program	300,000 120,000	300,000	120,000			300,000 120,000			l
Sinclairs Road Bridge	500,000	500,000					500,000		
Total Bridges	920,000	800,000	120,000	0	0	420,000	500,000	0	0
Recreation									
Sportsground Furniture Renewal Program Toolern Playing Fields(Hub)	56,000 1,276,727	1,276,727	56,000			56,000 1,276,727			İ
Passive Reserves Lighting Program	600,000	600,000				600,000			
Caroline Springs Leisure Centre & Tennis Complex Total Recreation	375,000 2,307,727	375,000 2,251,727	56,000	0	0	375,000 2,307,727		0	0
	2,301,121	2,231,727				2,301,121			
Other Assets									
Street Lighting Improvement Program	150,000	150,000				150,000			
Total Other Assets	150,000	150,000	0	0	0	150,000	•	0	0
FootPaths & Cycleways									
Footpath Construction	250,000	250,000	_			250,000			
Total FootPaths & Cycleways	250,000	250,000	0	0	0	250,000		0	0
Renewal Capital Expenditure	450.000								
Synthetic Field Maintenance Parks & Open Space Lighting Renewal Program	150,000 50,000		150,000 50,000			150,000 50,000			
CapEx Program Timber Sports Floor Surface Renewa	32,000		32,000			32,000			
Total Renewal Capital Expenditure	232,000	0	232,000	0	0	232,000	•	0	0
Total infrastructure	22,561,169	10,165,979	1,360,378	6,783,503	4,251,309	20,424,783	1,366,412	0	769,974
	22,301,109	10,103,979	1,500,576						103,314
Projected Future Grants / Council Funding Adjustment						- 6,562,026			6,562,026
Total Capital works	24,259,714	11,664,524	1,560,378	6,783,503	4,251,309	15,539,302	1,366,412		7,354,000
Total Supital Works	24,239,714	11,004,324	1,500,576	0,703,303	1,23 1,309	13,339,302	1,300,412		7,334,000

2. Summary of Planned Human Resources Expenditure

		Strategic Resource Plan Projections					
Summary of Planned Human Resources	Forecast	Budget	Projections				
Expenditure	2017/18	2018/19	2019/20	2020/21	2021/22		
Year Ended 30th June	\$'000	\$'000	\$'000	\$'000	\$'000		
Executive							
Permanent full time	1,584	1,784	1,878	1,981	2,090		
Permanent part time	78						
Total	1,662	1,784	1,878	1,981	2,090		
Corporate Services		-					
Permanent full time	8,862	11,677	12,290	12,966	13,679		
Permanent part time	1,006	749	788	832	877		
Total	9,868	12,426	13,078	13,798	14,557		
Planning and Development		_					
Permanent full time	14,691	16,837	17,721	18,696	19,724		
Permanent part time	1,737	1,595	1,679	1,771	1,868		
Total	16,428	18,432	19,400	20,467	21,592		
Community Development		_					
Permanent full time	13,858	15,074	15,865	16,738	17,659		
Permanent part time	8,549	8,080	8,504	8,972	9,465		
Total	22,407	23,154	24,370	25,710	27,124		
Total Casuals and Other	1,984	2,370	2,493	2,631	2,775		
Total Staff Expenditure	52,349	58,166	61,219	64,586	68,138		

Melton City Council – Strategic Resource Plan 2018/2019 to 2021/2022

		Strategic Resource Plan Projections				
Summary of Staff Numbers	Forecast Bud					
Full Time Equivalents	2017/18	2018/19	2019/20	2020/21	2021/22	
Year Ended 30th June	FTE	FTE	FTE	FTE	FTE	
Executive						
Permanent full time	12	12	13	13	13	
Permanent part time						
Total	12	12	13	13	13	
Corporate Services						
Permanent full time	80	98	100	102	104	
Permanent part time	12	12	12	12	13	
Total	92	110	112	114	117	
Planning and Development		_				
Permanent full time	75	83	85	86	88	
Permanent part time	79	79	81	82	84	
Total	154	162	165	169	172	
Community Development		_				
Permanent full time	33	34	35	35	36	
Permanent part time	144	144	147	150	153	
Total	177	178	182	185	189	
Total Casuals and Other	153	138	141	144	144	
Total Staff Expenditure	588	600	613	625	634	

End of Report